

Iso Project Management Standard 21500

The most comprehensive Certified Internal Auditor Exam preparation guide available One exam, three volumes of preparation. Here is the best source to help you prepare for the Certified Internal Auditor (CIA) exam covering the new syllabus, effective 2013. Wiley CIA Exam Review, Volume 3: Business Analysis and Information Technology addresses topics such as governance and business ethics; risk management; organizational structure, business processes, and risks; communication; management and leadership principles; information technology and business continuity; financial management; and global business environment. Includes fully developed theories and concepts, as opposed to superficial outlines found in other study guides Offers indicators that help candidates allot study time based on the weight given to each topic on the exam Indicates the level of difficulty expected for each topic on the exam as either "Awareness" or "Proficiency" so more time and effort can be assigned for the proficiency topics than for the awareness topics Presents highly comprehensive coverage of theory with glossary of technical terms Every volume in the Wiley CIA Exam Review series offers a successful learning system of visual aids and memorization techniques that enable certification candidates to form long-lasting impressions of covered material.

Managing large and complex organizations; balancing the needs of business-as-usual, new products and services and business change; assuring risk across everything the business does; these are all core requirements of modern business which are provided by the discipline of portfolio management. The Handbook of Project Portfolio Management is the definitive publication that introduces and describes in detail project portfolio management in today's ever-changing world. The handbook contains the essential knowledge required for managing portfolios of business change with real-life examples that are being used by today's organizations in various industries and environments. The team of expert contributors includes many of the most experienced and highly regarded international writers and practitioners from the global project portfolio management industry, selected to provide the reader with examples, knowledge and the skills required to manage portfolios in any organization. Dennis Lock and Reinhard Wagner's definitive reference on project portfolio management explains: the context and role of the discipline; the practical processes, tools and techniques required for managing portfolios successfully; the capability required and how to develop it. The text also covers the recognized standards as well as emerging issues such as sustainability and environment. Collectively, this is a must-have guide from the leading commentators and practitioners on project portfolio management from across the world.

Van Haren Publishing is the world's leading publisher in best practice, methods and standards within IT Management, Project Management, Enterprise Architecture and Business Management. We are the official publisher for some of the world's leading organizations and their frameworks including: The Open Group [TOGAF], IPMA-NL, ITSqc [eSCM Models], GamingWorks [ABC of ICT], ASL BiSL Foundation, IAOP®, IACCM, CRP Henri Tudor and PMI NL. This catalog will provide you with an overview of our most popular and upcoming titles, but also gives you a quality summary on internationally relevant frameworks. Van Haren Publishing is an independent, worldwide recognized publisher, well known for our extensive professional network (authors, reviewers and accreditation bodies of standards), flexibility and years of experience. We make content available in hard copy and digital formats, designed to suit your personal preference (iPad, Kindle and online), available through over 50 distribution partners (Amazon, Google Play, Barnes & Noble, Managementboek and Bol.com, etc.) and over 700 outlets worldwide. Free whitepapers are available in our eKnowledge, with a licence for our eLibrary you can download all our

eBooks within your area of expertise and in our eShop you can place your order in your favorite media format: hard copy or eBook. This book goes beyond the paint by numbers approach, transcending the "how" of project management to the "what" and "why," which is critical for leaders of change. — Dr. Joel B. Carboni, President and Founder, GPM Global and President, IPMA-USA Project Management beyond Waterfall and Agile presents a flexible, universal, and integrated three-dimensional model for managing projects, the Customizable and Adaptable Methodology for Managing Projects™ (CAMMPTM). By tailoring and customizing the model to a specific industry or organization and by adapting it to a function or project classification, this model can be used to manage any project. CAMMPTM can also be used both in a traditional or an Agile environment. CAMMPTM integrates leading concepts on competence, processes, and sustainability. The model's three dimensions are project lifecycle, project management processes, and, finally, competence, sustainability, and best practices. The book explains how to integrate these dimensions to manage a project across the three dimensions and the project stages. CAMMPTM is a stage-gate process, which is vital for project success. The current state of practice in project management is not sustainable. The root causes of this problem include a lack of standardized processes, missing methods or methodological approaches, and no real organizational system for managing projects. This book introduces a system to address these shortcomings. It focuses on the elements of this system, which is a practical and systematic methodological approach for managing and delivering all types of projects. CAMMPTM integrates the best learning from the various global associations in the field. The book distills the experience and knowledge of a practitioner working in different roles for more than three decades on various types of projects of all sizes and complexities. It is a practical book by a practitioner writing for practitioners.

