

Strategy A History Lawrence Freedman

Part of the new Ladybird Expert series, Nuclear Deterrence is an accessible and authoritative introduction to the deterrent tactics employed to prevent war, drawing on the unprecedented power of nuclear weapons. Written by celebrated historian and professor of War Studies Sir Lawrence Freedman, Nuclear Deterrence explores the history behind the world's most lethal weapon. You'll learn about the history of the arms race, the implications of mutual assured destruction, the consequences of nuclear proliferation, and why disarmament proved to be so difficult.

Strategy is not a modern invention. It is an essential and enduring feature of human history that is here to stay. In this original essay, Colin S. Gray, world-renowned scholar of strategic thought, discusses the meaning of strategy and its importance for politicians and the military as a means of achieving desired outcomes in complex, uncertain conditions. Drawing on a wide range of examples from the Great Peloponnesian War to the Second World War, Vietnam, and the ongoing conflicts in Iraq and Afghanistan, Gray ably shows how great military thinkers of the past and present have acted strategically in their various ideological, political, geographical and cultural contexts. Looking to the future, he argues that strategy will continue to provide a vital tool-kit for survival and security, but that the global threat posed by nuclear weapons remains an on-going challenge without obvious practical solutions. As Gray boldly asserts, there is no promised land ahead, only hard and dangerous times that will require us to master the theory and practice of strategy to secure our own future.

This official history of the Falklands Campaign covers the origins of the 1982 war, describing the history of the dispute between Argentina and Britain over sovereignty. In 1982 an apparently trivial incident over an illegal landing by scrap-metal merchants turned into a major crisis.

A global account of military strategy, which examines the practices, rather than the theories, of the most significant military figures of the past 400 years Strategy has existed as long as there has been organised conflict. In this new account, Jeremy Black explores the ever-changing relationship between purpose, force, implementation and effectiveness in military strategy and its dramatic impact on the development of the global power system. Taking a 'total' view of strategy, Black looks at leading powers -- notably the United States, China, Britain and Russia -- in the wider context of their competition and their domestic and international strengths. Ranging from France's Ancien Regime and Britain's empire building to present day conflicts in the Middle East, Black devotes particular attention to the strategic practice and decisions of the Kangxi Emperor, Clausewitz, Napoleon and Hitler.

Selected as a Financial Times Best Book of 2013 In Strategy: A History, Sir Lawrence Freedman, one of the world's leading authorities on war and international politics, captures the vast history of strategic thinking, in a consistently engaging and insightful account of how strategy came to pervade every aspect of our lives. The range of Freedman's narrative is extraordinary, moving from the surprisingly advanced strategy practiced in primate groups, to the opposing strategies of Achilles and Odysseus in The Iliad, the strategic advice of Sun Tzu and Machiavelli, the great military innovations of Baron Henri de Jomini and Carl von Clausewitz, the grounding of revolutionary strategy in class struggles by Marx, the insights into corporate strategy found in Peter Drucker and Alfred Sloan, and the contributions of the leading social scientists working on strategy today. The core issue at the heart of strategy, the author notes, is whether it is possible to manipulate and shape our environment rather than simply become the victim of forces beyond one's control. Time and again, Freedman demonstrates that the inherent unpredictability of this environment-subject to chance events, the efforts of opponents, the missteps of friends-provides strategy with its challenge and its drama. Armies or corporations or nations rarely move from one predictable state of affairs to another, but instead feel their way through a series of states, each one not quite what was anticipated, requiring a reappraisal of the original strategy, including its ultimate objective. Thus the picture of strategy that emerges in this book is one that is fluid and flexible, governed by the starting point, not the end point. A brilliant overview of the most prominent strategic theories in history, from David's use of deception against Goliath, to the modern use of game theory in economics, this masterful volume sums up a lifetime of reflection on strategy.

