

Saltwater Leadership A Primer On Leadership For The Junior Sea Service Officer Blue Gold Professional Library

In the U.S. Navy, "Wheel Books" were once found in the uniform pockets of every junior and many senior petty officers. Each small notebook was unique to the Sailor carrying it, but all had in common a collection of data and wisdom that the individual deemed useful in the effective execution of his or her duties. Often used as a substitute for experience among neophytes and as a portable library of reference information for more experienced personnel, those weathered pages contained everything from the time of the next tide, to leadership hints from a respected chief petty officer, to the color coding of the phone-and-distance line used in underway replenishments. In that same tradition, the new Naval Institute Wheel Books will provide supplemental information, pragmatic advice, and cogent analysis on topics important to all naval professionals. Drawn from the U.S. Naval Institute's vast archives, the series will combine articles from the Institute's flagship publication *Proceedings*, selections from the oral history collection and from Naval Institute Press books to create unique guides on a wide array of fundamental professional subjects. Leadership is vital to any highly functioning organization. The Naval Institute has devoted countless pages of its publications to the subject of naval leadership, providing start-up guidance to neophytes,

giving voice to the accumulated wisdom and experience of those who have led, and serving as a forum in search of answers to the many questions that have always been a part of this vital but sometimes elusive practice. In the pages of this book are some of the most outstanding examples of this wealth of knowledge, gathered for use by both would-be and seasoned leaders in the never-ending quest for strong and effective leadership.

Key features: Captures the historic context and recent developments in science and policy arenas that address the potential for coastal wetlands to be considered as significant contributors to carbon sequestration Links multiple levels of science (biogeochemistry, geomorphology, paleoclimate, etc.) with blue carbon concepts (science, policy, mapping, operationalization, economics) in a single compendium Concludes with a discussion of future directions which covers integrated scientific approaches, impending threats and specific gaps in current knowledge Includes 7 case studies from across the globe that demonstrate the benefits and challenges of blue carbon accounting Written by over 100 leading global blue carbon experts in science and policy. Blue Carbon has emerged as a term that represents the distinctive carbon stocks and fluxes into or out of coastal wetlands such as marshes, mangroves, and seagrasses. The Blue Carbon concept has rapidly developed in science literature and is highly relevant politically, as nations and markets are developing blue carbon monitoring and management tools and policies. This book is a comprehensive and current compendium of the state of the science, the state of maps and

mapping protocols, and the state of policy incentives (including economic valuation of blue carbon), with additional sections on operationalizing blue carbon projects and 7 case studies with global relevance.

Success in business demands an organization that is agile, innovative, and alert, capable of reinventing itself to handle whatever comes its way. Yet most attempts at transformational change fail, hamstrung by poor strategy, office politics, stakeholder resistance, and the pressures of constant transformation. In *Stragility*, Ellen Auster and Lisa Hillenbrand provide a powerful, practical, action-oriented approach that equips leaders at all levels to navigate these challenges while building skills and capabilities for the next strategic change. Filled with great examples of leading edge companies, and jam-packed with concrete tips, action steps, and tools, *Stragility* offers indispensable advice on how to make continuous strategic changes, navigate the politics and emotions of change, and inspire and engage leaders and stakeholders. Building on a field-tested framework the authors have applied in Fortune 500 companies, small businesses, and social sector organizations, *Stragility* provides the tools for creating a thriving, high-energy organization that will excel at strategic change - again and again.

Saltwater Leadership A Primer on Leadership for the
Junior Sea-Service Officer Naval Inst Press

Do you know what "quatrefoil" and "impolitic" mean? What about "halcyon" or "narcolepsy"? This book is a handy, easy-to-read reference guide to the proper parlance for any situation. In this book you will find:

Words You Absolutely Should Know (covert, exonerate, perimeter); Words You Should Know But Probably Don't (dour, incendiary, scintilla); Words Most People Don't Know (schlimazel, thaumaturgy, epergne); Words You Should Know to Sound Overeducated (ad infinitum, nugatory, garrulity); Words You Probably Shouldn't Know (priapic, damnatory, labia majora); and more. Whether writing an essay, studying for a test, or trying to impress friends, family, and fellow cocktail party guests with their prolixity, you will achieve magniloquence, ebullience, and flights of rhetorical brilliance.

