

Software Engineering Project Management

Bill Brykczynski, Richard D. Stutz

SOFTWARE ENGINEERING PROJECT MANAGEMENT Bill Brykczynski, Richard D. Stutz, 2006-08 About The Book: Richard Thayer's popular, bestselling book presents a top-down, practical view of managing a successful software engineering project. The book builds a framework for project management activities based on the planning, organizing, staffing, directing, and controlling model. Thayer provides information designed to help you understand and successfully perform the unique role of a project manager. This book is a must for all project managers in the software field. The text focuses on the five functions of general management by first describing each function and then detailing the project management activities that support each function. This new edition shows you how to manage a software development project, discusses current software engineering management methodologies and techniques, and presents general descriptions and project management problems. The book serves as a guide for your future project management activities. The text also offers students sufficient background and instructional material to serve as a main supplementary text for a course in software engineering project management. · Introduction to Management · Software Engineering · Software Engineering Project Management · Planning's Software Engineering Project · Planning: Software Cost, Schedule, and Size · Organizing a Software Engineering Project · Staffing a Software Engineering Project · Directing a Software Engineering Project · Controlling a Software Engineering Project · Controlling: Software Metrics and Visibility of Progress

Applied Software Project Management Andrew Stellman, Jennifer Greene, 2005-11-18 If you're looking for solid, easy-to-follow advice on estimation, requirements gathering, managing change, and more, you can stop now: this is the book for you.--Scott Berkun, Author of The Art of Project Management What makes software projects succeed? It takes more than a good idea and a team of talented programmers. A project manager needs to know how to guide the team through the entire software project. There are common pitfalls that plague all software projects and rookie mistakes that are made repeatedly--sometimes by the same people! Avoiding these pitfalls is not hard, but it is not necessarily intuitive. Luckily, there are tried and true techniques that can help any project manager. In Applied Software Project Management, Andrew Stellman and Jennifer Greene provide you with tools, techniques, and practices that you can use on your own projects right away. This book supplies you with the information you need to diagnose your team's situation and presents practical advice to help you achieve your goal of building better software. Topics include: Planning a software project Helping a team estimate its

workload Building a schedule Gathering software requirements and creating use cases Improving programming with refactoring, unit testing, and version control Managing an outsourced project Testing software Jennifer Greene and Andrew Stellman have been building software together since 1998. Andrew comes from a programming background and has managed teams of requirements analysts, designers, and developers. Jennifer has a testing background and has managed teams of architects, developers, and testers. She has led multiple large-scale outsourced projects. Between the two of them, they have managed every aspect of software development. They have worked in a wide range of industries, including finance, telecommunications, media, nonprofit, entertainment, natural-language processing, science, and academia. For more information about them and this book, visit stellman-greene.com

Software Project Management Walker Royce,1998 Software Project Management explains the latest management strategies and techniques in software developments. It covers such issues as keeping the team motivated, cost-justifying strategies, deadlines and budgets.

Software Project Management Ashfaq Ahmed,2016-04-19 To build reliable, industry-applicable software products, large-scale software project groups must continuously improve software engineering processes to increase product quality, facilitate cost reductions, and adhere to tight schedules. Emphasizing the critical components of successful large-scale software projects, Software Project Management: A

Software Project Management in Practice Jalote,2002-09

Introduction to Software Project Management Adolfo Villafiorita,2016-04-19 Although software development is one of the most complex activities carried out by man, sound development processes and proper project management can help ensure your software projects are delivered on time and under budget. Providing the know-how to manage software projects effectively, Introduction to Software Project Management supplies an access

Quality Software Project Management Robert T. Futrell,Donald F. Shafer,Linda Shafer,2002 Annotation Drawing on best practices identified at the Software Quality Institute and embodied in bodies of knowledge from the Project Management Institute, the American Society of Quality, IEEE, and the Software Engineering Institute, Quality Software Project Management teaches 34 critical skills that allow any manager to minimize costs, risks, and time-to-market. Written by leading practitioners Robert T. Futrell, Donald F. Shafer, and Linda I. Shafer, it addresses the entire project lifecycle, covering process, project, and people. It contains extensive practical resources-including downloadable checklists, templates, and forms.

