

Nkomo Applications Human Resource Management 5th Edition

Human Resources Management (HRM) has a very important facilitative and strategic role in organisational success. Several financial and non-financial performance measures of an organisation are positively related to its levels of HRM Strategic Integration (HRMSI). This book develops a better understanding of strategic HRM and its impact on organisational performance. HRM Strategic Integration and Organizational Performance proposes a framework for HRMSI that helps formulate and implement the integration of strategic HRM in organisations for enhanced organisational performance. The key features of the book are: " A detailed analysis of strategic integration practices like recruitment and selection, performance management, training and development, rewards and recognitions and employees relations. " A thorough literature review on the relationship between HRM, strategic HRM and performance. " New research data from a huge cross section of the industry and high-end statistical research analysis using structural equation modelling. " A template of step-by-step HRMSI methodology to help future academics and professionals. The book will serve as an ideal reference material for scholars of human resources and business strategy. It will also be an invaluable guide for implementers of strategic HRM and students of management and business.

The growing presence of discrimination and isolation has caused negative changes to human interactions. With the ubiquity of these practices, there is now an increasingly urgent need to close this divide. *Discrimination and Diversity: Concepts, Methodologies, Tools, and Applications* provides a critical look at race, gender, and modern day discrimination and solutions to creating sustainable diversity across numerous contexts and fields. Including innovative studies on anti-discrimination measures, gender discrimination, and tolerance, this multi-volume book is an ideal source for professionals, practitioners, graduate students, academics, and researchers working in equality, as well as managers and those in leadership roles.

Human Resources Management, 3rd edition is an all-inclusive resource packed full of Australian examples, quality pedagogical features and cutting edge theories. It provides an excellent balance of practical teaching and the underlying theory of HRM which helps students understand what HR actually is, rather than just how to practice it. The text facilitates the development of critical and innovative thinking, allowing readers to make Co-adaptive Human Resource Management (CHRM) decisions in the light of the diverse features of any given business and its operating environment.

This volume is the proceedings of a symposium entitled "Bottom Line Results from Strategic Human Resource Planning" which was held at Salve Regina University, Newport, Rhode Island on June 11-14, 1991. The meeting was sponsored by the Research Committee of the Human Resource Planning Society (HRPS). In developing the agenda, the Research Committee continued the approach used in previous HRPS research symposia. The focus of these meetings is on the linkage of the state-of-practice with the state-of-the-art. Particular attention was placed on research studies which were application oriented so that member organizations can see examples of ways to extend current practices with the knowledge presented by the applications. The meeting had sessions on: (1) The Strategic Role of Human Resources, (2) Globalization, (3) Downsizing, (4) Quality as a Strategic Human

Resource Issue, (5) Forecasting Human Resource Needs, and (6) Managing People to Build Competitive Advantage. Twenty six papers were presented with discussion periods at appropriate points in the meeting. This volume contains twenty two of these papers along with an introductory paper. A short summary is also provided at the beginning of each major subdivision into which the papers are arranged. Thanks are in order for all who contributed to the success of the meeting.

