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More than a buzzword, agile is a powerful business tool for all. To the uninitiated, agile is a software development and project management process involving white boards, colored Post-it Notes, and stand-up meetings. It may seem as though agile doesn't and won't ever apply to you. But agile is here to stay, and its benefits can be realized beyond IT and project management into other areas of your business. If you're a leader, it's worth exploring how your group can benefit from the higher productivity and morale agile brings. Agile: The Insights You Need from Harvard Business Review brings you today's most essential thinking on agile, from exploring the conditions under which agile is most effective and easiest to implement to reducing new-product development risk to bringing the most valuable products and features to market faster and more predictably. The lessons in this book will help you introduce agile into a broader range of activities and accelerate profitable growth for your company. Business is changing. Will you adapt or be left behind? Get up to speed and deepen your understanding of the topics that are shaping your company's future with the Insights You Need from Harvard Business Review series. Featuring HBR's smartest thinking on fast-moving issues--blockchain, cybersecurity, AI, and more--each book provides the

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foundational introduction and practical case studies your organization needs to compete today and collects the best research, interviews, and analysis to get it ready for tomorrow. You can't afford to ignore how these issues will transform the landscape of business and society. The Insights You Need series will help you grasp these critical ideas--and prepare you and your company for the future. A Guide to the Project Management Body of Knowledge (PMBOK® Guide) provides generalized project management guidance applicable to most projects most of the time. In order to apply this generalized guidance to construction projects, the Project Management Institute has developed the Construction Extension to the PMBOK® Guide. This Construction Extension provides construction-specific guidance for the project management practitioner for each of the PMBOK® Guide Knowledge Areas, as well as guidance in these additional areas not found in the PMBOK® Guide:

- All project resources, rather than just human resources
- Project health, safety, security, and environmental management
- Project financial management, in addition to cost
- Management of claims in construction

This edition of the Construction Extension also follows a new structure, discussing the principles in each of the Knowledge Areas rather than discussing the individual processes. This approach broadens the applicability of the Construction Extension by increasing the focus on the “what”

and “why” of construction project management. This Construction Extension also includes discussion of emerging trends and developments in the construction industry that affect the application of project management to construction projects.

Understand how SAP Project System supports the entire lifecycle of your project, from planning to invoicing Learn how to customize, maximize, and use the full potential of SAP Project System Align your business processes with the different phases of SAP Project System 3rd edition, with new features from SAP ERP 6.0, EHP5 and 6 Don't let projects stress you out any longer get them under control with this book From development, to planning, to controlling, and to invoicing, no essential project step or function is left out. You'll get started with a thorough introduction to the functions and customization of SAP Project System. After mastering the basics, you'll learn how to map specific business processes and execution, carry out the different phases of project management, and much more. All Phases of the Project Cycle Whether you're interested in project planning, budgeting, implementation, invoicing, or reporting, find comprehensive coverage of all project phases. Overview of Structures Learn how to efficiently use work breakdown structures, networks, milestones, and statuses. Editing and Maintenance Functions Find out how to handle tools such as Project Builder and

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Project Planning Board, use the field selection and mass change functions, and more. Integration Scenarios Explore how to use SAP Project System in combination with other project management tools, including Open PS for Microsoft Project and SAP Portfolio and Project Management. Updated for EHP5 and 6 Discover new functions from the two latest Enhancement Packages, as well as SAP Enterprise Project Connection (also relevant for users with older releases as of 4.6C]). Highlights Work breakdown structure and network Milestones, documents, statuses, and versions Tools for master data maintenance Scheduling and planning Budgeting functions External services and internal activities Revaluation, overhead rates, interest calculation Results analysis, cost forecast, settlement Project Information System: Structures and Financials Open PS for Microsoft Project SAP Portfolio and Project Management Suitable for those who want to increase their Microsoft Office Project productivity using Visual Basic for Applications (VBA), this book includes 29 useful sample code downloads. It also includes notes, warnings, tips and tricks. It is intended for instructor-led training and self-paced learning.

Presents basic practice standards for the project management process, covering such topics as organizing a project, developing a schedule, establishing a budget, setting up a performance measure baseline, and analyzing project

performance.