This book includes a selection of papers from the 2018 World Conference on Information Systems and Technologies (WorldCIST'18), held in Naples, Italy on March 27-29, 2018. WorldCIST is a global forum for researchers and practitioners to present and discuss recent results and innovations, current trends, professional experiences and the challenges of modern information systems and technologies research together with their technological development and applications. The main topics covered are: A) Information and Knowledge Management; B) Organizational Models and Information Systems; C) Software and Systems Modeling; D) Software Systems, Architectures, Applications and Tools; E) Multimedia Systems and Applications; F) Computer Networks, Mobility and Pervasive Systems; G) Intelligent and Decision Support Systems; H) Big Data Analytics and Applications; I) Human-Computer Interaction; J) Ethics, Computers & Security; K) Health Informatics; L) Information Technologies in Education; M) Information Technologies in Radiocommunications; N) Technologies for Biomedical Applications. Master internal audit knowledge elements for the CIA exam Wiley CIAexcel Exam Review 2015: Part 3, Internal Audit Knowledge Elements is a comprehensive yet approachable reference that prepares you for the third part of the Certified Internal Auditor (CIA) examination. Brimming with essential concepts and practice test questions, this test prep resource is the most comprehensive of its kind on the market. With each page you will explore key subject areas, including business processes, financial accounting and finance, managerial accounting, regulatory, legal, and economics, and information technology. All of these subject areas are expertly tied to the topic of internal audit knowledge elements, and all ideas—both fundamental and complex—are presented in an easy-to-read yet thorough manner. Holding the designation of CIA will take your career to the next level, as passing the CIA exam speaks volumes about your professional skills and expertise. Leveraging the right study materials when preparing for the CIA exam is critical, as the topics that may be covered on the test are many in number. This resource presents these topics from a student's perspective, providing the details you need to master challenging concepts and practices. Access comprehensive preparation materials for the third part of the CIA exam Explore essential internal audit knowledge elements, including

key concepts and practices Answer hundreds of practice test questions to gauge your progress and focus your study sessions Improve your proficiency, understanding, and awareness of key concepts tested by the CIA examination Wiley CIAexcel Exam Review 2015: Part 3, Internal Audit Knowledge Elements is an invaluable resource for internal auditors, chief audit executives, audit managers, and staff members who are pursuing the CIA designation.

WILEY CIAexcel EXAM REVIEW 2016 THE SELF-STUDY SUPPORT YOU NEED TO PASS THE CIA EXAM Part 3: Internal Audit Knowledge Elements Provides comprehensive coverage based on the exam syllabus, along with sample practice multiple-choice questions with answers and explanations Deals with governance and business ethics, risk management, information technology, and the global business environment Features a glossary of CIA Exam terms, a good source for candidates preparing for and answering the exam questions Assists the CIA Exam candidate in successfully preparing for the exam Based on the CIA body of knowledge developed by The Institute of Internal Auditors (IIA), Wiley CIAexcel Exam Review 2016 learning system provides a student-focused and learning-oriented experience for CIA candidates. Passing the CIA Exam on your first attempt is possible. We'd like to help. Feature section examines the topics of Governance and Business Ethics, Risk Management, Organizational Structure and Business Processes and Risks, Communications, Management and Leadership Principles, IT and Business Continuity, Financial Management, and Global Business Environment This pocket guide explains the content and the practical use of ISO 21500 - Guidance on project management, the latest international standard for project management, and the first of a family of ISO standards for project, portfolio and program management. ISO 21500 is meant for senior managers and project sponsors to better understand project management and to properly support projects, for project managers and their team members to have a reference for comparing their projects to others and it can be used as a basis for the development of national standards. This pocket guide provides a quick introduction as well as a structured overview of this guidance and deals with the key issues within project management: • Roles and responsibilities • Balancing the project constraints • Competencies of project personnel All ISO 21500 subject groups (themes) are explained: Integration, Stakeholder, Scope, Resource, Time, Cost, Risk, Quality, Procurement and Communication. A separate chapter explains the comparison between, ISO 21500 and PMBOK® Guide PRINCE2, Agile, Lean, Six Sigma and other methods, practices and models. Finally, it provides a high level description of how ISO 21500 can be applied in practice using a generic project life cycle. Proper application of this new globally accepted project management guideline will support organizations and individuals in growing their project management maturity consistently to a professional level.