Since the 1960s, the dominant model for fostering diversity and inclusion in the United States has been the “color blind” approach, which emphasizes similarity and assimilation and insists that people should be understood as individuals, not as members of racial or cultural groups. This approach is especially prevalent in the workplace, where discussions about race and ethnicity are considered taboo. Yet, as widespread as “color blindness” has become, many studies show that the practice has damaging repercussions, including reinforcing the existing racial hierarchy by ignoring the significance of racism and discrimination. In *The Color Bind*, workplace experts Erica Foldy and Tamara Buckley investigate race relations in office settings, looking at how both color blindness and what they call “color cognizance” have profound effects on the ways coworkers think and interact with each other. Based on an intensive two-and-a-half-year study of employees at a child welfare agency, *The Color Bind* shows how color cognizance—the practice of recognizing the profound impact of race and ethnicity on life experiences while affirming the importance of racial diversity—can help workers move beyond silence on the issue of race toward more inclusive workplace practices. Drawing from existing psychological and sociological research that demonstrates the success of color-cognizant approaches in dyads, workgroups and organizations, Foldy and Buckley analyzed the behavior of work teams within a child protection agency. The behaviors of three teams in particular reveal the factors that enable color cognizance to flourish. While two of the teams largely avoided explicitly discussing race, one group, “Team North,” openly talked about race and ethnicity in team meetings. By acknowledging these differences when discussing how to work with their clients and with each other, the members of Team North were able to dig into challenges related to race and culture instead of avoiding them. The key to achieving color cognizance within the group was twofold: It required both the presence of at least a few members who were already color cognizant, as well as an environment in which all team members felt relatively safe and behaved in ways that strengthened learning, including productively resolving conflict and reflecting on their practice. *The Color Bind* provides a useful lens for policy makers, researchers and practitioners pursuing in a wide variety of goals, from addressing racial disparities in health and education to creating diverse and inclusive organizations to providing culturally competent services to clients and customers. By foregrounding open conversations about race and ethnicity, Foldy and Buckley show that institutions can transcend the color bind in order to better acknowledge and reflect the diverse populations they serve.

In *Managing Organizations* Stewart Clegg, Cynthia Hardy and Walter Nord explore the major issues and debates in management and organization. The textbook addresses key topics such as leadership, decision-making and innovation in organizations alongside such themes as diversity, globalization and ecology. Students and teachers of management will find this a comprehensive and wide-ranging resource on the core issues for contemporary managers and organizations.

This book is a pioneering work that maps out the ideological evolution of HRM research and practices, with a particular focus on our contemporary era of multinational corporations. It explores the ideological evolution of Human Resource Management (HRM) from the 1950s to the present day and maps out the development of HRM research and practices from a Critical Theory perspective. Its findings open up avenues for metatheoretical development within the HRM research field and provide employees under modern capitalism with emancipatory awareness. Both the theoretical framework and the empirical findings of this study will be of interest to HRM researchers as well as management researchers of all epistemological backgrounds, particularly those working within Critical Management Studies. This work will also appeal to teachers and students, and it could serve as a textbook for a number of postgraduate level courses, including Organization Theory, Critical Management Studies, Human Resource Management, Business History, Sociology of Management, and Critical Theory.

Human Resource Management: Functions, Applications, and Skill Development, Second Edition, featuring the 2013 Society for Human Resource Management (SHRM) Human Resource Curriculum Guide, explores important HRM concepts and functions with a strong emphasis on skill development, critical thinking, and application. In this fully-revised edition, all 210 required SHRM topics are noted within the chapter content as Robert N. Lussier and John Hendon prepare students to develop HRM skills they can use in their personal and professional lives. Students stay engaged through a wide variety of activities and tools that allow them to immediately apply HR functions and concepts.

Fundamentals of Human Resource Management: Functions, Applications, Skill Development helps students of all majors build the skills they need to recruit, select, train, and develop employees. Bestselling authors Robert N. Lussier and John R. Hendon explore the important strategic function HR plays in today's organizations. A wide variety of applications, self-assessments, and experiential exercises keep students engaged and help them see the relevancy of HR as they learn skills they can use in their personal and professional lives. The Second Edition includes 13 new case studies and new coverage of the agile workplace, generational differences, gamification, social media, and diversity and inclusion. This title is accompanied by a complete teaching and learning package. Contact your SAGE representative to request a demo. Digital Option / Courseware SAGE Vantage is an intuitive digital platform that delivers this text's content and course materials in a learning experience that offers auto-graded assignments and interactive multimedia tools, all carefully designed to ignite student engagement and drive critical thinking. Built with you and your students in mind, it offers simple course set-up and enables students to better prepare for class. Assignable Video with Assessment Assignable video (available with SAGE Vantage) is tied to learning objectives and curated exclusively for this text to bring concepts to life. LMS Cartridge (formerly known as SAGE Coursepacks): Import this title's instructor resources into your school's learning management system (LMS) and save time. Don't use an LMS? You can still access all of the same online resources for this title via the password-protected Instructor Resource Site. Learn more.