The book Lifehack calls "The Bible of business and personal productivity." "A completely revised and updated edition of the blockbuster bestseller from 'the personal productivity guru'"—Fast Company Since it was first published almost fifteen years ago, David Allen's Getting Things Done has become one of the most influential business books of its era, and the ultimate book on personal organization. "GTD" is now shorthand for an entire way of approaching professional and personal tasks, and has spawned an entire culture of websites, organizational tools, seminars, and offshoots. Allen has rewritten the book from start to finish, tweaking his classic text with important perspectives on the new workplace, and adding material that will make the book fresh and relevant for years to come. This new edition of Getting Things Done will be welcomed not only by its hundreds of thousands of existing fans but also by a whole new generation eager to adopt its proven principles.

Manage and work with business data effectively by learning data modeling techniques and leveraging the latest features of Power BI Key Features

Understand data modeling techniques to get the best out of data using Power BI
Define the relationships between data to extract valuable insights Solve a wide variety of business challenges by building optimal data models Book Description

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Microsoft Power BI is one of the most popular business intelligence tools available on the market for desktop and the cloud. This book will be your guide to understanding the ins and outs of data modeling and how to create data models using Power BI confidently. You'll learn how to connect data from multiple sources, understand data, define and manage relationships between data, and shape data models. In this book, you'll explore how to use data modeling and navigation techniques to define relationships and create a data model before defining new metrics and performing custom calculations using modeling features. As you advance through the chapters, the book will demonstrate how to create full-fledged data models, enabling you to create efficient data models and simpler DAX code with new data modeling features. With the help of examples, you'll discover how you can solve business challenges by building optimal data models and changing your existing data models to meet evolving business requirements. Finally, you'll learn how to use some new and advanced modeling features to enhance your data models to carry out a wide variety of complex tasks. By the end of this Power BI book, you'll have gained the skills you need to structure data coming from multiple sources in different ways to create optimized data models that support reporting and data analytics. What you will learn Implement virtual tables and time intelligence functionalities in DAX to build a

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powerful model Identify Dimension and Fact tables and implement them in Power Query Editor Deal with advanced data preparation scenarios while building Star Schema Explore best practices for data preparation and data modeling Discover different hierarchies and their common pitfalls Understand complex data models and how to decrease the level of model complexity with different data modeling approaches Who this book is for This MS Power BI book is for BI users, data analysts, and analysis developers who want to become well-versed with data modeling techniques to make the most of Power BI. Basic knowledge of Power BI and Star Schema will help you to understand the concepts covered in this book.

Covering the principles and techniques you need to successfully manage an engineering or technical project from start to finish, Project Management, Planning and Control is an established and widely recommended project management handbook. With clear and detailed coverage of planning, scheduling and control, which can pose particular challenges in engineering environments, this sixth edition includes new chapters on Agile project management and project governance, more real-life examples and updated software information. Ideal for those studying for Project Management Professional (PMP) qualifications, Project Management, Planning and Control is

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aligned with the latest Project Management Body of Knowledge (PMBOK) for both the Project Management Institute (PMI) and the Association of Project Management (APM), and includes questions and answers to help you test your understanding. It is also updated to match the latest BS 6079 standard for project management in construction. Focused on the needs and challenges of project managers in engineering, manufacturing and construction, and closely aligned to the content of the APM and PMI 'bodies of knowledge'. Structured according to the logical sequence of a major project, with a strong focus on planning, scheduling, budgeting, and control—critical elements in the management of engineering projects. Includes project management questions and answers, compiled by a former APM exam assessor, to help you test your knowledge and prepare for professional examinations.

For many organizations, the way in which projects are managed is a fundamental factor in how well they can prosper in today's marketplace. Unfortunately, the current solutions available to companies for managing projects are proving to be increasingly ineffective in a complex world that is becoming more and more dynamic and unpredictable. Organization's pay for this complexity in delayed time-to-market, slow response to customer needs, and decreased productivity. While tweaking the current project management paradigm may provide some minimal gains, to have a real impact requires a fundamental change in mindset. New business models like Uber and AirBnB show us that the most efficient operations in today's business