Using examples from a wide variety of conflicts, Lawrence Freedman shows that successful military command depends on the ability not only to use armed forces effectively but also to understand the political context in which they are operating. Command in war is about forging effective strategies and implementing them, making sure that orders are appropriate, well-communicated, and then obeyed. But it is also an intensely political process. This is largely because how wars are fought depends to a large extent on how their aims are set. It is also because commanders in one realm must possess the ability to work with other command structures, including those of other branches of the armed forces and allies. In The Politics of Command, Lawrence Freedman explores the importance of political as well as operational considerations in command with a series of eleven vivid case studies, all taken from the period after 1945. Over this period, the risks of nuclear escalation led to a shift away from great power confrontations and towards civil wars, and advances in communication technologies made it easier for higher-level commanders to direct their subordinates. Freedman covers defeats as well as victories. Pakistani generals tried to avoid surrender as they were losing the eastern part of their country to India in 1971. Iraq's Saddam Hussein turned his defeats into triumphant narratives of victory. Osama bin Laden escaped the Americans in Afghanistan in 2001. The UK struggled as a junior partner to the US in Iraq after 2003. We come across insubordinate generals, such as Israel's Arik Sharon, and those in the French army in Algeria, so frustrated with their political leadership that they twice tried to change it. At the other end of the scale, Che Guevara in Congo in 1966 and Igor Girkin in Ukraine in 2014 both tried to spark local wars to suit their grandiose objectives. Freedman ends the book with a meditation on the future of command in a world that is becoming increasingly reliant on technologies like artificial intelligence. A wide-ranging and insightful history of the changing nature of command in the postwar era, this will stand as a definitive account of a foundational concept in both military affairs and politics.

In this official history of the Falklands Campaign, Lawrence Freedman provides a detailed and authoritative account of one of the most extraordinary periods in recent British political history and a vivid portrayal of a government at war. After the shock of the Argentine invasion of the Falklands in April 1982, Margaret Thatcher faced the crisis that came to define her premiership as she determined to recover the islands. Freedman covers all aspects of the campaign - economic and diplomatic as well as military - and demonstrates the extent of the gamble that the government took. There are important accounts of the tensions in relations with the United States, concerns among the military commanders about the risks they were expected to take, the

problems of dealing with the media and the attempts to reach a negotiated settlement. This definitive account describes in dramatic detail events such as the sinking of the Belgrano, the battle of Goose Green and the final push to Stanley. Special attention is also paid to the aftermath of the war, including the various enquiries, and the eventual restoration of diplomatic relations with Argentina.

This is a collection of essays in honour of eminent Professor Robert O'Neill. Each chapter was written by prominent academics and practitioners who have had a professional connection with Professor O'Neill during his long and distinguished career. The overarching themes running throughout the book are war, strategy and history. All the essays are shaped by the role that Professor O'Neill has played over the last 50 years in the debates in Australia, Europe and the US. This book covers not only Professor O'Neill's impressive career, but also the evolution of strategy in practice, and of strategic studies as an internationally recognised academic discipline.

In the wars in Libya, Iraq, Afghanistan and in recent conflicts more generally, liberal powers have blurred the line between military and political activity. 'War From The Ground Up' offers a distinctive perspective in its consideration of the concept of contemporary warfare.

A major contribution to our understanding of contemporary warfare and strategy by one of the world's leading military historians.

"Armed nonstate actors have received increasing attention since September 11th, 2001, both from scholars and from policy makers and soldiers--and with this attention has come a vibrant debate about whether nonstate civil warfare and insurgency is the future of war, and if so, how it should be countered. Yet underlying these debates is one crucial shared assumption: that states and nonstate actors fight very differently. Biddle upturns this distinction in *How Nonstate Actors Fight*, examining actual military methods to show that many nonstate actors now fight more "conventionally" than many states. Rather than a dichotomy, Biddle frames nonstate and state methods along a continuum and presents a systematic theory to explain any given nonstate actor's position on this spectrum. His theory emphasizes how actors' internal politics - especially their institutional maturity and war aims - determine their military choices. In doing so, Biddle bridges to largely opposing groups of scholarship: materialists who assume that material and structural constraints will lead nonstates to prefer irregular warfare, and culturalists who see nonstate warmaking as connected to social norms. Biddle integrates both materialist and cultural considerations into this theory, but emphasizes internal politics as the chief determinant of how any actor will fight. The first four chapters present Biddle's theory, and the next five test it across a range of historical examples, from Lebanon to Iraq to Somalia to Croatia to the Vietcong"--

