

The Naval Institute Guide To Ships And Aircraft Of The Us Fleet 19th Edition Naval Institute Guide To The Ships And Aircraft Of The Us Fleet

This second edition to the Chief Petty Officers Guide updates the first and modernizes a key book in USNI's Professional Reading series. It has been written to complement and serve as the "companion guide" to CPO development processes and tools such as CPO 365, CPO mess training, the Senior Enlisted Academy, and books and articles written for and about the CPO mess. It has been written to increase the target audience to include serving CPO/SCPO/MCPOs, First-Class Petty Officers, officers, civilian managers, foreign naval officers and senior enlisted, U.S. Coast Guard CPOs, and sister-service senior enlisted. This handbook provides unique insights into the values, beliefs, attitudes, and skills which enable CPO success, how Chiefs use power bases, influence tactics, and managerial skills to achieve objectives, and how Chiefs influence their peers and support and develop the wardroom.

Within six months of the devastating attack on Pearl Harbor, the U.S. Navy had checked the Japanese military advance in the Pacific to the extent that the United States could return to its original "Defeat Germany First" strategy. That the Navy was able to accomplish this feat with only six fleet aircraft carriers and little more than 1,000 combat aircraft was not sheer luck but the culmination of more than two decades of determined preparation. This thorough study, with detailed drawings and photographs, explains and illustrates the trial and error process which went into developing the aircraft, airships and ships of the interwar period. The critical factors that shaped Naval Aviation after World War I—naval treaties, fleet tactics, government programs, leadership and organization, as well as the emergence of Marine Corps and Coast Guard aviation—are discussed in depth.

This memoir of James Stavridis' two years in command of the destroyer USS Barry (DDG-52) reveals the human side of what it is like to be in charge of a warship for the first time and in the midst of international crisis. From Haiti to the Balkans to the Arabian Gulf, the Barry was involved in operations throughout the world during his 1993-1995 tour. Drawing on daily journals he kept for the entire period, the author reveals the complex nature of those deployments in a 'real time' context and describes life on board the Barry and liberty ashore for sailors and officers alike. With all the joy, doubt, self-examination, hope, and fear of a first command, he offers an honest examination of his experience from the bridge to help readers grasp the true nature of command at sea. The window he provides into the personal lives of the crew illuminates not only their hard work in a ship that spent more than 70 percent of its time underway, but also the sacrifices of their families ashore. Stavridis credits his able crew for the many awards the Barry won while he was

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captain, including the Battenberg Cup for top ship in the Atlantic Fleet. Naval aficionados who like seagoing fiction will be attracted to the book, as will those fascinated by life at sea. Officers from all the services, especially surface warfare naval officers aspiring to command, will find these lessons of a first command by one of the Navy's most respected admirals both entertaining and instructive.

The Naval Institute Guide to Combat Fleets of the World 2002-2003 Their Ships, Aircraft, and Systems Naval Inst Press
The Naval Institute Guide to Naval Writing Naval Inst Press

This book is primarily a practical guide to leading and managing the Operations Department aboard a U.S. Navy warship. It is written for the Operations Officer who leads the department, but is a useful tool for anyone interested in how the Fleet works. To succeed in today's Navy, the Operations Officer must understand the global environment where our Navy operates as well as the organizational context of how Navy missions are defined and assigned. It is a short discount textbook.

A Brief Guide to Maritime Strategy is a deliberately compact introductory work aimed at junior seafarers, those who make decisions affecting the sea services, and those who educate seafarers and decision-makers. It introduces readers to the main theoretical ideas that shape how statesmen and commanders make and execute maritime strategy in times of peace and war. Following in the spirit of Bernard Brodie's Layman's Guide to Naval Strategy, a World War II-era book whose title makes its purpose plain, it will be a companion volume to such works as Geoffrey Till's Seapower and Wayne Hughes's Fleet Tactics and Coastal Combat, the classic treatise that explains how to handle navies in fleet actions. It takes the mystery out of maritime strategy, which should not be an arcane art for practitioners or policy-makers, and will help the next generation think about strategy.