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environment behave like complex adaptive systems (CAS) where self-managing participants, following a set of simple rules, organize themselves to solve incredibly complex problems. Instead of trying to function like a "well-oiled machine" where things "work like clockwork", companies like Uber function more like an organism that is alive and constantly changing. They fully embrace the characteristics of a CAS. Viewing an organization as a complex adaptive system drives a radically new philosophy of project management that is much better suited to the needs of the 21st-century organization and can provide the quantum leap improvement in project production that we are looking for. This book exposes the assumptions underlying the accepted paradigm of project management, describes the common practices that are based on those assumptions, analyzes why these practices are unhelpful and even harmful, and proposes an alternative, sometimes seemingly counter intuitive approach to project management based on CAS thinking. By the end of the book, the reader will have a completely new perspective on the way projects can be managed in their organization, and how they can quickly start reaping the benefits provided by a CAS-driven management methodology and supporting toolset that is more in tune with today's business demands - and that turns complexity into a competitive advantage.

Discover BIM: A better way to build better buildings Building Information Modeling (BIM) offers a novel approach to design, construction, and facility management in which a digital representation of the building product and process is used to facilitate the exchange and interoperability of information in digital format. BIM is beginning to change the way buildings look, the way they function, and the ways in which they are designed and built. The BIM Handbook, Third Edition provides an in-depth understanding of BIM technologies, the business

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and organizational issues associated with its implementation, and the profound advantages that effective use of BIM can provide to all members of a project team. Updates to this edition include: Information on the ways in which professionals should use BIM to gain maximum value New topics such as collaborative working, national and major construction clients, BIM standards and guides A discussion on how various professional roles have expanded through the widespread use and the new avenues of BIM practices and services A wealth of new case studies that clearly illustrate exactly how BIM is applied in a wide variety of conditions Painting a colorful and thorough picture of the state of the art in building information modeling, the BIM Handbook, Third Edition guides readers to successful implementations, helping them to avoid needless frustration and costs and take full advantage of this paradigm-shifting approach to construct better buildings that consume fewer materials and require less time, labor, and capital resources.

User guide and training manual written for PM professionals who wish to learn how to set up a database and plan and control projects using Primavera P6 with or without Resources and Roles. The book is aimed at project management companies who wish to run their own training courses and training organisations requiring a training manual.

Project managers tend to believe their cost estimates - whether they have exceeded budgets in the past or not. It is dangerous to accept the engineering cost estimates, which are often optimistic or unrealistic. Though cost estimates incorporate contingency reserves below-the-line, these estimates of reserves often do not benefit from a rigorous assessment of risk to project costs. Risks to cost come from multiple sources including uncertain project duration, which is often ignored in cost risk analyses. In short, experience shows that cost estimating on

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projects is rarely successful - cost overruns routinely occur. There are effective ways to estimate the impact on the cost of complex projects from project risks of all types, including traditional cost-type risks and the indirect but often substantial impact from risks usually thought of as affecting project schedules. Integrated cost-schedule risk analysis helps us determine how likely the project will go over budget with the current plan, how much contingency reserve is required to achieve a desired level of certainty, and which risks are most important so the project manager can mitigate them and achieve a better result. Integrated Cost-Schedule Risk Analysis provides solutions for these and other challenges. This book follows on from David Hulett's highly-praised Practical Schedule Risk Analysis. It focuses on the way that schedule risk can generate cost risk, and how to handle this relationship. It also applies the Risk Driver Method to the analysis so that you can clearly and transparently identify the key risks, rather than just the most risky cost line items. With detailed worked examples and over 70 illustrations, Integrated Cost-Schedule Risk Analysis offers the definitive guide to this critically important aspect of project management from surely the world's leading commentator.

This book is written in simple, easy to understand format with lots of screenshots and step-by-step explanations. If you are a Project manager or a consultant, who wants to master the core concepts of Primavera P6 and the new features associated with version 8, then this is the best guide for you. This book assumes that you have a fundamental knowledge of working in the Primavera P6 environment.

Many organizations profit hugely by utilizing a Project Management Office (PMO); it means they achieve benefits from standardizing and following project management policies,

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processes, and methods. However, building an effective PMO is a complex process; it requires clear vision and strong leadership so that, over time, it will become the source for guidance, documentation, and metrics related to the practices involved in managing and implementing projects. Leading Successful PMOs will guide all project based organizations, and project managers who contribute to and benefit from a PMO, towards maximizing their project success. In it, Peter Taylor outlines the basics of setting up a PMO and clearly explains how to ensure it will do exactly what you need it to do - the right things, in the right way, in the right order, with the right team.