Because we assume momentous events must have momentous consequences, we too easily accept the conventional wisdom that the Great War of 1914-18 shook British society to its foundations, leaving nothing of the prewar world intact. We take it for granted that, along with a generation of its finest young men, the nation's old ways of life and thought perished in the mud of Flanders. Recent historiography, however, has shown a new sensitivity to the power of tradition in British society, and its ability to contain and neutralise radical social change. Now, in this impressive study - the first major treatment of the theme - Gerard DeGroot examines every aspect of society in the period (c. 1907-22) to understand what actually happened to the people of Britain during and after the trial by fire. As well as incorporating the latest scholarship, he makes rich, and often very moving, use of primary sources - newspapers, poetry (both high and low), literature, memoirs and letters - to illuminate the attitudes of society at all its levels, not merely the elite and the articulate. He reveals the extent to which the dominant social force in Britain during the war was not change but continuity. The most urgent wish of most people for the postwar world was, poignantly, that life should return to the way it had been - and to a quite astonishing extent it did, despite the tide of technological change flowing towards a different world. It was the vacuum cleaner and the internal combustion engine that transformed Britain in the early twentieth century, not the sorrows, sacrifices and opportunities of the Great War.

You think you have a winning strategy. But do you? Executives are bombarded with bestselling ideas and best practices for achieving competitive advantage, but many of these ideas and practices contradict each other. Should you aim to be big or fast? Should you create a blue ocean, be adaptive, play to win—or forget about a sustainable competitive advantage altogether? In a business environment that is changing faster and becoming more uncertain and complex almost by the day, it's never been more important—or more difficult—to choose the right approach to strategy. In this book, The Boston Consulting Group's Martin Reeves, Knut Haanæs, and Janmejaya Sinha offer a proven method to determine the strategy approach that is best for your company. They start by helping you assess your business environment—how unpredictable it is, how much power you have to change it, and how harsh it is—a critical component of getting strategy right. They show how existing strategy approaches sort into five categories—Be Big, Be Fast, Be First, Be the Orchestrator, or simply Be Viable—depending on the extent of predictability, malleability, and harshness. In-depth explanations of each of these approaches will provide critical insight to help you match your approach to strategy to your environment, determine when and how to execute each one, and avoid a potentially fatal mismatch. Addressing your most pressing strategic challenges, you'll be able to answer questions such as: • What replaces planning when the annual cycle is obsolete? • When can we—and when should we—shape the game to our advantage? • How do we simultaneously implement different strategic approaches for different business units? • How do we manage the inherent contradictions in formulating and executing different strategies across multiple businesses and geographies? Until now, no book brings it all together and offers a practical tool for understanding which strategic approach to apply. Get started today.

The Russian invasion of Crimea in 2014, subsequent war in Eastern Ukraine and economic sanctions imposed by the West, transformed European politics. These events marked a dramatic shift away from the optimism of the post-Cold War era. The conflict did not escalate to the levels originally feared but nor was either side able to bring it to a definitive conclusion. Ukraine suffered a loss of territory but was not forced into changing its policies away from the Westward course adopted as a result of the EuroMaidan uprising of February 2014. President Putin was left supporting a separatist enclave as Russia's economy suffered significant damage. In *Ukraine and the Art of Strategy*, Lawrence Freedman—author of the landmark *Strategy: A History*—provides an account of the origins and course of the Russia-Ukraine conflict through the lens of strategy. Freedman describes the development of President Putin's anxieties that former Soviet countries were being drawn towards the European Union, the effective pressure he put on President Yanukovich of Ukraine during 2013 to turn away from the EU and the resulting 'EuroMaidan Revolution' which led to Yanukovich fleeing. He explores the reluctance of Putin to use Russian forces to do more than consolidate the insurgency in Eastern Ukraine, the failure of the Minsk peace process and the limits of the international response. Putin's strategic-making is kept in view at all times, including his use of 'information warfare' and attempts to influence the American election. In contrast to those who see the Russian leader as a master operator who catches out the West with bold moves Freedman sees him as impulsive and so forced to improvise when his gambles fail. Freedman's application of his strategic perspective to this supremely important conflict challenges our understanding of some of its key features and the idea that Vladimir Putin is unmatched as a strategic mastermind.