This analytic and historical study provides a revealing look at naval operational intelligence by embracing the fundamental question of what OPINTEL is and how it answers the fundamental question "Where is the enemy, in what strength, and disposition, and what is he doing right now?" It is primarily the result of an Operational Intelligence Lessons-Learned Symposium held at the National Maritime Intelligence Training Center in Dam Neck, Virginia, 12-13 September 1998. The participants included senior intelligence professionals whose mandate was to explore the ramifications of the evolution of naval operational intelligence since World War II. Current practices were also explored with inputs from current practitioners as represented by various fleet and shore commands. Additional sources for the study were oral interviews and correspondence with senior members of the intelligence community. The authors have scrupulously taken the work as close to the edge of security classification as is possible to enhance its value without being damaging to national security.

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In the U.S. Navy, "Wheel Books" were once found in the uniform pockets of every junior and many senior petty officers. Each small notebook was unique to the Sailor carrying it, but all had in common a collection of data and wisdom that the individual deemed useful in the effective execution of his or her duties. Often used as a substitute for experience among neophytes and as a portable library of reference information for more experienced personnel, those weathered pages contained everything from the time of the next tide, to leadership hints from a respected chief petty officer, to the color coding of the phone-and-distance line used in underway replenishments. In that same tradition, the new Naval Institute Wheel Books will provide supplemental information, pragmatic advice, and cogent analysis on topics important to all naval professionals. Drawn from the U.S. Naval Institute's vast archives, the series will combine articles from the Institute's flagship publication *Proceedings*, selections from the oral history collection and from Naval Institute Press books to create unique guides on a wide array of fundamental professional subjects. Leadership is vital to any highly functioning organization. The Naval Institute has devoted countless pages of its publications to the subject of naval leadership, providing start-up guidance to neophytes, giving voice to the accumulated wisdom and experience of those who have led, and serving as a forum in search of answers to the many questions that have always been a part of this vital but sometimes elusive practice. In the pages of this book are some of the most outstanding examples of this wealth of knowledge, gathered for use by both would-be and seasoned leaders in the never-ending quest for strong and effective leadership.

Looks at the role of naval aviation in the Korean War, describes aircraft used by the Navy and examines U.S. air strategy during the conflict. Reissue.

"Wheel books" were once found in the uniform pockets of virtually all junior officers and many senior petty officers. Each small notebook was unique to the Sailor carrying it, but all had in common a collection of data and wisdom that the individual deemed useful in the effective execution of his or her duties. Often used as a substitute for experience among neophytes and as a portable library of reference information for more experienced personnel, those weathered pages contained everything from the time of the next tide, to leadership hints from a respected chief petty officer, to the color coding of the phone-and-distance line used in underway replenishments. In that same tradition, the Naval Institute has created and aptly named the Wheel Book series, portable libraries culled from USNI's vast array of information that has accumulated for more than a century. Articles from the Institute's flagship publication *Proceedings* are combined with selections from USNI's oral history program and from Naval Institute Press books to create unique guides on a wide array of relevant professional subjects. Just as the "wheel books" of yesterday served the fleet well, the Naval Institute Wheel Books of today provide supplemental information, pragmatic advice, and cogent analysis on topics important to modern naval professionals. The late Vice Admiral A.K. Cebrowski—well known as a brilliant thinker on the subject of naval warfare—once described naval tactics as "the sum of the art and science of the actual application of combat power." Renowned naval tactician Captain Wayne Hughes adds that the study of naval tactics "strives to bring whatever order and understanding is possible out of the chaos of battle." With those words of wisdom serving as "commander's intent," this

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collection sheds a bright light on this sometimes dark and mysterious but unquestionably essential realm, illuminating the principles and concepts that serve the warrior at the most critical moments in his or her profession.

This textbook is intended to serve as an introduction to the underlying science and engineering of weapons used in the naval service. The philosophy used in the material selected for this text is that individual weapons come and go, but the principles of their operation largely remain the same. Some subjects are covered in greater detail than needed for an introductory course to allow this text to serve as a basic reference to take into professional life. The text was written to be inclusive of all college majors; as such a conscious effort was made when possible to apply algebra, geometry, trigonometry, and avoid calculus. Therefore, many of the equations derived are 1st order, and provide approximations that are sufficient to illustrate the relative performance parameters of variables used in weapon system design. These same theories and principles can then be applied to actual sensors and weapons using operational parameters and specifications determined from technical manuals and warfare publications. Material has been drawn from previous texts of the same title that have explained the principles for the last 40 years. Much of the work can be traced to the work completed by the Bureau of Naval Weapons in the 1960's. It was updated and expanded in the 1980's version and incorporated in this text. In some cases, principles of systems that the U.S. Navy no longer uses are described in a belief that sometimes it is good to know where you have been to know where you are going. In addition, many countries and organizations still employ some of these lower technology systems. Therefore, it is necessary to understand their basic capabilities. With advent of new technologies and methods, this text will require periodic updating.