Leaders face numerous critical crossroads in their careers, moments that can provide extraordinary learning and growth opportunities or ensnare them and prevent further development. The good thing about these passages is that they're predictable, and with proper preparation, leaders not only can survive them to become stronger but can use these experiences to enhance their leadership, compassion, and effectiveness. This book lays out thirteen specific "leadership passages" based on research, interviews, and coaching of senior executives in such well-known companies as Johnson & Johnson, Novartis, Intel, GE, and Bank of America. For each passage, the authors describe what to expect, how the passage constitutes a choice point, and what effective leaders do to navigate and grow from the challenge. Some of the passages include: moving into a leadership role for the first time, dealing with significant failure for which you are responsible, derailing/losing your job, being acquired/merging, losing faith in the system,

understanding the importance of children, family and friends, and personal upheavals such as divorce, illness, and death. The authors provide a wealth of practical tools and techniques to improve your leadership, along with real-life examples from recognizable leaders and breakthrough ways in which companies can use the concept of leadership passages to grow talent.

The key to success lies in getting to the top, right? Wrong. Not everyone can be in charge but, more importantly, not everyone should want to be. Richard Hytner, Deputy Chairman of Saatchi & Saatchi, thinks it's time to celebrate the second-in-commands, the consiglieri: from Merlin, to Al Gore, Rasputin to Machiavelli. These are the deputies, the Vice Presidents, the C-suite, the department heads - lieutenants, advisers, and counselors - whose influence determines the fate of boardrooms, corporations, and nations. While supremacy comes with drawbacks and influence, authority and power can be found in much more interesting places than the CEO's chair. Consiglieri: Leading from The Shadows brings together historical examples from Harry Hopkins to William Seward, conversations with contemporary second-in-commands like Tony Blair and Sir Alex Ferguson, and unique insights into Stalin, JFK, and Winnie the Pooh. A mirror for contemporary 'No. 2's' and a theoretical map for future consiglieri, the book traverses an array of powerful advisers from the White House to the Vatican, across international business, sports, and entertainment, as well as citing provocative research from psychology and academia.

The ability to project population trends is of vital importance for anyone involved in planning - in the public as well as the private sector. This book provides the tools for making such projections and discusses four principal approaches: mathematical extrapolation, comparative methods, cohort survival, and migration models. Following the introductory chapter, which considers the need and uses for population projections, the next two chapters are concerned with mathematical extrapolation techniques, as they are the tools most commonly used to project the size of a population and are also frequently employed in projecting components of one or more of the other three approaches. In Chapter 3, the author outlines a four-step projection procedure which is used throughout the remainder of the book. Chapter 4 describes how to project population size by comparing the growth pattern of the population under study with that of another population. The next chapter covers one of the most commonly employed techniques of population projection - the cohort-survival model, which is used not only to project the size of a population but also its composition in terms of age and sex groupings. The final chapter focuses on migration, generally the most volatile component of the basic demographic equation. Primarily written for courses in planning, this book is also useful for anyone having to make decisions affected by population trends, whether they involve planning for future growth or alerting local decisionmakers to external uncertainties that could have a serious impact on the future of their community. The business world is desperate for leaders. Books and

courses on leadership flood the market as companies search in vain for that one person who can make sense of their rapidly changing environment through assertiveness, charisma, and control. According to noted consultant Harrison Owen, our inability to locate such a person isn't the fault of our leaders, it's the fault of our expectations. In today's world where chaos is "normal" and paradoxes can't be resolved, such old-style leaders no longer offer the solution. Today's world requires inspired leadership from all levels of the organization. "Inspired leadership" literally means in-spirited leadership, and this book explores the intimate connection between spirit and leadership it implies. It presents the radical notion that spirit is the most important ingredient of any organization and that leadership means opening space for that spirit to show up in powerful and productive ways. The Spirit of Leadership lays out the New Rules of Leadership, rules which surprisingly turn out organizations have always played by. For the keys to these new rules, the book turns to those who have always successfully operated apart from the levers of formal power and authority-women. Offering lessons from effective female strategies, it reveals the true functions of leadership: to evoke, grow, sustain, comfort, and raise the spirit. Not to be confused with morale building, motivational techniques, or even the current fad of spirituality in business, The Spirit of Leadership digs deeper to show that, at its essence, leadership is our link to deep inner forces. It provides practical steps readers can use to uncover their own capacity for leadership in whatever

position they find themselves, and to exercise that capacity both to enhance the performance of their organizations and to find their own fulfillment as complete human beings.