Engineering Project Management Neil G. Siegel,2020-02-18 A hands-on guide for creating a winning engineering project Engineering Project Management is a practical, step-by-step guide to project management for engineers. The author - a successful, long-time practicing engineering project manager - describes the techniques and strategies for creating a

successful engineering project. The book introduces engineering projects and their management, and then proceeds stage-by-stage through the engineering life-cycle project, from requirements, implementation, to phase-out. The book offers information for understanding the needs of the end user of a product and other stakeholders associated with a project, and is full of techniques based on real, hands-on management of engineering projects. The book starts by explaining how we perform the actual engineering on projects; the techniques for project management contained in the rest of the book use those engineering methods to create superior management techniques. Every topic – from developing a work-breakdown structure and an effective project plan, to creating credible predictions for schedules and costs, through monitoring the progress of your engineering project – is infused with actual engineering techniques, thereby vastly increasing the effectivity and credibility of those management techniques. The book also teaches you how to draw the right conclusions from numeric data and calculations, avoiding the mistakes that often cause managers to make incorrect decisions. The book also provides valuable insight about what the author calls the social aspects of engineering project management: aligning and motivating people, interacting successfully with your stakeholders, and many other important people-oriented topics. The book ends with a section on ethics in engineering. This important book: Offers a hands-on guide for developing and implementing a project management plan Includes background information, strategies, and techniques on project management designed for engineers Takes an easy-to-understand, step-by-step approach to project management Contains ideas for launching a project, managing large amount of software, and tips for ending a project Structured to support both undergraduate and graduate courses in engineering project management, Engineering Project Management is an essential guide for managing a successful project from the idea phase to the completion of the project.

Agile Project Management with Kanban Eric Brechner, 2015-02-25 Use Kanban to maximize efficiency, predictability, quality, and value With Kanban, every minute you spend on a software project can add value for customers. One book can help you achieve this goal: Agile Project Management with Kanban. Author Eric Brechner pioneered Kanban within the Xbox engineering team at Microsoft. Now he shows you exactly how to make it work for your team. Think of this book as “Kanban in a box”: open it, read the quickstart guide, and you’re up and running fast. As you gain experience, Brechner reveals powerful techniques for right-sizing teams, estimating, meeting deadlines, deploying components and services, adapting or evolving from Scrum or traditional Waterfall, and more. For every step of your journey, you’ll find pragmatic advice, useful checklists, and actionable lessons. This truly is “Kanban in a box”: all you need to deliver breakthrough value and quality. Use Kanban techniques to: Start delivering continuous value with your current team and project Master five quick steps for completing work backlogs Plan and staff new projects more effectively Minimize work in progress and quickly adjust to change Eliminate artificial meetings and prolonged stabilization Improve and enhance customer engagement Visualize workflow and fix revealed bottlenecks Drive quality upstream Integrate Kanban into large projects Optimize sustained

engineering (contributed by James Waletzky) Expand Kanban beyond software development

Software Project Management for Distributed Computing Zaigham Mahmood, 2017-04-04 This unique volume explores cutting-edge management approaches to developing complex software that is efficient, scalable, sustainable, and suitable for distributed environments. Practical insights are offered by an international selection of pre-eminent authorities, including case studies, best practices, and balanced corporate analyses. Emphasis is placed on the use of the latest software technologies and frameworks for life-cycle methods, including the design, implementation and testing stages of software development. Topics and features: · Reviews approaches for reusability, cost and time estimation, and for functional size measurement of distributed software applications · Discusses the core characteristics of a large-scale defense system, and the design of software project management (SPM) as a service · Introduces the 3PR framework, research on crowdsourcing software development, and an innovative approach to modeling large-scale multi-agent software systems · Examines a system architecture for ambient assisted living, and an approach to cloud migration and management assessment · Describes a software error proneness mechanism, a novel Scrum process for use in the defense domain, and an ontology annotation for SPM in distributed environments · Investigates the benefits of agile project management for higher education institutions, and SPM that combines software and data engineering This important text/reference is essential reading for project managers and software engineers involved in developing software for distributed computing environments. Students and researchers interested in SPM technologies and frameworks will also find the work to be an invaluable resource. Prof. Zaigham Mahmood is a Senior Technology Consultant at Debasis Education UK and an Associate Lecturer (Research) at the University of Derby, UK. He also holds positions as Foreign Professor at NUST and IIU in Islamabad, Pakistan, and Professor Extraordinaire at the North West University Potchefstroom, South Africa.