How should one organise a ministry of education which has only a small group of professional staff? Officers must become multi-functional; but what tasks should be grouped together, and how? What styles of management are needed for the highly

personalised nature of small states, in which individuals have multiple out-of-work relationships as well as formal in-work ones? What arrangements can be made for career paths in a small organisation? And how can small ministries best manage the demands of regional and international linkages? These are among questions addressed in this book. It is the product of a pan-Commonwealth project in which officers from small ministries contributed practical insights. Experiences have been distilled and analysed, and are presented in a lively and readable format for both administrators and trainers. A companion book contains 14 case studies in a country-by-country format. Also available from the Commonwealth Secretariat, it is entitled *Ministries of Education in Small States: Case Studies of Organisation and Management*.

It is taken for granted in the knowledge economy that companies must employ the most talented performers to compete and succeed. Many firms try to buy stars by luring them away from competitors. But Boris Groysberg shows what an uncertain and disastrous practice this can be. After examining the careers of more than a thousand star analysts at Wall Street investment banks, and conducting more than two hundred frank interviews, Groysberg comes to a striking conclusion: star analysts who change firms suffer an immediate and lasting decline in performance. Their earlier excellence appears to have depended heavily on their former firms' general and proprietary resources, organizational cultures, networks, and colleagues. There are a few exceptions, such as stars who move with their teams and stars who switch to better firms. Female stars also perform better after changing jobs than their male counterparts do. But most stars who switch firms turn out to be meteors, quickly losing luster in their new settings. Groysberg also explores how some Wall Street research departments are successfully growing, retaining, and deploying their own stars. Finally, the book examines how its findings apply to many other occupations, from general managers to football players. *Chasing Stars* offers profound insights into the fundamental nature of outstanding performance. It also offers practical guidance to individuals on how to manage their careers strategically, and to companies on how to identify, develop, and keep talent.

Strengthen your students' understanding of today's important human resource issues and equip them with the skills to overcome current practical HRM challenges when you supplement your course with the latest edition of Nkomo/Fottler/McAfee's unique **HUMAN RESOURCE MANAGEMENT APPLICATIONS: CASES, EXERCISES, INCIDENTS, AND SKILL BUILDERS, 7E**. This one-of-a-kind, single source brings contemporary human resource management cases, focused exercises, timely incidents and proven skill builders together. You save significant preparation time, while your students gain hands-on experience critical. A new Correlation Chart in the revised Instructor's Manual corresponds with other leading Cengage Learning introductory HR texts makes this edition's valuable cases and applications easy to integrate into your introductory HR course. An emphasis on problem solving and decision making throughout the exercises make **HUMAN RESOURCE MANAGEMENT APPLICATIONS, 7E** ideal for any level of study. New and updated cases and applications drawn from actual current events highlight a variety of organizations and industries, including today's growing service sector. The book reinforces topics most critical to today's HR manager as it helps you strengthen your students' hands-on experience to better meet the challenges of HRM today. Important Notice: Media content

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Whether your students are HRM majors or general business majors, *Human Resource Management: Functions, Applications, and Skill Development, Third Edition*, will help them build the skills they need to recruit, select, train, and develop talent. Bestselling authors Robert N. Lussier and John R. Hendon explore the important strategic function HR plays in today's organizations. A wide variety of applications, self-assessments, and experiential exercises keep students engaged and help them see the relevancy of HR as they learn skills they can use in their personal and professional lives. A Complete Teaching & Learning Package SAGE Premium Video Included in the interactive eBook! SAGE Premium Video tools and resources boost comprehension and bolster analysis and illustrate HRM in action. Watch this video on Culture Shock for a preview. Learn more. Interactive eBook Includes access to SAGE Premium Video, multimedia tools, and much more! Save when you bundle the interactive eBook with the new edition. Order using bundle ISBN: 978-1-5443-2106-6. Learn more. SAGE coursepacks FREE! Easily import our quality instructor and student resource content into your school's learning management system (LMS) and save time. Learn more. SAGE edge FREE online resources for students that make learning easier. See how your students benefit.