Designed for busy junior officers in the U.S. Navy, Coast Guard, and Merchant Marine, this primer teaches the basics of leadership in five sequential steps. It begins with a useful overview of major leadership studies, followed by an informative summary of the wisdom of 380 senior sea-going officers regarding those leadership attributes required of the junior officer. One chapter includes sea stories from officers of varied backgrounds, each offering a leadership lesson that was learned the hard way. Along with this sage advice from experienced sea-service officers, the book offers a final chapter that helps readers build personalized plans to improve their own leadership skills. Such a practical guide is certain to turn young officers into successful leaders.

What do you do at work when a hundred crises seem to be happening at the same time? Do you pick just one priority or try to put out every fire? How can you stay composed, figure out what really matters, and act decisively? When former U.S. Navy SEAL sniper Brandon Webb transitioned to civilian life, he struggled to get his first startup business off the ground. He raised millions for his new venture, only to lose it all as problems spiraled out of his control. In the wake of that failure, Webb realized that successful entrepreneurs need a skill he had already mastered: total focus. SEAL snipers define it as the ability to filter out noise and chaos so you can make life-or-death decisions under the

extreme conditions of combat. If he could maintain total focus while staring through crosshairs at a man who might (or might not) be an Al Qaeda terrorist, surely he could do the same in the business world. So Webb started over, applying total focus to a new startup, a media company called Hurricane Group. His approach was so effective that in just five years, Hurricane grew to have a staff of over fifty, an audience in the tens of millions, and a valuation of more than \$100 million. In this book, Webb teaches us to make better decisions under extreme pressure by emulating the habits of his fellow warriors, as well as other skills he learned on the job and from great friends and business leaders like Solomon Choi of 16 Handles, Matt Meeker of BarkBox, and Betsy Morgan of the Huffington Post and TheBlaze. For instance, you'll discover:

- The difference between total focus and tunnel vision is developing total situational awareness: the ability to spot opportunities and threats without getting distracted from your goal.
- You can overcome indecisiveness and hesitancy by accepting violence of action: a decision to move forward with an imperfect plan, knowing that even the best-laid plans go wrong.
- Entrepreneurs must learn to embrace the suck, refusing to quit when the going gets brutal, and recognizing that unexpected challenges may reveal your best shot at success. By following the tactics and wisdom of a generation of legendary snipers and business leaders, you'll find the clarity of mind you need to accomplish your own mission—whatever it takes.

The literary tradition of New Orleans spans centuries and touches every genre; its living heritage winds through

storied neighborhoods and is celebrated at numerous festivals across the city. For booklovers, a visit to the Big Easy isn't complete without whiling away the hours in an antiquarian bookstore in the French Quarter or stepping out on a literary walking tour. Perhaps only among the oak-lined avenues, Creole town houses, and famed hotels of New Orleans can the lust of *A Streetcar Named Desire*, the zaniness of *A Confederacy of Dunces*, the chill of *Interview with the Vampire*, and the heartbreak of Walker Percy's *Moviegoer* begin to resonate. Susan Larson's revised and updated edition of *The Booklover's Guide to New Orleans* not only explores the legacy of Tennessee Williams and William Faulkner, but also visits the haunts of celebrated writers of today, including Anne Rice and James Lee Burke. This definitive guide provides a key to the books, authors, festivals, stores, and famed addresses that make the Crescent City a literary destination.

Grow the Whole Person to Grow the Whole Leader This long-awaited third edition turns leadership development inside out for a new generation of authentic, purpose-inspired leaders. Balancing timeless principles with emerging research, this new edition offers: [Two new chapters: *Story Mastery* and *Coaching Mastery*; [New case studies, stories, and exercises in every chapter [New validating research from the frontiers of leadership, neuroscience, psychology, and human potential [An even more powerful and transformative development experience Now framed in eight profound and pragmatic mastery areas, this book serves as an integrated growth experience that helps leaders understand how to

harness their authentic, value-creating influence and elevate their impact. Cashman demonstrates that his trademark grow the whole person to grow the whole leader approach, focusing on purpose-driven leadership, is even more relevant in today's hypercomplex world. For everyone from CEOs to emerging leaders, this new edition of a proven classic advances the art and science of leadership.