Military ways are quite enigmatic, resulting in an alien world where acronyms often replace words and where "1330" is a time of day. Add to that, the Navy is not only military, it is nautical, which means that centuries of sea-going terminology and practices are added to the confusion. While the young men and women who sign on to become Sailors in the United States Navy receive extensive indoctrination and training, their parents do not. As their sons and daughters are becoming uniformed, the parents soon find themselves rapidly becoming uninformed. This book serves as the antidote to that debilitating disease of "uninformity." In these pages parents will find many of the mysteries of the Navy explained. It is both a translation guide—helping parents to understand the many new terms they will be hearing—and also a cultural guide, an explanation of their son's or daughter's chosen new world that includes high standards and a level of dedication not found in most walks of life. Alongside chapters covering uniforms, ranks, ships, and aircraft, parents will find explanations and guidance as to what to expect when their child first joins the Navy, the many benefits their Sailor will enjoy, and what parents should bring and do when visiting their Sailors in their new and somewhat alien world. Derived from another Naval Institute Press book by the same author, *The Citizen's Guide to the U.S. Navy*, this informative book is a highly accessible guide that explains the strange ways of the Navy in terms that non-Sailors can understand. In nine short chapters, the author reveals such things as the many titles that military people have, the various alphanumeric designations that military personnel use to identify and distinguish themselves, the organization of the Navy and the Department of Defense, the origins and practices of such things as saluting, flag etiquette, side boys, and odd language (such as

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“aye-aye”), and an explanation of the many missions of the Navy. Also included is a primer on the various ships and aircraft that make up today’s fleet, a guide to “reading” a uniform, and the demystification of such things as the phonetic alphabet and military time. Designed to be an easy read for those who want the whole story, The Parent’s Guide to the Navy is also a useful reference work, easily “navigated” to find needed information. While parents need not be experts on the Navy, there is a middle ground that this book serves by providing a readable, edifying, and often entertaining explanation of this important but sometimes mysterious branch of the U.S. armed forces.

Watch Officer's Guide, 16th Edition, is a handbook for all deck and combat information center watch officers of the U.S. Navy and U.S. Coast Guard afloat, in the air, under the sea, and ashore. Originally written more than one hundred years ago, and last revised in 2007, the book provides officers with guidance on the watch in general, communications, shiphandling, standard commands, safety, honors and ceremonies, engineering, and rules of the road - essential elements for success in standing any watch. It offers, in a single volume, a great deal of important information for aspiring officers seeking qualification, ensuring that they have the requisite knowledge and appreciation of the importance of what they are doing. For the more experienced watch officer, this 16th edition continues a long-standing tradition by providing a compendium of information handy for review and for the actual standing of a watch. The lessons and themes are shaped and geared towards the afloat watchstander; though they also provide a foundation for success in other areas of both military and personal life.

At the request of the Chief of Naval Operations, the National Research Council (NRC) conducted a study to determine the technological requirements, operational changes, and combat service support structure necessary to land and support forces ashore under the newly evolving Navy and Marine Corps doctrine. The Committee on Naval Expeditionary Logistics, operating under the auspices of the NRC's Naval Studies Board, was appointed to (1) evaluate the packaging, sealift, and distribution network and identify critical nodes and operations that affect timely insertion of fuels, ammunition, water, medical supplies, food, vehicles, and maintenance parts and tool blocks; (2) determine specific changes required to relieve these critical nodes and support forces ashore, from assault through follow-on echelonment; and (3) present implementable changes to existing support systems, and suggest the development of innovative new systems and technologies to land and sustain dispersed units from the shoreline to 200 miles inland. In the course of its study, the committee soon learned that development of OMFTS is not yet at a stage to allow, directly, detailed answers to many of these questions. As a result, the committee addressed the questions in terms of the major logistics functions of force deployment, force sustainment, and force medical support, and the fundamental logistics issues related to each of these functions.

