

Maersk Container Tracking

Structural change is an evolutionary process that is often cumulative within territories, improving the quality of life and achieving higher development levels. At the same time, smart cities, education and social innovation are essential to promoting sustainable development. This book examines regional and entrepreneurial development as a creative and dynamic concept by considering the role of these dimensions in promoting a virtuous cycle for long-term sustainable development.

Mobility is fundamental to economic and social activities such as commuting, manufacturing, or supplying energy. Each movement has an origin, a potential set of intermediate locations, a destination, and a nature which is linked with geographical attributes. Transport systems composed of infrastructures, modes and terminals are so embedded in the socio-economic life of individuals, institutions and corporations that they are often invisible to the consumer. This is paradoxical as the perceived invisibility of transportation is derived from its efficiency. Understanding how mobility is linked with geography is main the purpose of this book. The third edition of *The Geography of Transport Systems* has been revised and updated to provide an overview of the spatial aspects of transportation. This text provides greater discussion of security, energy, green logistics, as well as new and updated case studies, a revised content structure, and new figures. Each chapter covers a specific conceptual dimension including networks, modes, terminals, freight transportation, urban transportation and environmental impacts. A final chapter contains core methodologies linked with transport geography such as accessibility, spatial interactions, graph theory and Geographic Information Systems for transportation (GIS-T). This book provides a comprehensive and accessible introduction to the field, with a broad overview of its concepts, methods, and areas of application. The accompanying website for this text contains a useful additional material, including digital maps, PowerPoint slides, databases, and links to further reading and websites. The website can be accessed at: <http://people.hofstra.edu/geotrans> This text is an essential resource for undergraduates studying transport geography, as well as those interest in economic and urban geography, transport planning and engineering.

Shipping and Logistics Management serves to consolidate the knowledge its authors have acquired from being educators and observers of the shipping industry. Against the background of a global business environment, it explains how the shipping market functions, examining the strategic and operational issues that affect entrepreneurs in this industry. The authors discuss global trends and strategies in the shipping business, looking at the role of logistics service providers and at how the use of information technology can help shipping operations.

Shipping and Logistics Management also aims to answer several important questions in the shipping industry, including: what are the shipping cost structures?, what are the patterns of sea transport? and how do companies in the shipping industry operate? An invaluable source of information for researchers and advanced, or graduate, students, *Shipping and Logistics Management* is also a useful reference for shipping practitioners and consultants.

The Stowaway is at once a thrilling maritime adventure and a thought-provoking morality tale based on real-life events. The novel begins in the spring of 1996 when Rodolfo Miguel, a bosun on the Taiwanese container ship *Maersk Dubai*, discovers a hungry and frightened pair of Romanian stowaways. He presents them to his officers, fully expecting that they'll be put to work or else dropped off at the nearest port. Instead, he and his fellow Filipino crewmen watch in silent horror as the Romanians are cast overboard in a flimsy raft only to disappear beneath the ship's wake. *The Stowaway* moves seamlessly between two storylines. Aboard the *Maersk Dubai*, Rodolfo and his crewmen must deal with the emotional trauma of what they've seen – as well as grapple with how to act on what they know. The atmosphere on the ship grows increasingly tense as fear, anxiety and paranoia grip the Filipino sailors. Trapped witnesses to a crime, they wonder whom they can trust and whether they themselves will meet with the same fate as the stowaways. Meanwhile, a nineteen-year-old Romanian named Daniel Pacepa heads out on a nail-biting adventure from Bucharest to Algeciras. Poor, brave and full of youthful indiscretion, Daniel is desperate to stow away on a ship and head to a better life in America. Along the way, he meets another Romanian named Gheorghe and together they perform cheap labour, pose as evangelical Christians and do whatever it takes to find their way to the Spanish port of Algeciras. Eventually the two stories merge when Daniel and Gheorghe sneak onto the ill-fated *Maersk Dubai*. One man is killed, the other discovered by Rodolfo. Once again, the Filipino crewmen find themselves faced with an excruciating moral dilemma. Do they risk their own personal safety to save the life of a complete stranger? All of the scenes involving the Filipino sailors are as close to the truth as Robert Hough could manage based on exhaustive interviews with the crewmen as well as on their letters and journals. Though Hough invented the Romanians' land adventure, he based the story on considerable research, including interviews with Romanian-Canadians who had lived under the Ceausescu regime. Hough was widely praised for the deft way in which he mixes fact and fiction in *The Stowaway*. The critics were also unanimous in their admiration for the novel's ability to seduce with suspense while at the same time posing profound issues for the reader to ponder. "This is a powerful novel that artfully combines the vivid, breathless pacing of the best adventure stories with the moral and metaphysical depth of the best literary fiction," said Quill & Quire. And from the *Vancouver Sun*: "Harnessing the force of fiction and the weight of history, Hough has created a powerful, deeply human masterpiece out of tragedy and inhumanity."