Oracle Primavera P6 Version 8 Project and Portfolio Management Packt Publishing Ltd Provides a framework to help managers to define project objectives and delegate tasks to team members, providing in the second edition a standard application of the Work Breakdown Structure as a project management tool.

A user guide, reference book and two-day training course written for Project Management Professionals who wish to learn how to plan and control both an unresourced and resourced project in an established Oracle Primavera "Enterprise Project Portfolio Management" environment. This book is an update of the author's Planning and Control Using Primavera P6 Version 8.4 EPPM Web and includes the new features of Oracle Primavera P6 Versions 8.2 to 15.1 Web. The book is packed with screen shots, constructive tips and contains workshops with solutions at the end of each chapter for the reader to practice the skills taught. It has been written so it may be used with the EPPM Web tool.

This book focuses on planning and scheduling for construction projects and presents field-site-based best practices related to schedule management and Primavera P6, and offers strategies

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that utilise scheduling methodologies and tools. These strategies are based on the theory of schedule management and features of scheduling software packages, which can be applied in every field site no matter what the construction project type is. This book introduces examples and tips, as well as suggestions for developing efficient schedules and management methods that ensure immediate improvement in schedule controlling. This book is designed to be Primavera P6 user-friendly, so readers using P6 can understand P6-based schedule management with ease. This book covers all matters schedulers should know and understand regarding schedule management. It also includes the missing manuals of schedule management textbooks and Primavera P6 manuals.

Risk analysis is a process which helps the management to find the balance between achieving business objectives and the requirement to protect the assets of the business. It provides a way to optimize operations, leading to an equilibrium of profitability and risk. As external scrutiny increase and stakeholders have begun to question management decisions due to rising scandals and bankruptcy, risk analysis has become a potent tool to pacify them. It demonstrates management's ability to carry out due diligence and exhibits that they are meeting their fiduciary duty and protecting shareholders wealth. Thus it plays a pivotal role in management's decision making and is crucial for strategic planning and implementation. Risk analysis has become an important part of the corporate world nowadays and to survive businesses need to know how to implement it!

An unstoppable business revolution is under way--and it is Agile. Sparking dramatic improvements in quality, innovation, and speed-to-market, the Agile movement has helped companies both large and small learn to connect everyone and everything . . . all the time. With

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rapidly evolving consumer needs and technology that is that is being updated quicker than ever before, businesses are recognizing how vitally essential it is adapt. And adapt quickly. The Agile movement enables a team, unit, or enterprise to nimbly acclimate and upgrade products and services to meet these constantly changing needs. Filled with examples from every sector, *The Age of Agile* helps readers:

- Master the three laws of Agile Management (team, customer, network)
- Embrace the new mindset
- Overcome constraints
- Employ meaningful metrics
- Make the entire organization Agile
- And more!

Companies don't need to be born Agile. With the groundbreaking formulas laid out in this book, even global giants can learn to act entrepreneurially. Your company's future may depend on it!

The Practice Standard for Scheduling - Third Edition provides the latest thinking regarding good and accepted practices in the area of scheduling for a project. Aligned with the A Guide to the Project Management Body of Knowledge (PMBOK(R) Guide) - Sixth Edition, this updated practice standard expounds on the information contained in Section 6 on Project Schedule Management of the PMBOK(R) Guide. In this new edition of the practice standard, you will learn to identify the elements of a good schedule model, its purpose, use, and benefits. You will also discover what is required to produce and maintain a good schedule model. Also included in the Third Edition:

- Description of scheduling
- Definition of schedule model
- Uses and benefits of the schedule model
- Definitions of key terms and steps for scheduling
- Detailed descriptions of scheduling components
- Guidance on the principles and concepts of schedule model creation and use
- Descriptions of schedule model principles and concepts
- Differentiations in schedule model, schedule model instances, and presentations
- Detailed descriptions of critical path method, critical chain, program evaluation and review technique

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(PERT), rolling wave planning, and Monte Carlo simulation -Uses and applications of adaptive project management approaches, such as agile, in scheduling -Guidance and information on generally accepted good practices associated with the planning, development, maintenance, communication, and reporting processes of an effective schedule model

Gin's resurgence is a global phenomenon and a new generation of gin makers are forging an exciting future. In *Still Magic*, Award-winning distiller, Marcel Thompson describes the building blocks to help you create high-quality gin, inexpensively and without fuss.