This desktop guide is a user-friendly first stop for officer candidates and midshipmen seeking information as they transition to naval officers. It offers practical advice in the basic tenets of leadership, naval policy, etiquette, and personal and professional management. In a conversational style, Commander Kacher demystifies the new roles and responsibilities of young officers as they grapple with concepts very different from their experiences as enlisted sailors or college students. Useful insights from officers who have recently made the transition and

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advice from successful commanding officers are included. This manual also provides a concise overview of the U.S. Navy's history, along with a recommend reading list, and serves as a gateway to the many online and print assets available to new officers.

Containing information on the US Navy's customs and ceremonies, this new edition includes details of the recent technological advances in today's Navy. The book has sections covering weapons, ships and aircraft, training procedures and the code of military justice.

The NROTC Guide is the authoritative, first-to-market comprehensive guide to all aspects of the NROTC program. Written specifically for the audience most important to the health and vibrancy of the program talented young people potentially interested in a career as an officer in the naval service. On an average year, the NROTC program commissions almost a quarter of the Navys active-duty officer accessions, approximately equal to the number commissioned by the U.S. Naval Academy. While myriad works exist describing the Annapolis experience, there is currently no book-format guide to the NROTC program, the application process, college life as an NROTC midshipman, commissioning options, or other concerns. Thus, this guide fills an information gap in an increasingly competitive market for America's talented youth.

"Required Reading" Marine Corps Professional Reading Program Bluejacket Paperback Book Series In this riveting insider's chronicle, legendary Marine General "Brute" Krulak submits an unprecedented examination of U.S. Marines--their fights on the battlefield and off, their extraordinary esprit de corps. Deftly blending history with autobiography, action with analysis, and separating fact from fable, General Krulak touches the very essence of the Corps: what it means to be a Marine and the reason behind its consistently outstanding performance and reputation. Krulak also addresses the most basic but challenging question of all about the Corps: how does it manage to survive--even to flourish--despite overwhelming political odds and, as the general writes, "an extraordinary propensity for shooting itself in the foot?" To answer this question Krulak examines the foundation on which the Corps is built, a system of intense loyalty to God, to country, and to other Marines. He also takes a close look at Marines in war, offering challenging accounts of their experiences in World War II, Korea, and Vietnam. In addition, he describes the Corps's relationship to other services, especially during the unification battles following World War II, and offers new insights into the decision-making process in times of crisis. First published in hardcover in 1984, this book has remained popular ever since with Marines of every rank.

Written by a naval officer who taught English at two service academies, this is the third edition of the premier guide to professional writing for the naval services. The book is widely used by officers, enlisted men and women and civilians in both the Navy and Marine Corps. Shenk provides sound, practical advice on all common naval writing assignments. This third edition adds a new chapter on writing emails and updates the whole book to take account of the way naval writing is done in today's computer age.

In the tradition of great tales of men against the sea, this story offers a compelling look at courage and commitment in the face of certain tragedy. It is a powerful blend of human drama and real-life naval operations, but unlike most books in the genre, its heroes are airmen not seamen, and most survived their ordeal. Published on the twentieth-fifth anniversary of Alfa Foxtrot 586's fatal mission as a tribute to those lost, the account was written by a naval aviator who has flown the same aircraft on the same mission from the same air base. The aircraft is a P-3 Orion on station during a sensitive mission off the Kamchatka Peninsula in the north Pacific. The time is mid-day on 26 October 1978. Andy Jampoler takes readers into the cockpit of the turboprop as a propeller malfunction turns into an engine fire, eventually forcing Jerry Grigsby to ditch his patrol plane into the empty, mountainous seas west of the Aleutian Islands. His fourteen crewmembers, strapped in their seats, expect the worst--and get it. The aircraft goes down in just ninety seconds, taking one of the three rafts with it. A second raft, terribly

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overcrowded, soon begins to leak. The flight crew's desperate battle to survive is told with the authority, drama, and sensitivity that only someone with the author's background could provide. He draws on interviews with survivors, searchers, and even the master of the Soviet fishing trawler that saved the living and recovered the bodies of the dead. He also draws on recordings of radio communications, messages in the files of the state and defense departments, and the patrol squadron's own investigation of the ditching. Everyone who likes survival epics and enjoys reading sea and air adventures will be entertained by this engrossing true story.