Maritime transport is one of the most ancient supports to human interactions across history and it still supports more than 90% of world trade volumes today. The changing connectivity of maritime networks is of crucial importance to port, transport, and economic development and planning. The way ports, terminals, but also cities, regions and countries, are connected with each other through maritime flows is not well-known and difficult to represent and measure, even for the transport actors themselves. There is a strong, urgent need for reviewing the relevant theories, concepts, methods, and sources that can be mobilized for the analysis of maritime networks. With contributions from reputable scholars from all over the world, this book investigates the analysis of maritime flows and networks from diverse disciplinary angles going across archaeology, history, geography, regional science, economics, mathematics, physics, and computer sciences. Based on a vast array of methods, such as Geographical Information Systems (GIS), spatial analysis, complex networks, modelling, and simulation, it addresses several crucial issues related with port hierarchy; route density; modal interdependency; network robustness and vulnerability; traffic concentration and seasonality; technological change and urban/regional economic development. This book examines new evidence about how socio-economic trends are reflected (but also influenced) by maritime flows and networks, and about the way this knowledge can support and enhance decision-making in relation to the development of ports, supply chains, and transport networks in general. This book is an ideal companion to anyone interested in the network analysis of transport systems and economic systems in general, as well as the effective ways to analyse large datasets to answer complex issues in transportation and socio-economic development.

This book provides a coherent and systematic view of the key concepts, principles, and techniques in maritime container transport and logistics chains including all the main segments: international maritime trade and logistics, freight logistics, container logistics, vessel logistics, port and terminal management, and sustainability issues in maritime transport. *Container Logistics and Maritime Transport* emphasizes analytical methods and current optimization models to tackle challenging issues in maritime transport and logistics. This book takes a holistic approach to cover all the main segments of the container shipping supply chains to achieve an efficient and effective logistics service system across the entire global transport chain. Sustainability issues such as social concern and carbon emissions from shipping and ports are also discussed. Each maritime transport segment is addressed using an approach from qualitative/descriptive analytics to quantitative/prescriptive analytics. Cutting-edge optimization models are presented and explained to tackle various strategic, tactical, and operational planning problems. The book will help readers better understand operations management in global maritime container transport chain. It will also provide practical principles and effective techniques and tools for researchers to push forward the frontiers of knowledge and for practitioners

to implement decision support systems. It will be directly relevant to academic courses related to maritime transport, maritime logistics, transport management, international shipping, port management, container shipping, container logistics, shipping supply chain, and international logistics.

There are 100,000 freighters on the seas. Between them they carry nearly everything we eat, wear and work with. In this unique investigation, Rose George joins the crew of a container ship to chart the murky waters of international shipping, with its powerful naval fleets, pirate gangs, and illegal floating factories, to reveal the hidden industry upon which our world turns and our future depends.

Since it was first published in 1964, *Elements of Shipping* has become established as a market leader. Now in its ninth edition, Branch's *Elements of Shipping*, renamed in memory of Alan Branch, has been updated throughout and revised to take in the many changes that have occurred in the shipping industry in recent years, including the impact of the economic crisis, the Panama Canal expansion and new legislation. All tables and data have been brought up-to-date and many new illustrations have been added. The book explains in a lucid, professional manner the basic elements of shipping, including operational, commercial, legal, economic, technical, managerial, logistical and financial considerations. It also explores how shipping markets behave and provides an overview of the international shipping industry and seaports. Filling a gap for the discerning reader who wishes to have a complete understanding of all the elements of the global shipping scene together with the interface with seaports, international trade and logistics, it remains essential reading for shipping executives along with students and academics with an interest in the shipping industry.

Well-researched, first inside account of Maersk Line's progression to world's leading container operator, put within the context of globalisation.