This new book unveils powerful moves to win most anytime, anywhere. Includes many new, highly effective ways to win easily and ethically, in competition and cooperation. Useful in politics, business, war, sports, and games. Written by a successful corporate director and West Pointer. Makes protecting yourself much easier! The essence of winning can be distilled from principles common to all successful human action. Of many actions open for examination, two are highly important: competition and cooperation. Studying competition yields insights on winning in fights for rights or interests. Studying

cooperation brings skill at winning in groups with shared goals. To cover these subjects, you can read the books of master theorists from Sun Tzu, through Machiavelli and Clausewitz, to Drucker and Deming. You can also read about master practitioners from Ulysses, through Napoleon and Lee, to modern-day captains of industry and esteemed statesmen. To aid you in such effort, this "philosophy of strategy" tries to consolidate, integrate, and improve upon the works of these master strategists. Distilling the essence of competition and cooperation, it reveals the universal rules of winning, those simple yet critical formulas which change a situation to your advantage. In doing so, it crystallizes the powerful methods of attack and defense for your use in virtually any application, whether it be in general life, business, games, sports, politics, martial arts, or war. By presenting strategic action from such a high-level vantage point, this book helps change strategy from an art to a science. In doing so, it provides almost any interested student with the pure power of strategy. Because the development of strategies often means developing better options, the author includes as a supplement his handy new idea generator: "Instant Productivity: 101 Ways to Create."

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Distilling the ideas of the greatest military theoreticians of history, including Sun Tzu, Niccolò Machiavelli, and Carl von Clausewitz, Antulio J. Echevarria II presents a fascinating account of the "art of the general." Drawing on historical examples, from Hannibal's war against Rome to Napoleon's victory at Austerlitz, from the Allies' campaign to overwhelm Hitler's fortress to the terror attacks of September 11, Echevarria vividly describes the major types of military strategy and their advantages and disadvantages. Clear and engaging, this book shows that military strategy is essential for understanding major events of the past and becomes even more critical today, in a world increasingly threatened by weapons of mass destruction, terrorist attacks, and new dimensions of conflict such as cyberwar and space.

'...Lawrence Freedman has provided a masterly account of the evolution of nuclear strategic thought which is steeped in scholarship, elegantly written, and comprehensive in scope.' Edward M. Spiers, Times Higher Education Supplement

In strategic studies and international relations, grand strategy is a frequently-invoked concept. Yet, despite its popularity, it is not well understood and it has many definitions, some of which are even mutually contradictory. This state of affairs undermines its usefulness for scholars and practitioners alike. Lukas Milevski aims to remedy this situation by offering a conceptual history of grand strategy in the English language, analysing its evolution from 1805 to the present day in the writings of its major proponents. In doing so, he seeks to clarify the meaning and role of the concept, both theoretically and practically, and shed light on its continuing utility today.

The essays in this volume analyze war, its strategic characteristics and its political and social functions, over the past five centuries. The diversity of its themes and the broad perspectives applied to them make the book a work of general history as much as a history of the theory and practice of war from the Renaissance to the present. Makers of Modern Strategy from Machiavelli to the Nuclear Age takes the first part of its title from an earlier collection of essays, published by Princeton University Press in 1943, which became a classic of historical scholarship. Three essays are repinted from the earlier book; four others have been extensively revised. The rest--twenty-two essays--are new. The subjects addressed range from major theorists and political and military leaders to impersonal forces. Machiavelli, Clausewitz, and Marx and Engels are discussed, as are Napoleon, Churchill, and Mao. Other essays trace the interaction of theory and experience over generations--the evolution of American strategy, for instance, or the emergence of revolutionary war in the modern world. Still others analyze the strategy of particular conflicts--the First and Second World Wars--or the relationship between technology, policy, and war in the nuclear age. Whatever its theme, each essay places the specifics of military thought and action in their political, social, and economic environment. Together the contributors have produced a book that reinterprets and illuminates war, one of the most powerful forces in history and one that cannot be controlled in the future without an understanding of its past.