A Primer on Reptiles and Amphibians is an innovative educational resource designed to forge a connection between the reader and the creeping critters of the world. Turtles, frogs, lizards, salamanders, snakes, and crocodiles; these animals evoke fear and fascination. This primer dispels myths and unlocks mysteries surrounding these diverse survivors which have mastered virtually every habitat on Earth. Tragically, these animals now face pressures of unprecedented severity, but there is still time to make a difference if more of us work together. Micha Petty is an international award-winning Master Naturalist and wildlife rehabilitator. This critically-acclaimed debut volume is a collection of Micha's interpretive writings, carefully crafted to make learning easy for everyone. These bulletins display his passion for Conservation Through Education while covering topics such as living harmoniously with wildlife, physiology, natural history, observation, and conservation. Flip to any page to be instantly introduced to new facets of reptiles, amphibians, the perils they face, and how you can join the fight to save them. Read this million-copy bestseller for leadership insights about top-down change to improve

productivity in your business starting with the most important person: You. When Captain Abrashoff took over as commander of USS Benfold, it was like a business that had all the latest technology but only some of the productivity. Knowing that responsibility for improving performance rested with him, he realized he had to improve his own leadership skills before he could improve his ship. Within months, he created a crew of confident and inspired problem-solvers eager to take the initiative and responsibility for their actions. The slogan on board became "It's your ship," and Benfold was soon recognized far and wide as a model of naval efficiency. How did Abrashoff do it? Against the backdrop of today's United States Navy, Abrashoff shares his secrets of successful management including: See the ship through the eyes of the crew: By soliciting a sailor's suggestions, Abrashoff drastically reduced tedious chores that provided little additional value.

Communicate, communicate, communicate: The more Abrashoff communicated the plan, the better the crew's performance. His crew eventually started calling him "Megaphone Mike," since they heard from him so often. Create discipline by focusing on purpose: Discipline skyrocketed when Abrashoff's crew believed that what they were doing was important. Listen aggressively: After learning that many sailors wanted to use the GI Bill, Abrashoff brought a test official aboard the ship-and held the

SATs forty miles off the Iraqi coast. From achieving amazing cost savings to winning the highest gunnery score in the Pacific Fleet, Captain Abrashoff's extraordinary campaign sent shock waves through the U.S. Navy. It can help you change the course of your ship, no matter where your business battles are fought.

We live and lead in an increasingly volatile, uncertain, complex, and ambiguous world. But paradoxically, Kevin Cashman contends that leaders today must not merely act more quickly but pause more deeply. He details a catalytic process to guide you to step back in order to lead forward in three critical growth areas: personal leadership, development of others, and fostering of cultures of innovation. You and your organization will learn to move from management speed and transaction to leadership significance and transformation.

Saltwater Leadership, Second Edition is about leadership in the maritime environment. The unforgiving, dynamic, and unconquerable nature of the sea requires direct leadership, often with very little margin of error. The unique and common nature of professional life on the sea applies not only to junior naval leaders but also officer and enlisted leaders from the Marines, Coast Guard and Merchant Marines. Based on decades of leadership experiences, Saltwater Leadership covers a wide variety of topics, including basic junior officer

leadership, taking care of people, providing forceful backup, leadership and culture, and professional competence.

This textbook is intended to serve as an introduction to the underlying science and engineering of weapons used in the naval service. The philosophy used in the material selected for this text is that individual weapons come and go, but the principles of their operation largely remain the same. Some subjects are covered in greater detail than needed for an introductory course to allow this text to serve as a basic reference to take into professional life. The text was written to be inclusive of all college majors; as such a conscious effort was made when possible to apply algebra, geometry, trigonometry, and avoid calculus. Therefore, many of the equations derived are 1st order, and provide approximations that are sufficient to illustrate the relative performance parameters of variables used in weapon system design. These same theories and principles can then be applied to actual sensors and weapons using operational parameters and specifications determined from technical manuals and warfare publications. Material has been drawn from previous texts of the same title that have explained the principles for the last 40 years. Much of the work can be traced to the work completed by the Bureau of Naval Weapons in the 1960's. It was updated and expanded in the 1980's version and

incorporated in this text. In some cases, principles of systems that the U.S. Navy no longer uses are described in a belief that sometimes it is good to know where you have been to know where you are going. In addition, many countries and organizations still employ some of these lower technology systems. Therefore, it is necessary to understand their basic capabilities. With advent of new technologies and methods, this text will require periodic updating.