A user guide, reference book and two-day training course written for Project Management Professionals who wish to learn how to plan and control both an unresourced and resourced project in an established Oracle Primavera "Enterprise Project Portfolio Management" environment. This book is an update of the author's *Planning and Control Using Primavera P6 Version 15.1 EPPM Web* and includes the new features of Oracle Primavera P6 Version 16.1 Web. The book is packed with screen shots, constructive tips and contains workshops with solutions at the end of each chapter for the reader to practice the skills taught. It has been written so it may be used with the EPPM Web tool. The book is aimed at: People who wish learn the software but are unable to attend a training course and find the software reference manual hard going. Project management companies who wish to run their own software training courses or provide their employees with an alternative text to the vendor supplied user manual. Training organizations requiring a training manual to run their own training courses. This book is a PMI Approved course and instructors PowerPoint slide shows are available to training organizations. PMI REPs may apply to have this course licensed to them and award 14 PDUs to each attendee. Primavera Systems Inc. originally asked the author to write this

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book and this publication is ideal for people who would like to gain an understanding of how the software operates up to an intermediate level. It covers the Primavera Versions 8, 15 and 16 EPPM Web tool. It explains some of the differences from the Professional tool, SureTrak, P3, Microsoft Project and Asta Powerproject to assist people converting from other products. The book is designed to teach planners and schedulers in any industry how to setup and use the software in a project environment. It explains in plain English and in a logical sequence, the steps required to create and maintain an unresourced and resourced schedule. It tackles some of the more complex aspects of the software that the user manual does not address. It highlights the sources of information and the methods that should be employed to produce a realistic and useful project schedule. This book is written by an experienced scheduler, who has used the software at the sharp end of projects and is not a techo. It draws on the author's practical experience in using the software in a wide variety of industries. It presents workable solutions to real day to day planning and scheduling problems and contains practical advice on how to set up the software and import data. About the Author: Paul Harris holds an Honours Degree in Civil Engineering obtained in the UK and is a Certified Cost Engineer through AACEI International, a PRINCE2 Registered Practitioner and a "Managing Successful Programmes" Registered Practitioner. He has worked in the project controls industry for a number of years and has assisted many companies in a range of industries to set up and run project controls systems. His Melbourne, Australia based company, Eastwood Harris Pty Ltd, offers project controls consulting and training services worldwide with a strong focus on Microsoft Project and Primavera software.

Implement Oracle Business Intelligence Applications Provide actionable business intelligence

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across the enterprise to enable informed decision-making and streamlined business processes. Oracle Business Intelligence Applications: Deliver Value Through Rapid Implementations shows how to justify, configure, customize, and extend this complete package of BI solutions. You'll get a technical walkthrough of Oracle Business Intelligence Applications architecture--from the dashboard to the data source--followed by best practices for maximizing the powerful features of each application. You will also find out about stakeholders critical to project approval and success. Optimize performance using Oracle Exalytics In-Memory Machine Deliver timely financial information to managers with Oracle Financial Analytics Enable a streamlined, demand-driven supply chain via Oracle Supply Chain and Order Management Analytics Provide end-to-end visibility into manufacturing operations with Oracle Manufacturing Analytics Optimize supply-side performance through Oracle Procurement and Spend Analytics Use Oracle Human Resources Analytics to provide key workforce information to managers and HR professionals Track the costs and labor required to maintain and operate assets with Oracle Enterprise Asset Management Analytics Maintain visibility into project performance via Oracle Project Analytics Provide actionable insight into sales opportunities using Oracle Sales Analytics Enable superior customer service with Oracle Service Analytics

Earned value is a project management technique that is emerging as a valuable tool in the management of all projects, including and, in particular, software projects. In its most simple form, earned value equates to fundamental project management. This is not a new book, but rather it is an updated book. Authors Quentin Fleming and Joel Koppelman have made some important additions. In many cases, there will be no changes to a given section. But in other sections, the authors have made substantial revisions to what they had described in the first