This book, first published in 1984, carefully examine the political debate surrounding nuclear weapons and superpower policies in Cold War Western Europe. It seeks to analyse a distinctly European view in Soviet policy, as opposed to a superpower view. It examines Soviet domestic and foreign policy, economic and military practice, with the aim of understanding and countering the Soviet threat to Western Europe.

This provocative challenge to US policy and strategy maintains that America endures endless wars because its leaders no longer know how to think about war.

Since the Gulf War, a revolution in military affairs has been proclaimed in the US based on the combination of precision guidance of weapons and new information technologies. This paper argues that this revolution must be seen in the context of equally far-reaching political changes. The author examines the strategies and instruments that may be used by the weak against the strong. These include weapons of mass destruction and 'information war'.

Provides a coverage of issues of war and peace such as terrorism, irregular warfare and weapons of mass destruction. This work contains a set of reflections on the role of military power in the contemporary world. It analyzes conflicts from Afghanistan to the Iraq War and looks at the debates about the lessons that can be learned from these wars.

Is there a 'Western way of war' which pursues battles of annihilation and single-minded military victory? Is warfare on a path to ever greater destructive force? This magisterial account answers these questions by tracing the history of Western thinking about strategy - the employment of military force as a political instrument - from antiquity to the present day. Assessing sources from Vegetius to contemporary America, and with a particular focus on strategy since the Napoleonic Wars, Beatrice Heuser explores the evolution of strategic thought, the social institutions, norms and patterns of behaviour within which it operates, the policies that guide it and the cultures that influence it. Ranging across technology and warfare, total warfare and small wars as well as land, sea, air and nuclear warfare, she demonstrates that warfare and strategic thinking have fluctuated wildly in their aims, intensity, limitations and excesses over the past two millennia.

"We are at a moment in world affairs when the essential ideas that govern statecraft must change. For five centuries it has taken the resources of a state to destroy another state . . . This is no longer true, owing to advances in international telecommunications, rapid computation, and weapons of mass destruction. The change in statecraft that will accompany these developments will be as profound as any that the State has thus far undergone." —from the Prologue The Shield of Achilles is a classic inquiry into the nature of the State, its origin in war, and its drive for peace and legitimacy. Philip Bobbitt, a professor of constitutional law and a historian of nuclear strategy, has served in the White House, the Senate, the State Department, and the National Security Council in both Democratic and Republican administrations, and here he brings his formidable experience and analytical gifts to bear on our changing world. Many have observed that the nation-state is dying, yet others have noted that the power of the State has never been greater. Bobbitt reconciles this paradox and introduces the idea of the market-state, which is already replacing its predecessor. Along the way he treats such themes as the Long War (which began in

1914 and ended in 1990). He explains the relation of violence to legitimacy, and the role of key individuals in fates that are partially—but only partially—determined. This book anticipates the coalitional war against terrorism and lays out alternative futures for the world. Bobbitt shows how nations might avoid the great power confrontations that have a potential for limitless destruction, and he traces the origin and evolution of the State to such wars and the peace conferences that forged their outcomes into law, from Augsburg to Westphalia to Utrecht to Vienna to Versailles. The author paints a powerful portrait of the ever-changing interrelatedness of our world, and he uses his expertise in law and strategy to discern the paths that statehood will follow in the coming years and decades. Timely and perceptive, *The Shield of Achilles* will change the way we think about the world.

One of the world's leading authorities on war and international politics synthesizes the vast history of strategy's evolution in this consistently engaging and surprising account of how it came to pervade every aspect of life.