One of this century's most significant events, China's maritime transformation is already making waves. Yet China's course and its implications, including at sea, remain highly uncertain—triggering intense speculation and concern from many quarters and in many directions. It has never been more important to assess what ships China can supply its navy and other maritime forces with, today and in the future. China's shipbuilding industry has grown more rapidly than any other in modern history. Commercial shipbuilding output jumped thirteen-fold from 2002-12. Beijing has largely met its goal of becoming the world's largest shipbuilder by 2015. Yet progress is uneven, with military shipbuilding leading overall but with significant weakness in propulsion and electronics for military and civilian applications alike. Moreover, no other book has answered three pressing questions: What are China's prospects for success in key areas of naval shipbuilding? What are the likely results for China's navy? What are the implications for the U.S. Navy? To address these critical, complex issues, this volume brings together some of the world's leading experts and linguistic analysts, often pairing them in research teams. These sailors, scholars, analysts, industry experts, and other professionals have commanded ships at sea, led shipbuilding programs ashore, toured Chinese vessels and production facilities, invested in Chinese shipyards and advised others in their investment, and analyzed and presented important data to top-level decision-makers in times of crisis. In synthesizing their collective insights, the book fills a key gap in our understanding of China, its shipbuilding, its navy, and what it all means. Their findings will fascinate and concern you. While offering different perspectives, they largely agree on several important points. Through a process of "imitative innovation," China has been able to "leap frog" some naval development, engineering, and production steps and achieve tremendous cost and time savings by leveraging work done by the U.S. and other countries. China's shipbuilding industry is poised to make the PLAN the second largest Navy in the world by 2020, and—if current trends continue—a combat fleet that in overall order of battle (i.e., hardware-specific terms) is quantitatively and even perhaps qualitatively on a par with that of the U.S. Navy by 2030. Already, Chinese ship-design and -building advances are helping the PLAN to contest sea control in a widening arc of the Western Pacific. China continues to lack transparency in important respects, but much is knowable through the interdisciplinary research approach pioneered by the Naval War College China Maritime Studies Institute in the series "Studies in Chinese Maritime Development," of which this is the sixth volume.

In this remarkable oral history collection, thirty-three participants in the turbulent epic that began with the day of infamy at Pearl Harbor and ended with the signing of the surrender documents in Tokyo Harbor tell their stories. Their remembrances of heartbreak, frustration, heroism, hope, and triumph were collected over a period of twenty-five years by John T. Mason. Their recollections reveal perspectives and facts not included in traditional works of history. Each selection, introduced with a preface that places it in the context of the Pacific War, takes the reader behind the scenes to present the personal, untold stories of naval history. Included are Admiral William S. Sullivan's account of the problems involved in clearing Manila Harbor of some five hundred wrecked vessels left by the departing Japanese and Admiral Thomas C. Kinkaid's description of the communications breakdown at

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the Battle of Leyte Gulf. There are also the very personal recollections of humor and horror told by the unknown actors in the war: the hospital corpsman, the coxswain, and the machinist's mate. Originally published in 1986, this volume is an unusual and lasting tribute to the ingenuity and teamwork demonstrated by America's forces in the Pacific as well as a celebration of the human spirit. Provides a detailed analysis of the U.S. Navy and gives the history, specifications, and tactical role of naval ships and aircraft. The best way for today's sailors to learn about a battle is from those who fought it. The Battle of Midway, commemorated annually in the U.S. Navy, warrants close attention. This Naval Institute guide includes some of the most vibrant and informed accounts by individuals who fought on both sides of the June 1942 battle. The anthology pulls together memoirs, articles, excerpts from other Naval Institute books, and relevant government documents to help readers understand what happened and explain why the battle was so significant to the naval service. The core of the book focuses on events leading up to the battle and the battle itself, with a separate section examining how others have interpreted the battles often desperate engagements. When the U.S. Navy stopped the Japanese steamroller off Midway Island, it not only turned the progress of the war but set the Navy's foundation for future counter offensives. The Navy's comeback spread to the Solomon Islands and on to the other key strategic areas in the Pacific. While many know that Midway was a crucial American victory, they often do not know the details of the battle. This book tells how, for example, the American PT boats contributed to the victory, how the carrier planes formed up for their attacks, and what role radar played in the battle. In addition to excerpts from books and articles, the guide includes selections from several important Naval Institute oral histories. From the enlisted man's perspective all the way to the admirals, for both Americans and Japanese, readers see the U.S. Navy's greatest victory as the participants saw it.