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edition. Fleming and Koppelman's goal remains the same with this update; describe earned value project management in its most fundamental form, for application to all projects, of any size or complexity. Writing in an easy-to-read, friendly, and humorous style characteristic of the best teachers, Fleming and Koppelman have identified the minimum requirements that they feel are necessary to use earned value as a simple tool for project managers. They have also witnessed the use of simple earned value on software projects, and find it particularly exciting. Realistically, a Cost Performance Index (CPI) is the same whether the project is a multibillion-dollar high-technology project, or a simple one hundred thousand-dollar software project. A CPI is a CPI ... period. It is a solid metric that reflects the health of the project. In every chapter, Fleming and Koppelman stick with using simple stories to define their central concept. Their project examples range from peeling potatoes to building a house. Examples are in round numbers, and most formulas get no more complicated than one number divided by another. Earned Value Project Management--second edition may be the best-written, most easily understood project management book on the market today. Project managers will welcome this fresh translation of jargon into ordinary English. The authors have mastered a unique early-warning signal of impending cost problems in time for the project manager to react. The Practice Standard for Project Risk Management covers risk management as it is applied to single projects only. It does not cover risk in programs or portfolios. This practice standard is consistent with the PMBOK® Guide and is aligned with other PMI practice standards. Different projects, organizations and situations require a variety of approaches to risk management and there are several specific ways to conduct risk management that are in agreement with principles of Project Risk Management as presented in this practice standard.

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Change programmes in both private and public sectors have a poor record of delivering their intended value. The reasons given most often for their failure include lack of executive support or buy-in from key users, loose requirements definition, weak programme management, and plain wishful thinking. They rarely include technical limitations. Value Management puts forward the view that the true problem lies in failing to understand the causal links between the intended stakeholder outcomes and the actual programme outputs. Repeating the pattern of failure can be avoided by asking two questions: - Before implementation, what capabilities must a change programme deliver, when and in what order so as to cause intended value against a defined purpose with speed and certainty? - During and after implementation, what minor adjustments and/or major shifts are needed to be certain that the programme remains on purpose and on value? and two answers to be given: - Target, time and align change programmes to deliver maximum intended value to stakeholders - the baseline business case - track and respond to changes during and beyond implementation to ensure that the programme actually delivers or exceeds intended value - value realisation. The authors show how, by asking and answering these questions, direction and delivery of any programme can be clarified and greater economic value achieved.

Inspiring communication can make the difference between poor performance and exceptional results. This is why CEOs and HR professionals now believe that the ability to understand, motivate and inspire others is the characteristic that is most important when recruiting senior leaders. Many leaders wrongly perceive they have to become inspired orators if they are to inspire others. Wrong. Language is a system of communication, so the issue is: what system should leaders use to inspire brilliant results? This is the question Kevin Murray answers in

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The Language of Leaders. Based on original interviews with an extraordinary list of more than 70 top leaders from a wide range of business and public sector organizations, this book provides a unique insight into how these leaders have responded to the demands of a transparent world. It reports on what they have learned and creates a lexicon for successful communication. The message from these leaders is resoundingly clear - communication is now one of the most crucial skills of leadership. Filled with actionable lessons and insights from leaders of high-profile organizations, The Language of Leaders is an invaluable book for anybody in a leadership position, or who aspires to lead.

"I expected good, but this is great." -Janet Pirus Phelps, Principle, Strategic CFO, Former CFO Papa Murphy's Pizza Gaps . . . holes in your organization where tasks fall and failure breeds. They inhibit your ability to implement strategic plans, lead people, and run successful projects. Daily, executives, middle managers, and project managers wrestle with "the big six": Absence of common understanding Disengaged executive sponsors Misalignment with goals Poor change management Ineffective governance Lackluster leadership Ignoring any of these gaps will hex any strategy or project. They regularly destroy hundreds of companies' ability to turn their corporate vision into business value—taking careers with them. Filling Execution Gaps addresses the sources of these gaps, and how to fill them. Without any one of these important functions, projects fail. Without change management, adoption suffers. Without common understanding, there is confusion. Without goals, business units, and capabilities aligned, execution falters. Without executive sponsorship, decisions languish. Too little governance allows bad things to happen, while too much governance creates overburdening bureaucracy. Without leadership at all levels of the organization, people are directionless. Using decades of