Today's trade is global. A company can choose to have its headquarters in one part of the world, its production facilities in another and sell its brands in all markets. Since the first sea-borne container transport took place in 1956, the shipping industry has been one of the main facilitators of the globalisation of trade. This book traces the rise to prominence of Maersk Line - the world's leading container operator - and the internal decision-making processes that lay behind the firm's extraordinary expansion between 1973 and 2013. With unprecedented access to company archives, interviews with current and former employees, and extensive statistical information provided by The Economist Intelligence Unit, Containerisation International and Lloyd's Register, this is a valuable resource for students of logistics, shipping or international business. This first inside account of the challenges of building a global business will also appeal to industry specialists and the general business reader.

Creating Global Opportunities
Maersk Line in Containerisation 1973-2013
Cambridge University Press

Revealing the workings and dangers of freight shipping, which is the key to our economy, environment and civilization, the author sails from Rotterdam to Suez to Singapore to present an eye-opening glimpse into an overlooked world filled with suspect practices, dubious operators and pirates.

Elements of Shipping was first published in 1964 and has become established as a market leader over its many editions. This latest version is entirely updated to take in the many changes that have occurred in the shipping industry in recent years and features new chapters on multimodalism, seaports and electronic data interchange. Emphasis is also placed on professionalism and the need to have the latest technology and professionally qualified personnel to operate a shipping service today. It remains essential reading for the shipping executive along with students and academics with an interest in the shipping industry.

This series contains the decisions of the Court in both the English and French texts.

Since it was first published in 1964, *Elements of Shipping* has become established as a market leader. Now this new edition has been entirely updated and revised to take in the many changes that have occurred in the shipping industry in recent years and the increased emphasis placed on professionalism, qualified personnel and the need for the latest available technology. With new chapters on seaports and electronic data interchange, it explains in a lucid, professional manner the basic elements of shipping embracing operating, e-commerce/computerization (shipboard/trade), commercial, legal, economic, technical, managerial, logistics and financial considerations. It also reflects recent major trends including the impact of globalization, current good practice and future trends. All twenty-two chapters have been updated and over half of the content is new. Filling a gap for the discerning reader who wishes to have a complete understanding of all the elements of the global shipping scene together with the interface with seaports, international trade and logistics, it remains essential reading for shipping executives along with students and academics with an interest in the shipping industry.

"In April 1956, a refitted oil tanker carried fifty-eight shipping containers from Newark to Houston. From that modest beginning, container shipping developed into a huge industry that reshaped manufacturing. But the container didn't just happen. Its adoption required huge sums of money, years of high-stakes bargaining, and delicate negotiation on standards. Now with a new chapter, *The Box* tells the dramatic story of how the drive and imagination of an iconoclastic entrepreneur turned containerization from an impractical idea into a phenomenon that transformed economic geography, slashed transportation costs, and made the boom in global trade possible."--Page 4 de la couverture.

The Review of Maritime Transport is an UNCTAD flagship publication, published annually since 1968 with 2018 marking the 50 year anniversary. Around 80 per cent of the volume of international trade in goods is carried by sea, and the percentage is even higher for most developing countries. The Review of Maritime Transport provides an analysis of structural and cyclical changes affecting seaborne trade, ports and shipping, as well as an extensive collection of statistical information.

Whilst the maritime container business has been studied in depth, the impact on shippers and how shippers deal with the given challenges has not been fully examined. *Container Logistics* bridges this gap and looks at the maritime business from a customer's perspective. The book examines the challenges, solutions and the latest developments in the container industry as well as the interaction between the different actors involved, such as freight forwarders, supply chain managers and shippers. Current hot topics from the supply chain and the maritime business perspective are included. From the supply chain perspective, *Container Logistics* covers areas such as the purchase of transportation services from ocean carriers and transport management, to effective and efficient logistics execution. From the maritime business perspective, the book covers topics such as intermodal freight optimisation and hinterland transportation, and terminal and port optimisation. With the inclusion of clear examples of best practice and bona fide case studies, as well as invaluable contributions from an international team of experts, *Container Logistics* is an essential guide for supply chain managers and shippers, as well as academics and industry professionals working in the maritime business. Online supporting resources include images from the book and chapter summaries. This book is open access under a CC BY NC ND 4.0 license. This book belongs to the Maritime Business and Economic History strand of the

Palgrave Studies in Maritime Economics book series. This volume highlights the contribution of the shipping industry to the transformations in business and society of the postwar era. Shipping was both an example and an engine of globalization and structural change. In turn, the industry experienced and pioneered, mirrored and enabled key developments that led to the present-day globalized economy. Contributions address issues such as the macro-level shift of shippings centre of gravity from Europe to Asia, the political and legal frameworks within which it developed, the strategies and performance of both successful and unsuccessful firms, and the links between the shipping industry and the wider economy and society. Without shipping and its ability to forge connections and networks of a global reach, the modern world would look very different. By bringing together scholars from various disciplinary and national backgrounds, this book advances our understanding of the linkages that bind economies and societies together.