This book attempts to reflect the project reality as closely as possible, covering the ISO 21500:2012 standard that has just been introduced and the benefits from the best contributions worldwide and also providing the concise yet powerful tool box. It shall be easy to use and intuitively supportive of project managers. So far, evidence indicates that these targets are successfully met.? One of its key recognitions, and in consequence a distinctive feature of this book, is the impact that the project manager's personality has on the fate of the project. The project manager's successful self-management in work & life and in leadership processes should be considered as important in any endeavor as all other project management processes, covered by the new standards and guidelines.

Covers the latest methodologies and research on international comparative surveys with contributions from noted experts

in the field *Advances in Comparative Survey Methodology* examines the most recent advances in methodology and operations as well as the technical developments in international survey research. With contributions from a panel of international experts, the text includes information on the use of Big Data in concert with survey data, collecting biomarkers, the human subject regulatory environment, innovations in data collection methodology and sampling techniques, use of paradata across the survey lifecycle, metadata standards for dissemination, and new analytical techniques. This important resource: Contains contributions from key experts in their respective fields of study from around the globe Highlights innovative approaches in resource poor settings, and innovative approaches to combining survey and other data Includes material that is organized within the total survey error framework Presents extensive and up-to-date references throughout the book Written for students and academic survey researchers and market researchers engaged in comparative projects, this text represents a unique collaboration that features the latest methodologies and research on global comparative surveys.

Note: This pocket book is available in several languages: English, German, French, Spanish, Dutch. This pocket guide is based on the PMBOK® Guide Fifth Edition. It contains a summary of the PMBOK® Guide, to provide a quick introduction as well as a structured overview of this framework for project management. This pocket guide deals with the key issues and themes within project management and the PMBOK® Guide as follows: - Key terms and definitions in the project management profession- A short overview of the activities of PMI Inc., the organization and its standards: PMBOK® Guide, Standard for Project Portfolio Management, Standard for Program Management and other standards.- The essentials of the Project Lifecycle and Organization. - What are the key project management knowledge areas and processes? Main target Group for this pocket guide is anyone with an interest in understanding the PMBOK® Guide framework or a systematic approach for project management. The book is also very useful for members of a project management team in a project environment using the PMBOK® Guide as a shared reference. A complete but concise description of the PMBOK® Guide, for anyone involved in projects or project management, for only 15,95!

As an annual event, THE 2ND INTERNATIONAL CONFERENCE ON ADVANCE & SCIENTIFIC INNOVATION 2019 continued the agenda to bring together researcher, academics, experts and professionals in examining about Scientific Innovation in technology, education, management, accounting and many aspect area. In 2019, this event held in 18 July 2019 at Politeknik Kutaraja, Banda Aceh, Indonesia. This ICASI Proceeding 2019 are published along with article from ICASI 2018 and each contributed paper was refereed before being accepted for publication. The double-blind peer reviewed was used in the paper selection.