Using the metaphor of a “Leaky Bucket,” Howard Shore addresses the 15 most common issues in the areas of people, strategy, and execution that drain energy, direction, and profitability from every business. Shore provides a practical guide on how to effect change and ignite growth in the leadership team in order to achieve an organization's full potential. The principles outlined in this book lead to clear and purposeful direction, a stronger, invigorated leadership team, and maximum growth and revenue, all while reducing workplace drama. From the days of oars and coal-fired engines to the computerized era of the 21st century, The Bluejacket’s Manual has been an essential part of the American Sailor’s sea bag for over one hundred years, serving as an introduction to the Navy for new recruits and as a reference book for Sailors of all ranks. Written by a Sailor whose decades of naval service included sea duty in patrol craft, destroyers,

cruisers, and aircraft carriers as both an officer and a “white hat,” this newest edition has been overhauled to reflect the current state of the ever-evolving United States Navy and includes chapters on ships and aircraft, uniforms, weapons, damage control, communications, naval customs and ceremonies, security, leadership, pay and benefits, naval missions, military fundamentals, and seamanship. Since Lieutenant Ridley McLean wrote the first edition of this perennial classic, the Navy has grown from fledgling sea power to master of the world’s oceans, and both technology and American culture have changed in ways probably unimaginable in his day. Although *The Bluejacket’s Manual* has necessarily evolved (through more than twenty revisions) to reflect those changes, its original purpose has remained steadfastly on course. Like its predecessors, this new edition makes no attempt to be a comprehensive textbook on all things naval—to do so today would require a multivolume set that would defy practicality—but it continues to serve two very important purposes. First, it serves as a primer that introduces new recruits to their Navy and helps them make the transition from civilian to Sailor. Second, it serves as a handy reference that Sailors can rely on as a ready source of basic information as they continue their service, whether for only one “hitch” or for an entire career. To that end, this 25th edition has been reorganized to more efficiently

reflect those dual purposes, with the first part of the book consisting of “Chapters” that provide introductions and basic explanations that Sailors new to the Navy will find most helpful, and the second part consisting of “Tabs” that deal with specifics—often mere tables—that seasoned Sailors will find useful for reference purposes. Also unique to this latest edition has been the creation of an accompanying website that will serve to keep the book current and provide valuable supplementary material. In total, this latest edition of a recognized Navy classic continues to serve today’s “Bluejackets” and “Old Salts” in the traditional manner while providing a fresh approach that will be welcomed by potential recruits, Navy buffs, and a growing number of Bluejacket Manual collectors. “Wheel books” were once found in the uniform pockets of virtually all junior officers and many senior petty officers. Each small notebook was unique to the Sailor carrying it, but all had in common a collection of data and wisdom that the individual deemed useful in the effective execution of his or her duties. Often used as a substitute for experience among neophytes and as a portable library of reference information for more experienced personnel, those weathered pages contained everything from the time of the next tide, to leadership hints from a respected chief petty officer, to the color coding of the phone-and-distance line

used in underway replenishments. In that same tradition, the Naval Institute has created and aptly named the Wheel Book series, portable libraries culled from USNI's vast array of information that has accumulated for more than a century. Articles from the Institute's flagship publication Proceedings are combined with selections from USNI's oral history program and from Naval Institute Press books to create unique guides on a wide array of relevant professional subjects. Just as the "wheel books" of yesterday served the fleet well, the Naval Institute Wheel Books of today provide supplemental information, pragmatic advice, and cogent analysis on topics important to modern naval professionals. Recognizing that leadership is vital to any functioning organization of people, the Naval Institute has devoted countless pages of its publications to the subject of naval leadership, providing start-up guidance to neophytes, giving voice to the accumulated wisdom and experience of those who have led, and serving as a forum in search of answers to the many questions that have always been a part of this vital but sometimes elusive practice. In these pages are some of the more outstanding examples of this wealth of knowledge, gathered here for the use of both would-be and seasoned leaders in the never-ending quest for better leadership.

Pragmatically focused on the actions that one can take,

this unique work delivers ninety-one pithy lessons in the fine art of leadership. Author James O'Toole packs thirty years of leadership coaching experience into a one-of-a-kind guide you can reference for expert advice on how to become a superior leader. The one- to two-page sections are alphabetically arranged for easy reference and address such topics as getting started, communication, delegation, trust, and vision.

Throughout, O'Toole invests his lessons with examples of great leaders in action to show readers precisely what to do to accomplish the same goals. It's like having your own personal leadership coach in book form.