Antulio J. Echevarria II reveals how successive generations of American strategic theorists have thought about war. Analyzing the work of Alfred Thayer Mahan, Billy Mitchell, Bernard Brodie, Robert Osgood, Thomas Schelling, Herman Kahn, Henry Eccles, Joseph Wiley, Harry Summers, John Boyd, William Lind, and John Warden, he uncovers the logic that underpinned each theorist's critical concepts, core principles, and basic assumptions about the nature and character of war. In so doing, he identifies four paradigms of war's nature - traditional, modern, political, and materialist - that have shaped American strategic thought. If war's logic is political, as Carl von Clausewitz said, then so too is thinking about war.

As a concept, deterrence has launched a thousand books and articles. It has dominated Western strategic thinking for more than four decades. In this important and groundbreaking new book, Lawrence Freedman develops a distinctive approach to the evaluation of deterrence as both a state of mind and a strategic option. This approach is applied to post-cold war crisis management, and the utility and relevance of the concept is addressed in relation to US strategic practice post-9/11, particularly in the light of the apparent preference of the Bush Administration for the alternative concept of pre-emption. The study of deterrence has been hampered by the weight of the intellectual baggage accumulated since the end of the Second World War. Exaggerated notions of what deterrence might achieve were developed, only to be knocked down by academic critique. In this book, Freedman charts the evolution of the contemporary concept of deterrence, and discusses whether - and how - it still has relevance in today's world. He considers constructivist as well as realist approaches and draws on criminological as well as strategic studies literature to develop a concept of a norms-based, as opposed to an interest-based, deterrence. This book will be essential reading for students of politics and international relations as well as all those interested in contemporary strategic thought.

"This book is about the most interesting key ever made, which now hangs in the central passageway of George Washington's Mount Vernon mansion, helping to greet over a million visitors a year. The main key to the Bastille prison in Paris, it was given in 1790 to Washington, the patriarch of liberty, by his missionary, the Marquis de Lafayette, who took the "sacred fire of liberty" he discovered in America and tried to fan its flames in France. Become a history detective and find out how this unique key was made, how the man who made it helped kill a king, and how it made its way to Mount Vernon. Along the way, learn about the interesting and unexpected twists and turns made in unlocking the doors hiding the truth about the key, which some (incorrectly) argue is a counterfeit. Then learn what Washington and Lafayette each believed was the "key" to establishing and maintaining liberty, and what went right and wrong in their respective revolutions. Finally, learn how the key continues to inspire a world-wide devotion to freedom." --

A master class in strategic thinking, distilled from the legendary program the author has co-taught at Yale for decades For almost two decades, Yale students have competed for admission each year to the "Studies in Grand Strategy" seminar taught by John Lewis Gaddis, Paul Kennedy, and Charles Hill. Its purpose has been to prepare future leaders for responsibilities they will face, through lessons drawn from history and the classics. Now Gaddis has distilled that teaching into a succinct, sharp and potentially transformational book, surveying statecraft from the ancient Greeks to Franklin D. Roosevelt and beyond. An unforgettable guide to the art of leadership, *On Grand Strategy* is, in every way, its own master class.

Did Nazi war criminals deceive the United States military during the Cold War? A new book by a Canberra-based historian tells the story of how America's most famous and influential military theorist was seduced by the lies of Hitler's defeated generals. From the author of *Panzer Commander Hermann Balck* and *False Flags* comes *The Blind Strategist: John Boyd and the American Art of War*. Colonel John Boyd, a maverick fighter pilot, revolutionized the American art of war through his ideas on conflict and the human mind. Boyd claimed that victory is won by the side which transitions through 'decision cycles' faster than the enemy and his ideas gained influential converts in the Pentagon who were seeking a new way of waging war after defeat in Vietnam. Although Boyd's theories became the basis of American military doctrine, he relied upon the fraudulent testimony of former Nazi generals who fabricated historical evidence to disassociate their reputations from their defeat and cover up their willing participation in war crimes. Boyd certainly changed the American art of war, but did he corrupt it in the process? *The Blind Strategist* separates fact from fantasy and exposes the myths of maneuver warfare through a detailed evidence-based investigation. Discover how maneuver warfare has resulted in catastrophic decisions in this must-read for anybody interested in American military history.