WILEY CIAexcel EXAM REVIEW 2017 THE SELF-STUDY SUPPORT YOU NEED TO PASS THE CIA EXAM Part 3:

Internal Audit Knowledge Elements Provides comprehensive coverage based on the exam syllabus, along with multiple-choice practice questions with answers and explanations Deals with governance and business ethics, risk management, information technology, and the global business environment Features a glossary of CIA Exam terms—good source for candidates preparing for and answering the exam questions Assists the CIA Exam candidate in successfully preparing for the exam Based on the CIA body of knowledge developed by The Institute of Internal Auditors (IIA), Wiley CIAexcel Exam Review 2017 learning system provides a student-focused and learning-oriented experience for CIA candidates. Passing the CIA Exam on your first attempt is possible. We'd like to help. Feature section examines the topics of Governance and Business Ethics, Risk Management, Organizational Structure and Business Processes and Risks, Communications, Management and Leadership Principles, IT and Business Continuity, Financial Management, and Global Business Environment

In the ten years since this Gower Handbook was first published, Programme Management has been transformed to become the vehicle of choice for realising the objectives of large scale, complicated, business, government and social investment. The Second Edition of this Gower Handbook is a completely new text; designed as a definitive guide to the current state of Programme Management. To that end the text offers foundation theory and knowledge around key issues such as, managing programme contracts, people and know-how, complexity and uncertainty, benefits and success measures, as well as every stage of the programme life cycle. The main central section of the book provides theory, tools, advice and examples of practical application from an industry context and covers sectors including construction, energy, aerospace and defence, IT, automotive and the public sector. The Handbook also includes a section with chapters on assessing and improving programme competences and developing maturity. Discrete chapters relate programme management to the international baselines and standards. Collectively, the Gower Handbook of Programme Management is most comprehensive guide to the subject that you can buy.

After ISO 10006 "Guidelines for Quality Management in Projects," which gives guidance on quality management in projects, and the BS 6079-1 "Principles and Guidelines for the Management of Projects" that in the 2010 edition aims to draw attention to the management challenges in different project environments, in September 2012 ISO published the ISO 21500:2012 that provides guidance for project management and can be used by any type of organization and for any type of project, irrespective of complexity, size, or duration. Did we need it? First, in the last decade, companies often invested in their project managers' training and Project Management Professional (PMP®) certifications without caring whether project managers were able to apply in their working environment what they learned; second, companies have often had difficulty in merging their internal quality systems with their project management practices. So, yes, we needed

it. ISO 21500 helps companies to make their environment suitable for good project management practices and for project managers to be able to play their role. The guidance has two faces, well represented by "Chapter 3: The Context" and "Chapter 4: The Project" and targets on one side senior managers and project sponsors, providing them with a better understanding of project management and helping them to give appropriate support; and on the other side project managers, project management teams, and project teams so that they have a common basis for project standards and practices. This paper introduces the new ISO focusing on the benefits for both organizations and projects and presents a real case of application for a major player in the global branded beverage industry. It illustrates a step-by-step tool that supports consulting activities on ISO 21500 guidance. It specifically focuses on PMI's The Standard for Portfolio Management, PMI's Organizational Project Management Maturity Model (OPM3®), and COBIT5 (www.isaca.org). There are many publications on PRINCE2. Most of these publications describe the theory of PRINCE2. This book however deals with a practical approach for formal reports: how it can be achieved that PRINCE2 works better in practice? The existing PRINCE2 report templates cannot be used easily. Of course the process approach in PRINCE2 remains viable, but in this book the PRINCE2 documents are the key. The reader gets a practical help for implementing PRINCE2. This helps project managers and project executives to manage and control in an efficient manner.

This collection of proceedings from the International Conference on Systems Engineering, Las Vegas, 2014 is orientated toward systems engineering, including topics like aero-space, power systems, industrial automation and robotics, systems theory, control theory, artificial intelligence, signal processing, decision support, pattern recognition and machine learning, information and communication technologies, image processing, and computer vision as well as its applications. The volume's main focus is on models, algorithms, and software tools that facilitate efficient and convenient utilization of modern achievements in systems engineering.