Market research guide to the outsourcing and offshoring industry a tool for strategic planning, competitive intelligence, employment searches or financial research. Contains trends, statistical tables, and an industry glossary. Over 300 one page profiles of Outsourcing & Offshoring Industry Firms - includes addresses, phone numbers, executive names. "I share the country's admiration for the bravery of Captain Phillips and his selfless concern for his crew. His courage is a model for all Americans." --President Barack Obama It was just another day on the job for fifty-three-year-old Richard Phillips, captain of the Maersk Alabama, the United States-flagged cargo ship which was carrying, among other things, food and agricultural materials for the World Food Program. That all changed when armed Somali pirates boarded the ship. The pirates didn't expect the crew to fight back, nor did they expect Captain Phillips to offer himself as hostage in exchange for the safety of his crew. Thus began the tense five-day stand-off, which ended in a daring high-seas rescue when U.S. Navy SEALs opened fire and picked off three of the captors. "It never ends like this," Captain Phillips said. And he's right. A Captain's Duty tells the life-and-death drama of the Vermont native who was held captive on a tiny lifeboat off Somalia's anarchic, gun-plagued shores. A story of adventure and courage, it provides the intimate details of this high-seas hostage-taking--the unbearable heat, the death threats, the mock executions, and the escape attempt. When the pirates boarded his ship, Captain Phillips put his experience into action, doing everything he could to safeguard his crew. And when he was held captive by the pirates, he marshaled all his resources to ensure his own survival, withstanding intense physical hardship and an escalating battle of wills with the pirates. This was it: the moment where training meets instinct and where character is everything. Richard Phillips was ready.

Strategic Corporate Social Responsibility, Fifth Edition is a comprehensive CSR text with a strong emphasis on strategy. Balancing theory and practical applications, the text is divided into two parts. The first half of the text provides an overview of the field, stakeholders perspective, CSR as a strategic filter, and how to implement CSR effectively. The second half of the book uses more than 20 cases to illustrate the organizational, economic, and societal issues surrounding CSR. The engaging cases capture contentious debates across the spectrum of CSR topics that culminate with a series of questions designed to stimulate further investigation and debate.

The immense, global transportation and logistics sector is vital to businesses of all types. This carefully-researched book covers exciting trends in supply chain and logistics management, transportation, just in time delivery, warehousing, distribution, intermodal shipment systems, logistics services, purchasing and advanced technologies such as RFID. This reference tool includes thorough market analysis as well as our highly respected trends analysis. You'll find a complete overview, industry analysis and market research report in one superb, value-priced package. It contains thousands of contacts for business and industry leaders, industry associations, Internet sites and other resources. This book also includes statistical tables, an industry glossary and thorough indexes. The corporate profiles section of the book includes our proprietary, in-depth profiles of the 500 leading companies in all facets of the transportation and logistics industry. Here you'll find complete profiles of the hot companies that are making news today, the largest, most successful corporations in the business. Purchasers of either the book or PDF version can receive a free copy of the company profiles database on CD-ROM, enabling key word search and export of key information, addresses, phone numbers and executive names with titles for every company profiled.

One of the major challenges for European governments is to solve the dilemma of increasing the security and reducing fraud in international trade, while at the same time reducing the administrative burden for commercial as well as public administration organisations. To address these conflicting demands, the ITAIDE project has developed a large set of innovative IT-related tools and methods that enable companies to be better in control of their business operations. These tools and methods have been integrated in the ITAIDE Information Infrastructure (I3) framework. By using the I3 framework, companies are better positioned to apply for the Trusted Trader status, and enjoy trade facilitation benefits such as simplified customs procedures and fewer inspections of their goods. Hence, the I3 framework can contribute to making global supply chains faster, cheaper, and more secure. The I3 framework has been tested and validated in five real-life Living Labs, spanning four different sectors of industry, and conducted in five different EU countries. National Tax & Customs organizations from various European countries have actively participated in the Living Labs. The United Nations CEFAC group, experts from the World Customs Organization and representatives of key industry associations have also provided valuable feedback and ideas for the Living Labs and the project in general. www.itaide.org

Global Liner Shipping is undergoing the largest transformation since the invention of the container itself. The core business models and business cultures which made the shipping lines successful are now failing. The coming decade will see the emergence of new business models suited for a new environment. This transformation is a source of significant opportunity for industry stakeholders, but equally a source of grave risk should existing companies fail to adapt accordingly. This book provides a foundation for industry stakeholders to understand the trends impacting the industry, allowing them to identify the right questions to ask in order to not only survive, but thrive towards 2025.