A stimulating new inquiry into the fundamental truth of strategy - its purpose, place, utility, and value. This new study is animated by a startling realization: the concept of strategic victory must be summarily discarded. This is not to say that victory has no place in strategy or strategic planning. The outcome of battles and campaigns are variables within the strategist's plan, but victory is a concept that has no meaning there. To the tactical and operational planner, wars are indeed won and lost, and the difference is plain. Success is measurable; failure is obvious. In contrast, the pure strategist understands that war is but one aspect of social and political competition, an ongoing interaction that has no finality. Strategy therefore connects the conduct of war with the intent of politics. It shapes and guides military means in anticipation of a panoply of possible coming events. In the process, strategy changes the context within which events will happen. In this new book we see clearly that the goal of strategy is not to culminate events, to establish finality in the discourse between states, but to continue them; to influence state discourse in such a way that it will go forward on favorable terms. For continue it will. This book will provoke debate and stimulate new thinking across the field and strategic studies.

Rebooting Clausewitz offers an entirely new take on the work of history's greatest theorist of war. Written for an undergraduate readership that often struggles with Clausewitz's master work *On War*--a book that is often considered too philosophical and impenetrably dense--it seeks to unpack some of Clausewitz's key insights on theory and strategy. In three fictional interludes Clausewitz attends a seminar at West Point; debates the War on Terror at a Washington think tank; and visits a Robotics Institute in Santa Fe where he discusses how scientists are reshaping the future of war. Three separate essays situate Clausewitz in the context of his times, discuss his understanding of the culture of war, and the extent to which two other giants--Thucydides and Sun Tzu--complement his work. Some years ago the philosopher W.B. Gallie argued that Clausewitz needed to be

'saved from the Clausewitzians'. Clausewitz doesn't need saving and his commentators have contributed a great deal to our understanding of On War's seminal status as a text. But too often they tend to conduct a conversation between themselves. This book is an attempt to let a wider audience into the conversation.

A new approach to ideas about war, from one of the UK's leading strategic thinkers In 1912 Sir Arthur Conan Doyle wrote a short story about a war fought from underwater submersibles that included the sinking of passenger ships. It was dismissed by the British admirals of the day, not on the basis of technical feasibility, but because sinking civilian ships was not something that any civilised nation would do. The reality of war often contradicts expectations, less because of some fantastic technical or engineering dimension, but more because of some human, political, or moral threshold that we had never imagined would be crossed. As Lawrence Freedman shows, ideas about the causes of war and strategies for its conduct have rich and varied histories which shape predictions about the future. Freedman shows how looking at how the future of war was conceived about in the past (and why this was more often than not wrong) can put into perspective current thinking about future conflicts. The Future of War - which takes us from preparations for the world wars, through the nuclear age and the civil wars which became the focus for debate after the end of the Cold War, to present preoccupations with hybrid and cyber warfare - is filled with fascinating insights from one of the most brilliant military and strategic historians of his generation.

The Art of Creating Power explores the intellectual thought and wider impact -- on military affairs, politics and the universities -- of Professor Sir Lawrence Freedman, one of the world's leading authorities on strategy, conflict and international politics. In this volume, senior scholars of international relations and military history trace the long trajectory of Freedman's career, examining his scholarly contribution to a whole host of areas from nuclear strategy to US foreign policy via terrorism, the Falklands War, and Iraq.

Individually, these essays provide fascinating and innovative insights into strategy, contemporary defence and foreign policy, and conflict. Taken together, however, they are greater than the sum of their parts as they both reflect and explore the theoretical approach adopted and taught by Freedman - one that has made him one of the great intellectual figures in the canon of international politics, strategy and war. Throughout his professional life, Freedman explored many of the uncertainties that plague our highly unstable world. But as conflicts continue to erupt across the globe, it seems we may be entering an even more precarious and uncertain era. There could hardly be a better time than today to gain a deeper understanding of Freedman's strategic insights.

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