This training tool provides examples of and perspectives on concepts and situations important to leading across differences. With cases gleaned from interviews of over a hundred people in over twenty organizations on five continents, the authors offer new ways of thinking about leadership challenges. The authors provide a framework and process for helping participants better understand their context and taking appropriate action. The casebook includes the Leadership Across Differences Framework, 13 research-based cases, 11 chapters written by leadership experts, nine individual exercises, as well as references and resources to extend the learning. The package is designed to be flexible enough to use for a single one-hour session or for an extended course. The information in the Facilitator's Guide will help you craft a session or series of sessions organized around specific learning outcomes.

As competitors strive to win the war for talent, effective human resource management is necessary to gain true competitive advantage in the marketplace. Three challenges companies face are sustainability, technology, and globalization. *Human Resource Management 5th Edition* brings these challenges to life by highlighting real-world examples pertaining to these issues and relating it to the concepts within the chapter. This best-selling McGraw-Hill/Irwin *Human Resource Management* title provides students with the technical background needed to be a knowledgeable consumer of human resource (HR) products and services, to manage HR effectively, or to be a successful HR professional. While clearly strategic in nature, the text also emphasizes how managers can more effectively acquire, develop, compensate, and manage the internal and external environment that relates to the management of human resources.

Students taking a personnel or human resources management course often do not enter the course bursting with

curiosity or unbridled enthusiasm. After all, what kind of excitement can there be in studying how to process payroll, check employment references, or learn about some arcane government regulation? It is unfortunate and ultimately self-defeating if such a mindset about human resources persists, because in today's business world, organizational success and competitive advantage come from the "people" side of the business--a workforce that is highly competent and committed to the success of the organization. The key for students in this field is to learn how to use human resources management (HRM) to achieve this advantage. It is important for students to learn to identify, develop, and manipulate policies and programs to produce desired outcomes. A wide range of critical HRM experiences are presented in this book as either exercises, applications, or experiments--all designed to help students see the choices available and experience their implications in managing the organization. They also offer examples of how HRM function must operate within a framework of rules and regulations. More specifically, this book contains over 30 different situations that illustrate both classic and contemporary human resources problems. It covers the entire spectrum of HRM from establishing policies and goals, through job analysis and evaluation, personnel planning, selection and appraisal, to compensation and benefits, training, organizational improvement, and safety and labor relations. Most of the situations described are drawn from the real-life experiences of managing human resources, including several cases from today's headlines. The case exercises, applications, and experiments are designed to be used as part of regular classroom instruction and can be used with any textbook. The exercises incorporate a number of different learning processes, including case discussions, self-assessments, interviews of others, data analysis, team teaching, testing, experimental observation, program creation and design, role-playing, exercise simulations, training, and participation in experiments. The teacher can use these experiential learning activities to supplement regular classroom instruction; the activities clarify, crystallize, and expand the understanding gained from the lectures. Of special interest: * All of the exercises can be conducted during class times or can be used as homework assignments. * The instructor's manual is organized for easy use with a summary of each case, guidelines for administering each case, plus supplemental or background information. * An exercise planning table links each exercise with the chapters found in a number of the most commonly used HRM textbooks. * Most of the cases are based on actual events, drawn from the author's professional or consulting experience or from events first reported in the national media. Each case is intended to replicate and carry a high degree of fidelity to "real world" conditions as fully as possible. * The experiments in the book are intended to serve as both discovery processes and illustrations of the procedures and rules invoked in developing human resources systems. In many of these experiments, students draw on their own background and perspectives to test out various points of view. The experiments illustrate some of the underlying research that often serves as the basis for HRM policies and procedures.