A Global Overview of International Tax Disputes on DTC This book is a unique publication that gives a global overview of international tax disputes on double tax conventions and thereby fills a gap in the area of tax treaty case law. It covers the 35 most important tax treaty cases which were decided around the world in 2017. The systematic structure of each chapter allows for the easy and efficient study and comparison of the various methods adopted for applying and interpreting tax treaties in different cases. With the continuously increasing importance of tax treaties, Tax Treaty Case Law around the Globe 2018 is a valuable reference tool for anyone interested in tax treaty case law. This book is of interest to tax practitioners, multinational businesses, policymakers, tax administrators, judges and academics.

This book guides B2B leaders along a step by step path to uncommon growth through three transformative shifts: The Digital Selling Shift to digital demand generation, The Digital Customer Experience Makeover to digital customer engagement, The Digital Proposition Pivot to data-powered, digital solutions. The Definitive Guide is informed by the work of Fred Geyer at Prophet, a leading digital transformation consultancy, and Joerg Niessing at INSEAD, a global standard-bearer for business education. Rich

case studies from Maersk, Michelin, Adobe, and Air Liquide with best practices from IBM, Salesforce.com, Thyssenkrupp, and scores of leading B2B companies illustrate how putting customers at the heart of digital transformation drives uncommon growth. Fred and Joerg map the route from customer insight to in-market implementation for each transformational shift in four steps: Where to Play - Identify top customer growth opportunities, How to Win - Build the strategy to win customer preference, What to Do - Effectively deliver the strategy, Who is Needed - Assemble the team to make it happen. The two biggest barriers to successful digital transformation, effectively using customer data and enabling employees, are addressed by outlining a clear path to navigate forward based on best practices from other leading companies. The guide has won rave reviews from B2B leaders: "This book illuminates the secret sauce of digital transformation in the B2B space" – David Aaker, renowned brand strategist and bestselling author. "A thought-provoking exploration of three crucial transformational shifts for B2B companies" – Vincent Clerc, CEO, Maersk Ocean & Logistics "This is a great guide to applying best practices to the formidable challenge of digital transformation in complex markets and supply chains." – Dr. Lars Brzoska, Chairman of the Board of Management, Jungheinrich AG. "By providing case examples and step by step assistance in determining where to play, how to win, what to do and who to win, this book fulfilled my need for inspiring and pragmatic transformation guidance" – Lindy Hood, Chief Customer Experience Officer, Zurich Financial North America

Snow in the Tropics offers the first comprehensive history of the independent reefer operators, companies that are dedicated to transport refrigerated products by ship, from the early 20th century to the present.

The immense, global transportation and logistics sector is vital to businesses of all types. This carefully-researched book covers exciting trends in supply chain and logistics management, transportation, just in time delivery, warehousing, distribution, intermodal shipment systems, logistics services, purchasing and advanced technologies such as RFID. This reference tool includes thorough market analysis as well as our highly respected trends analysis. You'll find a complete overview, industry analysis and market research report in one superb, value-priced package. It contains thousands of contacts for business and industry leaders, industry associations, Internet sites and other resources. This book also includes statistical tables, an industry glossary and thorough indexes. The corporate profiles section of the book includes our proprietary, in-depth profiles of nearly 500 leading companies in all facets of the transportation and logistics industry. Here you'll find complete profiles of the hot companies that are making news today, the largest, most successful corporations in the business. Purchasers of either the book or PDF version can receive a free copy of the company profiles database on CD-ROM, enabling key word search and export of key information, addresses, phone numbers and executive names with titles for every company profiled.

In charge of A.P. Møller - Mærsk, the world's largest container shipping company, for more than fifty years, Mærsk McKinney Møller is one of a kind within the global business community. Celebrated, criticized, shy and shrouded in myth. A man of incredible power, influence and charisma. Up until now, very few people have known the man behind the myth. They are the close confidants and advisers who have dared to challenge his strong will and firm opinions, dared to disagree and offered alternative points of view and new solutions. For the first time ever, they speak out openly and frankly about their relationship with the 98-year-old shipowner, who also himself vividly recounts his childhood, upbringing and incredible career.