Software Project Management for Small to Medium Sized Projects John J. Rakos, 1990 M->CREATED

Software Security Engineering Nancy R. Mead, Julia H. Allen, Sean Barnum, Robert J. Ellison, Gary R. McGraw, 2004-04-21 Software Security Engineering draws extensively on the systematic approach developed for the Build Security In (BSI) Web site. Sponsored by the Department of Homeland Security Software Assurance Program, the BSI site offers a host of tools, guidelines, rules, principles, and other resources to help project managers address security issues in every phase of the software development life cycle (SDLC). The book's expert authors, themselves frequent contributors to the BSI site, represent two well-known resources in the security world: the CERT Program at the Software Engineering Institute (SEI) and Cigital, Inc., a consulting firm specializing in software security. This book will help you understand why Software security is about more than just eliminating vulnerabilities and conducting penetration tests Network security mechanisms and IT infrastructure security services do not sufficiently protect application software from security risks Software security initiatives should follow a risk-management approach to identify priorities and to define what is "good

enough”—understanding that software security risks will change throughout the SDLC Project managers and software engineers need to learn to think like an attacker in order to address the range of functions that software should not do, and how software can better resist, tolerate, and recover when under attack

The Software Project Manager's Bridge to Agility Michele Sliger, Stacia Broderick, 2008-05-19 When software development teams move to agile methods, experienced project managers often struggle—doubtful about the new approach and uncertain about their new roles and responsibilities. In this book, two long-time certified Project Management Professionals (PMPs) and Scrum trainers have built a bridge to this dynamic new paradigm. They show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration, not “command and control.” The authors begin by explaining how agile works: how it differs from traditional “plan-driven” methodologies, the benefits it promises, and the real-world results it delivers. Next, they systematically map the Project Management Institute’s classic, methodology-independent techniques and terminology to agile practices. They cover both process and project lifecycles and carefully address vital issues ranging from scope and time to cost management and stakeholder communication. Finally, drawing on their own extensive personal experience, they put a human face on your personal transition to agile—covering the emotional challenges, personal values, and key leadership traits you’ll need to succeed. Coverage includes Relating the PMBOKR Guide ideals to agile practices: similarities, overlaps, and differences Understanding the role and value of agile techniques such as iteration/release planning and retrospectives Using agile techniques to systematically and continually reduce risk Implementing quality assurance (QA) where it belongs: in analysis, design, defect prevention, and continuous improvement Learning to trust your teams and listen for their discoveries Procuring, purchasing, and contracting for software in agile, collaborative environments Avoiding the common mistakes software teams make in transitioning to agile Coordinating with project management offices and non-agile teams “Selling” agile within your teams and throughout your organization For every project manager who wants to become more agile. Part I An Agile Overview 7 Chapter 1 What is Agile? 9 Chapter 2 Mapping from the PMBOKR Guide to Agile 25 Chapter 3 The Agile Project Lifecycle in Detail 37 Part II The Bridge: Relating PMBOKR Guide Practices to Agile Practices 49 Chapter 4 Integration Management 51 Chapter 5 Scope Management 67 Chapter 6 Time Management 83 Chapter 7 Cost Management 111 Chapter 8 Quality Management 129 Chapter 9 Human Resources Management 143 Chapter 10 Communications Management 159 Chapter 11 Risk Management 177 Chapter 12 Procurement Management 197 Part III Crossing the Bridge to Agile 215 Chapter 13 How Will My Responsibilities Change? 217 Chapter 14 How Will I Work with Other Teams Who Aren't Agile? 233 Chapter 15 How Can a Project Management Office Support Agile? 249 Chapter 16 Selling the Benefits of Agile 265 Chapter 17 Common Mistakes 285 Appendix A Agile Methodologies 295 Appendix B Agile Artifacts 301 Glossary 321 Bibliography 327 Index 333