Concise and practical, "Managing Human Resources, Third Edition" will help you gain a mastery of those issues while you learn the skills you'll need as a manager of people. Using a managerial perspective, the book illustrates the role and impact of technology on globalization, compensation, legal, safety, and health issues. A host of timely features make this book interesting and thought-provoking: The Managerial Perspective, a new introduction for every chapter, focuses on the managerial perspective and summarizes why the material is relevant to managers. Managerial Skill Builder: Issues and Exercises, an end-of-chapter feature, presents a managerial situation relevant to each chapter topic and concludes with questions, issues, exercises, and group projects. Manager's Notebook, located in every chapter, illustrates procedures, tips, and strategies you can really use in management. You Manager It! Discussion Cases, found at the end of every chapter, focus on human resources issues from a manager's perspective and encourage you to think critically. Technology and its influence on human resources information is addressed in every chapter. Globalization and its effect on human resources practices is discussed throughout the book, and the authors address the unique human resources problems faced by multinational organizations. The authors and Prentice Hall are committed to providing a unique learning and teaching package to accompany this third edition. New to this edition: Skills Live! Videos offer dramatizations that highlight a human resources skill related to each part of the text. These videos allow students the opportunity to see what it's like to conduct an interview, give performance appraisals, deal with sexual harassment issues, and more. PHLIP/CW Web Site (www.prenhall.com/gomez) provides full academic support for both professors and students. Instructors can find answers to current events and Web exercises, download ancillary materials, and more. For students, there is an on-line study guide, current events articles and exercises, Web exercises, and more. Prepare your students for the real issues and current challenges facing human resource managers every day with Nkomo, Fottler, McAfee's HUMAN RESOURCE MANAGEMENT APPLICATIONS: CASES, EXERCISES, INCIDENTS, AND SKILL BUILDERS. This single source for contemporary cases, focused exercises, timely incidents and proven skill builders brings today's human resource management (HRM) challenges to life. The book saves you significant time, while giving your students the hands-on experience critical for a strong understanding of HRM. It's an ideal companion to any introductory HR text with a clear topic correlation chart that makes it easy to integrate the cases and applications into your course. The book focuses on problem solving and decision making that are appropriate at any level of study. The book's thorough selection of new and updated cases and applications are based on actual events drawn from a wide variety of organizations and industries, including today's growing service sector. Challenges facing HR managers and line managers place students in the role of decision making or while exercises and skill builders focus on practical, hands-on skills that students will need throughout their careers. The book covers an array of topics most critical to the HR

manager with an Instructor's Manual that now offers more assistance than ever before in strengthening your students' comprehension of today's HRM. Important Notice: Media content referenced within the product description or the product text may not be available in the ebook version.

Human Resource Management Applications: Cases, Exercises, Incidents, and Skill Builders Cengage Learning
Provides a single source of cases, exercises, incidents, and skill builders to supplement the basic text in human resource management.

The Present Book Is The Most Authentic Presentation Of Contemporary Concept, Tools And Application Of Human Resource Management. All The Latest Developments In The Arena Have Been Incorporated. It Remarkably Differs From The Books On The Subject Written In A Conventional Manner As It Does Not Attempt To Rediscover Personnel Management Under The Garb Of Human Resource Management. A Separate Chapter On Strategic Human Resource Management Is The Uniqueness Of This Book. Attempt Has Been Made To Provide For The Ambitious Students And The Inquisitive Scholars A Comfortable, Genuine And Firm Grasp Of Key Concepts For Practical Application Of Human Resource Management Techniques In Actual Business Organisations. Review Questions Have Been Provided At The End Of Each Section To Help The Students Prepare Well For The Examination. In Its Description Of The Entire Conceptual Framework Of Human Resource Management, Care Has Been Taken To Avoid Jargons Which Usually Obscure A Work Of This Kind. Another Speciality Of The Book Is That It Can Be Used As A Textbook By Students And As Handbook By Hr Managers And Practitioners. It Will Be Highly Useful For The Students Of Mba/Mhrm/Mpm/MIw/Msw In Hrm And M.Com. Courses Of All Indian Universities.