Internationally acknowledged as the best one-volume reference to the world's naval and paranaul forces, this popular Naval Institute guide is both comprehensive and affordable. Updated biennially since 1976, it has come to be relied on for all-inclusive, accurate, and up-to-date data on the ships, navies, coast guards, and naval aviation arms of more than 180 countries and territories. Large fleets and small maritime forces get equally thorough treatment as evidenced in this new edition, which highlights major and even minor developments that could have an impact on the world scene. A thorough indexing of material and a logical ship-typing system make the book easy to use and allow quick comparisons between fleets.

This updated resource provides a more comprehensive history, including: Iran's Persian imperial past, the spread of Islam, and the Iran-Iraq War. The Islamic Revolutionary Guard Corps Navy (IRGCN) emphasizes an asymmetric doctrine to ensure national security in the Persian Gulf against regional neighbors and foreign presence. The Islamic Republic of Iran Navy (IRIN) employs a more conventional doctrine and focuses on forward presence and naval diplomacy. Both navies have considerable equities and are well positioned to influence and leverage the Strait of Hormuz; a vital chokepoint for the flow of resources and international commerce. Illustrated with organizational charts, and photos of key Iranian leaders, including commanders within the Navy Command and Control Leadership, as well as rank insignia graphics, maps, ships, aircrafts, missile images, and more. Check out our Middle East resources collection for more resources on this topic. You may also be interested in our Foreign Military History collection. Other

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products produced by the United States Navy

Provides a detailed analysis of the U.S. Navy and gives the history, specifications and tactical role of naval ships and aircraft.

"This book covers battle tactics at sea from the age of fighting sail to the present, with emphasis on trends (factors that have changed throughout history), constants (things that have not changed), and variables (things pertinent to each individual battle).

The third edition highlights advances in unmanned vehicles, artificial intelligence, cyber warfare in peace and war, and other effects of information warfare and how they are changing the ways that battles at sea will be fought and won. It also describes the interaction between naval operations, wartime campaigns, and coalition tactics and their effects on war at sea and points out the growing interaction between land and sea in littoral combat."--Provided by publisher.

This classic reference presents information that every sailor needs to know.

Just as Thomas Cutler's *The Bluejacket's Manual* serves as the standard introduction and continuing reference guide for American sailors, this new handbook provides a basic reference guide for civilians working for the U.S. Navy. It will acquaint them with the Navy's world of acronyms, n-codes, uniforms, and customs. The author explains that a big step toward fitting in has always been learning how to talk the talk and walk the walk, and this guide provides new employees and veteran workers alike with the words and steps needed to succeed in the Navy.

The men of the U.S. Navy's brown-water force played a vital but often overlooked role in the Vietnam War. Known for their black berets and limitless courage, they maneuvered their aging, makeshift craft along shallow coastal waters and twisting inland waterways to search out the enemy. In this moving tribute to their contributions and sacrifices, Tom Cutler records their dramatic story as only a participant could. His own Vietnam experience enables him to add a striking human dimension to the account. The terror of firefights along the jungle-lined rivers, the rigors of camp life, and the sudden perils of guerrilla warfare are conveyed with authenticity. At the same time, the author's training as a historian allows him to objectively describe the scope of the navy's operations and evaluate their effectiveness. Winner of the Navy League's Alfred Thayer Mahan Award for Literary Achievement in 1988 when the book was first published, Cutler is credited with having written the definitive history of the brown-water sailors, an effort that has helped readers better understand the nature of U.S. involvement in the war.

This book was designed to be the final leadership text for those who are to be commissioned in the Naval Service.

This practical guide advises officers of all paygrades, experience levels, and warfare communities on life and work in Washington, D.C., and in the Pentagon, in particular.

Habits of Highly Effective Maritime Strategists is a deliberately compact work aimed at both current and aspiring strategists, especially those who concern themselves with strategy at sea, and at those who work for or alongside them. The volume is meant to help strategic leaders know and educate themselves, two of the most important enterprises in the field of leadership. James R. Holmes reaches back to the classics of philosophy—especially to the works of Aristotle, the founder of the Lyceum—to posit that strategy is a habit. Rather, he writes, it involves cultivating a family of habits. To excel at strategy, one should learn what excellent