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experience, years of research, and interviews with hundreds of business leaders, Todd Williams illustrates how to fill these gaps, meet corporate goals, and increase value. An excellent review of this book appears here: <https://www.linkedin.com/pulse/improving-project-execution-filling-gaps-murray-pmp-ms> Click below to read an interview with the author: <https://www.linkedin.com/pulse/filling-organization-gaps-successful-project-part-1-naomi/> <https://www.linkedin.com/pulse/filling-organization-gaps-successful-project-part-2-naomi/?published=t> Facebook users can access an interview on “Project Management Cafe” here:

<https://www.facebook.com/groups/projectmanagementcafe/permalink/1975750702698459/>
Related blogs can be accessed here: <https://www.projectmanager.com/blog/project-execution>
<https://www.strategyex.co.uk/blog/pmoperspectives/strategy-from-the-bottom-up/> Check out his August 27, 2018 interview here: <https://www.yegor256.com/shift-m/2018/34.html>

This book is an update of the author’s Primavera P6 Version 8 to 18 book and contains a new section on Visualizer. The workshops have been updated so they start in the future. The book has been written so it may be used with any software industry version. The book is packed with screen shots, constructive tips and contains workshops with solutions at the end of each chapter for the reader to practice the skills taught. It has been written so it may be used with either the Professional Project Management Client version or the Enterprise Project Portfolio Management Optional Client. The book is aimed at: 1. People who wish learn the software but are unable to attend a training course and find the software reference manual hard going. 2. Project management companies who wish to run their own software training courses or provide their employees with an alternative text to the vendor supplied user manual. 3. Training

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organizations requiring a training manual to run their own training courses. This book is a PMI Approved course and instructors' PowerPoint slide shows are available to training organizations. PMI REPs may apply to have this course licensed to them and award 21 PDUs to each attendee. Primavera Systems Inc. originally asked the author to write this book and this publication is ideal for people who would like to gain an understanding of how the software operates up to an intermediate level. It covers only Primavera Versions 8, 15 and 16 Professional Client and Optional Client. It explains some of the differences from SureTrak, P3, Microsoft Project and Asta Powerproject to assist people converting from other products. The book is designed to teach planners and schedulers in any industry how to setup and use the software in a project environment. It explains in plain English and in a logical sequence, the steps required to create and maintain an unresourced and resourced schedule. It tackles some of the more complex aspects of the software that the user manual does not address. It highlights the sources of information and the methods that should be employed to produce a realistic and useful project schedule. The book provides advice on how on how the many software options may be applied to projects environments and it aims to teach readers how to plan and control projects created within the software package and stays focused on explaining how to use Primavera to schedule projects by: Concentrating on the core functions required to set up an enterprise environment and how to plan and control projects. Providing command lists at the start of each chapter as a quick reference. Providing a comprehensive table of contents and index of all topics. The book is intended to be used: As a self-teach book, or A user guide, or A training manual for a three-day training course. This book is written by an experienced scheduler, who has used the software at the sharp end of projects and is not a

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techo. It draws on the author's practical experience in using the software in a wide variety of industries. It presents workable solutions to real day to day planning and scheduling problems and contains practical advice on how to set up the software and import data.

All scheduling software is difficult to learn for a number of reasons. None have the optimal settings when installed and Layouts, User Preferences and default options need to be adjusted to obtain the best possible performance. Usually the Help files do not connect the user to real life situations and do not explain the practical use of functions. Furthermore, there are many flicks and switches with obscure names that are difficult to understand or decide what they do or which are important. These issues make learning the software very difficult without a comprehensive guide written by an experienced user. Investing in a book written by Paul E Harris will address all these issues and allow you to setup the software properly and understand all the obscure functions letting you become productive more quickly and enhance your career opportunities and salary with a solid understanding of the software. This book is an update of the author's Primavera P6 Version 8 to 18 book and contains a new section on Visualizer. The workshops have been updated so they start in the future. The book has been written so it may be used with any software industry version. The book is packed with screen shots, constructive tips and contains workshops with solutions at the end of each chapter for the reader to practice the skills taught. It has been written so it may be used with either the Professional Project Management Client version or the Enterprise Project Portfolio Management Optional Client. The book is aimed at: 1. People who wish learn the software but are unable to attend a training course and find the software reference manual hard going. 2. Project management companies who wish to run their own software training courses or provide