Human Resource Management provides readers with a complete, comprehensive review of essential personnel management concepts and techniques in a highly readable and understandable form. Coverage emphasizes essential themes throughout the book, including the building of better, faster, more competitive organizations through HRM; practical applications that help all managers deal with their personnel-related responsibilities; and technology and HR. Specific topics include the strategic role of human resource management; equal opportunity and the law; job analysis; personnel planning and recruiting; employee testing and selection; interviewing candidates; training and developing employees; managing organizational renewal; appraising performance; managing careers and fair treatment; establishing pay plans; pay-for-performance and financial incentives; benefits and services; labor relations and collective bargaining; employee safety and health; managing human resources in an international business; human resources information systems and technology. For practicing Human Resource Managers as well as any business managers who deal with human resource/personnel issues.

Human Resource Management (HRM) takes a managerial orientation; and is viewed as being relevant to managers in every unit, project, or team. Managers are constantly faced with HRM issues, problems, and decision making and the text's primary goal is to

show how each manager must be a human resource problem solver and diagnostician. This book pays attention to the application of HRM approaches in "real organizational" settings and situations. Realism, understanding, and critical thinking were important in the revision. Users have continuously been satisfied with the consistent writing style and level of presentation.

Strengthen your practical understanding of today's human resource management (HRM) with this single source for actual cases, unique exercises and skill builders. HUMAN RESOURCE MANAGEMENT APPLICATIONS: CASES, EXERCISES, AND SKILL BUILDERS, 7E, International Edition focuses on the abilities most important in HRM today with timely new cases and applications drawn from a variety of real organizations, including those in today's growing service sector. Learn to effectively handle some of today's controversial issues, such as environmentally friendly HR policies, the use of social networking, and same-sex benefits. This book perfectly complements your study of introductory human resource management with brief, yet powerful, exercises and a comprehensive project that helps you refine the skills most important for success in any HRM or business career.

Addressing gender alone won't help women rise to the top. Although women come from widely diverse backgrounds, they share a common assumption upon entering the workforce: "I have a chance." Along the way, however, they discover that people question their authority, challenge their intelligence, and discount their ideas. And while gender is a common denominator among these women, race and class are often wedges between them. In *Our Separate Ways*, Ella Bell Smith and Stella M. Nkomo take an unflinching look at the surprising differences between Black and White women's trials and triumphs on their way to the top. Based on groundbreaking research, the book compares and contrasts the experiences of 120 Black and White female managers in America. Powerful stories bring to life the women's often difficult journeys from childhood to professional success, highlighting the roles that gender, race, and class played in their development. Now with an updated preface and epilogue, the book provides candid discussions of the continuing challenge of achieving race and gender equality in the midst of deep political and ideological divides. You'll discover how White women have—perhaps unwittingly—aligned themselves more often with White men than with Black women and how systemic racism and biases still exist in organizations. But you'll also learn what to do to leverage the talents of all women and eliminate systemic racism for good. Whether you lead an organization or simply want to better understand the dynamics at play in business today, you'll discover provocative ideas for creating a better workplace and encouraging equality for everyone.

A brand new concise introductory text in human resource development that has a skills-building, practical focus yet is underpinned by the latest academic research. Highly engaging and accessible it brings the subject to life through innovative learning tools including videos and active case studies.

Provides theoretical and experiential approaches while focusing on the enhancement of the personal competencies of the students. After students are given the conceptual background and content, they participate in exercises requiring the application of chapter content to specific problems designed to develop personal competencies.