The classic book on business strategy in the new networked economy— from the author of the New York Times bestseller *The Inevitable* Forget supply and demand. Forget computers. The old rules are broken. Today, communication, not computation, drives change. We are rushing into a world where connectivity is everything, and where old business know-how means nothing. In this new economic order, success flows primarily from understanding networks, and networks have their own rules. In *New Rules for the New Economy*, Kelly presents ten fundamental principles of the connected economy that invert the traditional wisdom of the industrial world. Succinct and memorable, *New Rules* explains why these powerful laws are already hardwired into the new economy, and how they play out in all kinds of business—both low and high tech— all over the world. More than an overview of new economic principles, it prescribes clear and specific strategies for success in the network economy. For any worker, CEO,

or middle manager, *New Rules* is the survival kit for the new economy.

'*Climate Resilient Cities: A Primer on Reducing Vulnerabilities to Disasters*' provides city administrators with exactly what they need to know about the complex and compelling challenges of climate change. The book helps local governments create training, capacity building, and capital investment programs for building sustainable, resilient communities. A step-by-step self-assessment challenges policymakers to think about the resources needed to combat natural disasters through an innovative hot spot risk and vulnerability identification tool. This primer is unique from other resources in its treatment of climate change using a dual-track approach that integrates both mitigation (lowering contributions to greenhouse gases) and adaptation (preparing for impacts of climate change) with disaster risk management. The book is relevant both to cities that are just beginning to think about climate change as well as those that already have well established policies, institutions, and strategies in place. By providing a range of city-level examples of sound practices around the world, the book demonstrates that there are many practical actions that cities can take to build resilience to climate change and natural disasters.

Gradually evolving from the masted steam frigates of the mid-nineteenth century, the first modern cruiser is not easy to define, but for the sake of this book the starting point is taken to be *Iris* and *Mercury* of 1875. They were the RN's first steel-built warships; were designed primarily to be steamed rather than sailed; and formed

the basis of a line of succeeding cruiser classes. The story ends with the last armoured cruisers, which were succeeded by the first battlecruisers (originally called armoured cruisers), and with the last Third Class Cruisers (Topaze class), all conceived before 1906. Coverage, therefore, dovetails precisely with Friedman's previous book on British cruisers, although this one also includes the wartime experience of the earlier ships.
The two central themes are cruisers for the fleet and cruisers for overseas operations, including (but not limited to) trade protection. The distant-waters aspect covers the belted cruisers, which were nearly capital ships, intended to deal with foreign second-class battleships in the Far East. The main enemies contemplated during this period were France and Russia, and the book includes British assessments of their strength and intentions, with judgements as to how accurate those assessments were.
As would be expected of Friedman, the book is deeply researched, original in its analysis, and full of striking insights %oÙò another major contribution to the history of British warships.

Three-time Navy SEAL platoon commander and founder of Perfect Fitness reveals how to put together teams that can accomplish any objective—by leveraging an unexpected set of values and priorities. SEALs and civilians operate in extremely different environments, but what makes both kinds of teams excel comes down to the same thing: service to others, trust, empathy, and a caring environment. Alden Mills has experience working in both the military and the private sector, as a SEAL

platoon commander and as a startup founder of Perfect Fitness. He's seen firsthand what it takes to lead an unstoppable team of individuals. Teams are nothing more than a series of interconnected relationships with a collective, single-minded focus. Success almost never depends on individual talent and valor; instead, Alden Mills shows, it depends, first, on creating a strong foundation for yourself and, second, using that foundation to help others go beyond their individual pursuits and talents to create something bigger and better—an unstoppable team. Unstoppable Teams show managers at every level, at both large and small organizations, including private, public, and nonprofit, how to inspire, motivate, and lead the people around them. Mills draws on stories from his own experiences to impart these surprising team-building lessons: Too many people mistake groups of individuals for a team. No two people are alike, but we all have the same genetic drivers that motivate us—our will to survive, our ego-driven desire for personal gain, and our soul-driven yearning to be a part of something greater than ourselves. When we override our fears about survival, we can focus on our desire to thrive. The more you care for your teammates, the more they will dare for the team. Great ideas are not reserved for a select few—true teams embrace diversity of thought to find winning ideas. These lessons aren't exclusive to the Navy SEALs; they are used by successful entrepreneurs, nonprofit leaders, coaches, and sport captains—and now you can master them too. Unstoppable Teams is the handbook for how to build care-based teams that will push people to

achieve more than they ever thought possible.