Van Haren Publishing is the world's leading publisher in best practice, methods and standards within IT Management, Project Management, Enterprise Architecture and Business Management. We are the official publisher for some of the world's leading organizations and their frameworks including: The Open Group [TOGAF], IPMA-NL, ITSqc [eSCM Models], GamingWorks [ABC of ICT], ASL BiSL Foundation, IAOP®, IACCM, CRP Henri Tudor and PMI NL. This catalog will provide you with an overview of our most popular and upcoming titles, but also gives you a quality summary on internationally relevant frameworks. Van Haren Publishing is an independent, worldwide recognized publisher, well known for our extensive professional network (authors, reviewers and accreditation bodies of standards), flexibility and years of experience. We make content available in hard copy and digital formats, designed to suit your personal preference (iPad, Kindle and online), available through over 50 distribution partners (Amazon, Google Play, Barnes &

Noble, Managementboek and Bol.com, etc.) and over 700 outlets worldwide. Free whitepapers are available in our eKnowledge, with a licence for our eLibrary you can download all our eBooks within your area of expertise and in our eShop you can place your order in your favorite media format: hard copy or eBook.

ISO 21500, officially published in September 2012, is the first overarching guideline for project management that presents a common frame of reference and a process standard. This international standard firmly positions projects within the context of programs and project portfolios and is the basis for further development of the project management profession. This book explains the background, the value, the implementation and the application of ISO 21500 for each type of organization. It describes what you, as a customer, supplier, manager or member of project staff, can do or maybe should do with the guideline. The book supplies answers to the 100 most common asked questions about ISO 21500 with the focus on the value of the guideline for the project management practice. The target audience of this book includes: - Senior managers and project sponsors, so that they gain a better understanding of the principles and practice of project management and therefore provide appropriate support and guidance to their project managers, project management teams, and the project teams; - Project managers, project management teams, and project team members, so that they have a common base of comparison of their project standards and practices with those of others; - Developers of national or organizational standards, for use in developing project management standards, which are consistent at a core level with those of others. - Consultants, educators, coaches and trainers in the project management discipline. They can connect various generally known and bespoke project management methods, models and best practices to the ISO 21500 framework as a common frame of reference.

The concept of sustainability has grown in recognition and importance. The pressure on companies to broaden their reporting and accountability from economic performance for shareholders, to sustainability performance for all stakeholders is leading to a change of mindset in consumer behaviour and corporate policies. How can we develop prosperity without compromising the life and needs of future generations? Sustainability in Project Management explores and identifies the questions surrounding the integration of the concepts of sustainability in projects and project management and provides valuable guidance and insights. Sustainability relates to multiple perspectives, economical, environmental and social, but also to responsibility and accountability and values in terms of ethics, fairness and equality. The authors will inspire project managers to be aware of these considerations, and to apply them to the role they play in projects, not just 'doing things right' but 'doing the right things right'.

A practical book for managing projects that deal with advanced technology, where major sub-system vendors will be a key element in project delivery.

Some still think of project management as a domain only applicable to construction, engineering, or technology projects. However, over the last two or three decades, project management skills have been recognized as essential skills in all domains, and positions. Not everyone needs to be a project manager but most professionals can benefit from project management learning. The Customizable and Adaptable Methodology for Managing Projects (CAM2P) is an approach developed by the author in 2007. This approach have been used on various projects such as events, marketing, business development, engineering, construction, capital intensive projects, launching a business or a new product, among numerous others. This book is a sample and simple project, using CAM2P. In this sample (case), the author show the readers how to use the method from idea to closure, step by step, leading to the successful delivery of a BOOK. This e-book is the first in a series of similar books.

This book constitutes the refereed proceedings of the 17th International Conference on Software Process Improvement and Capability Determination, SPICE 2017, held in Palma de Mallorca, Spain, in October 2017. The 34 full papers presented together with 4 short papers were carefully reviewed and selected from 65 submissions. The papers are organized in the following topical sections: SPI in agile approaches; SPI in small settings; SPI and assessment; SPI and models; SPI and functional safety; SPI in various settings; SPI and gamification; SPI case studies; strategic and knowledge issues in SPI; education issues in SPI.