This market-leading text takes a pragmatic approach emphasizing the strategic role of human resources. Comprehensive,

research-based coverage includes all major topics identified on the Human Resource Certification Institutes Content Outline. Coverage includes a global chapter, expanded coverage of diversity, new material on performance management, and current hot topics such as self-directed work teams, shamrock organization, broadbanding, competency-based pay systems, job security, violence in the workplace, and how organizational commitment affects production, quality, and service.

This book deals with the interaction between strategy and human resources, as approached from a general managerial perspective. Updated and revised, the Second Edition provides students with a comprehensive overview of human resource issues applied to the most current technological advances and updated investments in employment practices. The book provides an investment perspective of human resources and covers the human resource general and legal environment, strategy formulation, planning, strategy implementation, the performance impact of human resource practices and resource evaluation. For managers and executives involved with human resource issues.

Fundamentals of Human Resource Management: Functions, Applications, Skill Development takes a unique three-pronged approach that gives students a clear understanding of important HRM concepts and functions, shows them how to apply those concepts, and helps them build a strong skill set they can use in their personal and professional lives. Covering the vast majority the 210 required SHRM Curriculum Guidebook topics required for undergraduates, Fundamentals of Human Resource Management gives the student the ability to successfully manage others in today's work environment. Authors Robert N. Lussier and John R. Hendon engage students with a variety of high-quality applications and skill development exercises to improve students' comprehension and retention. The authors' emphasis on current trends and the challenges facing HR managers and line managers today provide students with key insights on important issues and prepare them for successful careers.

Human resource (HR) governance is a relatively new construct that has recently begun attracting more and more attention in both research and practice. As a part of corporate governance, it represents the internal and external normative framework of human resource management and its supervision in organizations. This book theoretically integrates HR governance with the related domains of corporate governance, general management, HR management, and leadership. By doing so, it provides scholars and practitioners in the field with a precisely delineated system of theoretical concepts for their work and helps to translate these concepts into concrete research questions and practical guidelines. By interpreting the new ISO 30408 norm on human governance and taking into account recent developments, the book helps to comply with and anticipate current and future HR regulations.

Diversity at Work: The Practice of Inclusion How can organizations, their leaders, and their people benefit from diversity? The answer, according to this cutting-edge book, is the practice of inclusion. Diversity at Work: The Practice of Inclusion

(a volume in SIOP's Professional Practice Series) presents detailed solutions for the challenge of inclusion—how to fully connect with, engage, and empower people across all types of differences. Its editors and chapter authors—all topic experts ranging from internal and external change agents to academics—effectively translate theories and research on diversity into the applied practice of inclusion. Readers will learn about the critical issues involved in framing, designing, and implementing inclusion initiatives in organizations and supporting individuals to develop competencies for inclusion. The authors' diverse voices combine to provide an innovative and expansive model of the practice of inclusion and to address its key aspects at the individual, group, and organizational levels. The book, designed to be a hands-on resource, provides case studies and illustrations to show how diversity and inclusion operate in a variety of settings, effectively highlighting the practices needed to benefit from diversity. This comprehensive handbook: Explains how to conceptualize, operationalize, and implement inclusion in organizations. Connects inclusion to multiple dimensions of diversity (including gender, race, ethnicity, nationality, social class, religion, profession, and many others) in integrative ways, incorporating specific and relevant examples. Includes models, illustrations, and cases showing how to apply the principles and practices of inclusion. Addresses international and multicultural perspectives throughout, including many examples. Provides practitioners with key perspectives and tools for thinking about and fostering inclusion in a variety of organizational contexts. Provides HR professionals, industrial-organizational psychologists, D&I practitioners, and those in related fields—as well as anyone interested in enhancing the workplace—with a one-stop resource on the latest knowledge regarding diversity and the practice of inclusion in organizations. This vital resource offers a clear understanding of and a way to navigate the challenges of creating and sustaining inclusion initiatives that truly work. A division of the American Psychological Association and established in 1945, the Society for Industrial and Organizational Psychology (SIOP) is the premier association for professionals charged with enhancing human well-being and performance in organizational and work settings. SIOP has more than 7,000 members.

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