Saltwater Leadership, Second Edition is about leadership in the maritime environment. The unforgiving, dynamic, and unconquerable nature of the sea requires direct leadership, often with very little margin of error. The unique and common nature of professional life on the sea applies not only to junior naval leaders but also officer and enlisted leaders from the Marines, Coast Guard and Merchant Marines. Based on decades of leadership experiences, Saltwater Leadership covers a wide variety of topics, including basic junior officer leadership, taking care of people, providing forceful backup, leadership and culture, and professional competence. ? ?

The harrowing tale of British explorer Ernest Shackleton's 1914 attempt to reach the South Pole, one of the greatest adventure stories of the modern age. In August 1914, polar explorer Ernest Shackleton boarded the Endurance and set sail for Antarctica, where he planned to cross the last uncharted continent on foot. In January 1915, after battling its way through a thousand miles of pack ice and only a day's sail short of its destination, the Endurance became locked in an island of ice. Thus began the legendary ordeal of Shackleton and his crew of twenty-seven men. When their ship was finally crushed between two ice floes, they attempted a near-impossible journey over 850 miles of the South Atlantic's heaviest seas to the closest outpost of civilization. In Endurance, the definitive account of Ernest Shackleton's fateful trip, Alfred Lansing brilliantly narrates the harrowing and miraculous voyage that has

defined heroism for the modern age.

Considered the bible of commanding officers at sea, this classic guide covers virtually every subject of relevance to the command of a U.S. Navy ship.

This concise, accessible introduction to the history of oil tells the story of how petroleum has shaped human life since it was first discovered oozing inconspicuously from the soil. For a century, human dependence on petroleum caused little discomfort as we enjoyed the heyday of cheap crude—a glorious episode of energy gluttony that was destined to end. Today, we see the disastrous results in environmental degradation, political instability, and world economic disparity in the waning years of a petroleum-powered civilization—lessons rooted in the finite nature of oil.

Considering the nature of oil itself as well as humans' remarkable relationship with it, Brian C. Black spotlights our modern conundrum and then explores the challenges of our future without oil. It is this essential context, he argues, that will prepare us for our energy transition. Bringing his global perspective and wide-ranging technical knowledge, Black has written an essential contribution to environmental history and the rapidly emerging field of energy history in this sweeping, forward-looking survey.

The third edition of this bestselling text has been rigorously updated to reflect major new discoveries and concepts since 2011, especially progress due to extensive application of high-throughput sequencing, single cell genomics and analysis of large datasets. Significant advances in understanding the diversity and evolution of bacteria, archaea, fungi, protists, and viruses are discussed and their importance in marine processes is explored in detail. Now in full colour throughout, all chapters have been significantly expanded, with many new diagrams, illustrations and boxes to aid students' interest and

Acces PDF Saltwater Leadership A Primer On Leadership For The Junior Sea Service Officer Blue Gold Professional Library

understanding. Novel pedagogy is designed to encourage students to explore current high-profile research topics. Examples include the impacts of rising CO2 levels on microbial community structure and ocean processes, interactions of microbes with plastic pollution, symbiotic interactions, and emerging diseases of marine life. This is the only textbook addressing such a broad range of topics in the specific area of marine microbiology, now a core topic within broader Marine Science degrees. A Companion Website provides additional online resources for instructors and students, including a summary of key concepts and terminology for each chapter, links to further resources, and flashcards to aid self-assessment.

The first leadership book of its kind, written by a mariner specifically for commercial shipping.

Allied Coastal Forces, now a recognized classic work first published in 1990, remains the only publication to deal comprehensively--in words, photographs, and drawings--with the technical detail of motor torpedo boats, PT boats, motor gunboats, launches, and submarine chasers. This second volume covers sixteen Vosper MTB designs and the US 70ft, 77ft and 80ft ELCO designs.

This book is primarily a practical guide to leading and managing the Operations Department aboard a U.S. Navy warship. It is written for the Operations Officer who leads the department, but is a useful tool for anyone interested in how the Fleet works. To succeed in today's Navy, the Operations Officer must understand the global environment where our Navy operates as well as the organizational context of how Navy missions are defined and assigned. It is a short discount textbook.

[Copyright: 4342eda6e19365744b38f224419b463f](https://www.pdfdrive.com/saltwater-leadership-a-primer-on-leadership-for-the-junior-sea-service-officer-blue-gold-professional-library)