Software Project Survival Guide Microsoft Press, Steve McConnell, 2002-10-11 How to make sure your next important

project isn't your last. Equip yourself with SOFTWARE PROJECT SURVIVAL GUIDE. It's for everyone with a stake in the outcome of a development project--and especially for those without formal software project management training. That includes top managers, executives, clients, investors, end-user representatives, project managers, and technical leads. Here you'll find guidance from the acclaimed author of the classics CODE COMPLETE and RAPID DEVELOPMENT. Steve McConnell draws on solid research and a career's worth of hard-won experience to map the surest path to your goal--what he calls one specific approach to software development that works pretty well most of the time for most projects. Nineteen chapters in four sections cover the concepts and strategies you need for mastering the development process, including planning, design, management, quality assurance, testing, and archiving. For newcomers and seasoned project managers alike, SOFTWARE PROJECT SURVIVAL GUIDE draws on a vast store of techniques to create an elegantly simplified and reliable framework for project management success. So don't worry about wandering among complex sets of project management techniques that require years to sort out and master. SOFTWARE PROJECT SURVIVAL GUIDE goes straight to the heart of the matter to help your projects succeed. And that makes it a required addition to every professional's bookshelf.

Software Project Management For Dummies Teresa Luckey, Joseph Phillips, 2011-05-09 The increase in project outsourcing has forced traditional programmers to take on the role of project managers and quickly learn how to manage software projects The author discusses all of the essentials in widely accepted project management methodology, from managing programmers to assessing and eliminating risk The book covers the iterative development model, using Microsoft Project 2003, as well as a variety of methodologies including eXtreme, open source, SQA testing, software life cycle management, and more The companion Web site contains tools, case studies and other resources to help even novices get up and running

Requirements Engineering and Management for Software Development Projects Murali Chemuturi, 2012-09-26 Requirements Engineering and Management for Software Development Projects presents a complete guide on requirements for software development including engineering, computer science and management activities. It is the first book to cover all aspects of requirements management in software development projects. This book introduces the understanding of the requirements, elicitation and gathering, requirements analysis, verification and validation of the requirements, establishment of requirements, different methodologies in brief, requirements traceability and change management among other topics. The best practices, pitfalls, and metrics used for efficient software requirements management are also covered. Intended for the professional market, including software engineers, programmers, designers and researchers, this book is also suitable for advanced-level students in computer science or engineering courses as a textbook or reference.

Become an Effective Software Engineering Manager James Stanier, 2020-06-09 Software startups make global headlines every day. As technology companies succeed and grow, so do their engineering departments. In your career, you'll

may suddenly get the opportunity to lead teams: to become a manager. But this is often uncharted territory. How can you decide whether this career move is right for you? And if you do, what do you need to learn to succeed? Where do you start? How do you know that you're doing it right? What does it even mean? And isn't management a dirty word? This book will share the secrets you need to know to manage engineers successfully. Going from engineer to manager doesn't have to be intimidating. Engineers can be managers, and fantastic ones at that. Cast aside the rhetoric and focus on practical, hands-on techniques and tools. You'll become an effective and supportive team leader that your staff will look up to. Start with your transition to being a manager and see how that compares to being an engineer. Learn how to better organize information, feel productive, and delegate, but not micromanage. Discover how to manage your own boss, hire and fire, do performance and salary reviews, and build a great team. You'll also learn the psychology: how to ship while keeping staff happy, coach and mentor, deal with deadline pressure, handle sensitive information, and navigate workplace politics. Consider your whole department. How can you work with other teams to ensure best practice? How do you help form guilds and committees and communicate effectively? How can you create career tracks for individual contributors and managers? How can you support flexible and remote working? How can you improve diversity in the industry through your own actions? This book will show you how. Great managers can make the world a better place. Join us.

Managing Software Development Projects Neal Whitten,1990-01-16 Regardless of the specific development process, many generic problems commonly occur during the software development process. This book serves as the foremost guide to identifying, preventing and solving these problems before they sabotage the user's project.

Process-Based Software Project Management F. Alan Goodman,2006-05-30 Not connecting software project management (SPM) to actual, real-world development processes can lead to a complete divorcing of SPM to software engineering that can undermine any successful software project. By explaining how a layered process architectural model improves operational efficiency, Process-Based Software Project Management out

Tutorial--software Engineering Project Management Richard H. Thayer,1988 Reprints and five new papers present a top-down view of the subject. Covers software engineering and SE project management planning, organizing, staffing, directing, and controlling a SE project. No index. Annotation copyright Book News, Inc. Portland, Or.

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