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their employees with an alternative text to the vendor supplied user manual. 3. Training organizations requiring a training manual to run their own training courses. The book is designed to teach planners and schedulers in any industry how to setup and use the software in a project environment. It explains in plain English and in a logical sequence, the steps required to create and maintain an unresourced and resourced schedule. It tackles some of the more complex aspects of the software that the user manual does not address. It highlights the sources of information and the methods that should be employed to produce a realistic and useful project schedule. The book provides advice on how on how the many software options may be applied to projects environments and it aims to teach readers how to plan and control projects created within the software package and stays focused on explaining how to use Primavera to schedule projects by: Concentrating on the core functions required to set up an enterprise environment and how to plan and control projects. Providing command lists at the start of each chapter as a quick reference. Providing a comprehensive table of contents and index of all topics. The book is intended to be used: As a self-teach book, or A user guide, or A training manual for a three-day training course. This book is written by an experienced scheduler, who has used the software at the sharp end of projects and is not a techo. It draws on the author's practical experience in using the software in a wide variety of industries. It presents workable solutions to real day to day planning and scheduling problems and contains practical advice on how to set up the software and import data.

A user guide and training manual written for Project Management Professionals who wish to learn how to plan and control projects in an established Primavera P6 and earlier Enterprise versions with or without Resources and Roles Project. This book is an update of the authors

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Primavera Version 5.0 book and contains more chapters including Global Change, Multiple Project Scheduling, Managing the Enterprise Environment, Resource Optimization and Leveling. It has been written using the Construction and Engineering version but may be used by any industry and covers Versions 4 to 6. The book is packed with screen shots, constructive tips and contains workshops with solutions at the end of each chapter for the reader to practice the skills taught. This publication ideal for people who would like to quickly gain an understanding of how the software operates up to an intermediate level. It covers Primavera Versions from 3.5 onwards and it explains some of the differences from SureTrak, P3, Microsoft Project and Asta Powerproject to assist people converting form other products. The book is designed to teach planners and schedulers in any industry how to setup and use the software in a project environment. It explains in plain English and in a logical sequence, the steps required to create and maintain an unresourced and resourced schedule. It tackles some of the more complex aspects of the software that the user manual does not address. It highlights the sources of information and the methods that should be employed to produce a realistic and useful project schedule.

Oracle's Primavera Contract Management, Business Intelligence Publisher Edition is a document management, job cost, and field controls solution that keeps construction projects on schedule and on budget through complete project control. "Oracle Primavera Contract Management, Business Intelligence Publisher Edition v14" explains the concepts behind the core modules and how to use them. "Oracle Primavera Contract Management, Business Intelligence Publisher Edition v14" makes this

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complex application understandable. You will understand the concepts behind the core modules and how to use them. This book starts with some basic introduction to Contract management and then covers the advantages and disadvantages of using a spreadsheet in managing information on a project. The book then covers in detail the concepts involved with how it works from a 30,000 foot view and explains the concept of how Oracle Primavera Contract Management is diametrically opposed to a spreadsheet mentality. The book also covers the aspects of how Oracle Primavera Contract Management manages the money and contractual relationships on a project. Highlights advantages, disadvantages, and future trends of computerization to project control activity. Stresses identification of when computerization is needed and explores how to convert. Covers fundamentals of project control theory, software technology, and labor and cost analysis. Includes glo

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scheduling, and management. This new edition has been fully revised to cover the latest techniques, standards, and software tools. The book begins by describing the evolution of CPM and goes on to explain every technique and function in complete detail. Written by a pair of experienced engineers and authors, CPM in Construction Management is designed so that you will save time, cut costs, reduce claims, and stay on top of every aspect of complicated projects. Central to the book is the “John Doe” case study, which describes CPM network techniques and illustrates functions such as updating, cost control, resource planning, and delay evaluation. All-new guidelines are provided for multiple software platforms, including Oracle, Deltek, Microsoft, Trimble Vico and Synchro. Includes a full license to Deltek Open Plan CPM software Fully explains how to implement scheduling software products Companion website offers bonus illustrations, detailed software information, and more

Written for project managers and planners in various industries, this book shows you how to setup and use the software in a project environment. It explains in a logical sequence, the steps required to create and maintain an unresourced and resourced schedule. It also includes exercises, a number of screen dumps, many tips, and an index.

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