Blockchain and Supply Chain Management combines discussions of blockchain and supply chains, linking technologies such as artificial intelligence, Internet of Things, satellite imagery, and machine vision. The book examines blockchain's basic concepts, relevant theories, and its roles in meeting key supply chain objectives. The book addresses problems related to inefficiency, opacity, and fraud, helping the digitization process, simplifying the value creation process, and facilitating collaboration. The book is balanced between blockchain and supply chain application and theory, covering the latest technological, organizational and regulatory developments in blockchain from a supply chain perspective. The book discusses the opportunities, barriers, and enablers of blockchain in supply chain policy, along with legal and ethical implications. Supply chain management faces massive disruption with the dynamic changes in global trade, the impact of Covid-19, and technological innovation. Entire industries are also being transformed by blockchain, with some of the most promising applications in supply chain management. Provides theoretical and practical insights into both blockchain and supply chains Features numerous illustrative case studies, boxes, tables, and figures Examines blockchain's impacts on supply chains in four key industries: Food and beverage, healthcare, pharmaceuticals, and finance

Soon to be a major motion picture The first close-up look at the hidden world of Somali pirates by a young journalist who dared to make his way into their remote havens and spent a year infiltrating their lives. For centuries, stories of pirates have captured imaginations around the world. The recent ragtag bands of pirates off the coast of Somalia, hijacking multimillion-dollar tankers owned by international shipping conglomerates, have brought the scourge of piracy into the modern era. Jay Bahadur's riveting narrative exposé—the first of its kind—looks at who these men are, how they live, the forces that created piracy in Somalia, how the pirates spend the ransom money, how they deal with their hostages, among much, much more. It is a revelation of a dangerous world at the epicenter of political and natural disaster.

This book deals with the revolution of containerization, a breakthrough in maritime transport. Until World War II, maritime transport and transshipment of general cargo had been virtually unchanged for decades. Mechanization and the introduction of small unit loads improved productivity and working conditions in the shipping business. A real breakthrough came from outside the maritime sector railway and trucking companies launched the transportation of vehicle-sized loads. Malcom McLean, a trucking magnate who had acquired the Pan-Atlantic Steamship Corporation, envisaged land-sea-land services, door-to-door, with trailer

Shipping expert Lorange explains his strategic framework for modern shipping firms, for shipping executives and those preparing to enter the industry.

A NATIONAL BESTSELLER A NEW YORK TIMES NOTABLE BOOK AN NPR BEST BOOK OF THE YEAR ONE OF JANET MASLIN'S MUST-READ BOOKS OF THE SUMMER A NEW YORK TIMES EDITOR'S CHOICE ONE OF

OUTSIDE MAGAZINE'S BEST BOOKS OF THE SUMMER ONE OF AMAZON'S BEST NONFICTION BOOKS OF THE YEAR SO FAR "A powerful and affecting story, beautifully handled by Slade, a journalist who clearly knows ships and the sea."—Douglas Preston, New York Times Book Review "A Perfect Storm for a new generation." —Ben Mezrich, bestselling author of *The Accidental Billionaires: The Founding of Facebook On October 1, 2015*, Hurricane Joaquin barreled into the Bermuda Triangle and swallowed the container ship *El Faro* whole, resulting in the worst American shipping disaster in thirty-five years. No one could fathom how a vessel equipped with satellite communications, a sophisticated navigation system, and cutting-edge weather forecasting could suddenly vanish—until now. Relying on hundreds of exclusive interviews with family members and maritime experts, as well as the words of the crew members themselves—whose conversations were captured by the ship's data recorder—journalist Rachel Slade unravels the mystery of the sinking of *El Faro*. As she recounts the final twenty-four hours onboard, Slade vividly depicts the officers' anguish and fear as they struggled to carry out Captain Michael Davidson's increasingly bizarre commands, which, they knew, would steer them straight into the eye of the storm. Taking a hard look at America's aging merchant marine fleet, Slade also reveals the truth about modern shipping—a cut-throat industry plagued by razor-thin profits and ever more violent hurricanes fueled by global warming. A richly reported account of a singular tragedy, *Into the Raging Sea* takes us into the heart of an age-old American industry, casting new light on the hardworking men and women who paid the ultimate price in the name of profit.

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