This pocket guide explains the content and the practical use of ISO 21500 - Guidance on project management, the latest international standard for project management, and the first of a family of ISO standards for project, portfolio and program management. ISO 21500 is meant for senior managers and project sponsors to better understand project management and to properly support projects, for project managers and their team members to have a reference for comparing their projects to others and it can be used as a basis for the development of national standards. This pocket guide provides a quick introduction as well as a structured overview of this guidance and deals with the key issues within project management: Roles and responsibilities Balancing the project constraints Competencies of project personnel All ISO 21500 subject groups (themes) are explained: Integration, Stakeholder, Scope, Resource, Time, Cost, Risk, Quality, Procurement and Communication. A separate chapter explains the comparison between, ISO 21500 and PMBOK® Guide PRINCE2, Agile, Lean, Six Sigma and other methods, practices and models. Finally, it provides a high level description of how ISO 21500 can be applied in practice using a generic project life cycle. Proper application of this new globally accepted project management guideline will support organizations and individuals in growing their project management maturity consistently to a professional level.

Practical Project Management for Building and Construction covers the 14 knowledge areas of project management that are

essential for successful projects in the construction industry. For each knowledge area, it explains the processes for scope, time, risk, cost, and resource management. Filled with work and process flow diagrams, it demonstrates how to perform project management according to international standards of compliance using capability assessment processes. This book compares and contrasts the approach to project management using ISO 21500 against the more direct ISO 33000 Capability Assessment. It shows how to assess projects adequately for process improvement or how well an organization performs against a standard, measurable framework. Using ISO 21500 as the project management reference point and ISO 15504/33000 as the capability assessment reference, the book shows you how to assess whether your projects are being run according to a specific capability level or support them to reach higher levels of capability.

ISO 21500, officially published in September 2012, is the first overarching guideline for project management that presents a common frame of reference and a process standard. This international standard firmly positions projects within the context of programs and project portfolios and is the basis for further development of the project management profession. This book explains the background, the value, the implementation and the application of ISO 21500 for each type of organization. It describes what you, as a customer, supplier, manager or member of project staff, can do or maybe should do with the guideline. The book supplies answers to the 100 most common asked questions about ISO 21500 with the focus on the value of the guideline for the project management practice. The target audience of this book includes:- Senior managers and project sponsors, so that they gain a better understanding of the principles and practice of project management and therefore provide appropriate support and guidance to their project managers, project management teams, and the project teams;- Project managers, project management teams, and project team members, so that they have a common base of comparison of their project standards and practices with those of others; - Developers of national or organizational standards, for use in developing project management standards, which are consistent at a core level with those of others.- Consultants, educators, coaches and trainers in the project management discipline. They can connect various generally known and bespoke project management methods, models and best practices to the ISO 21500 framework as a common frame of reference.

This book constitutes the refereed proceedings of the 14th International Conference on Software Process Improvement and Capability Determination, SPICE 2014, held in Vilnius, Lithuania, in November 2014. The 21 revised full papers presented together with 6 short papers were carefully reviewed and selected from 49 submissions. The papers are organized in topical sections on developing process models for assessment; software process and models; software models and product lines; assessment; agile processes; processes improvement and VSE.

This book describes the principles and techniques in Project Management as applied to Engineering & Construction Contracts (ECC), conforming with relevant international standards (PMI - IPMA - ISO 21500), and pursuing a fully company-wide, process-based, multi-project approach. Uniquely, the book combines Project Management fundamentals with international contracting practices, which shape the planning, design and construction of large and complex works (such as plants, machinery,

infrastructures and buildings) worldwide. The rigorous academic approach is mixed with the managerial contributions of Danieli, one of the world's top three suppliers of plants and equipment to the metals industry. The book has been updated to reflect the PMBOK 6th edition (September 2017), presents best practices in PM from around the globe, and addresses new trends in PM such as Agile, SCRUM, etc. Lastly, a dedicated section covers the professional use of the reference software Microsoft Project. Van Haren Publishing is the world's leading publisher in best practice, methods and standards within IT Management, Project Management, Enterprise Architecture and Business Management. We are the official publisher for some of the world's leading organizations and their frameworks including: The Open Group , IPMA, ASL BiSL Foundation, IAOP® and IACCM. This catalog will provide you with an overview of our most popular and upcoming titles (including courseware), but also gives you a quality summary on internationally relevant frameworks. Van Haren Publishing is an independent, worldwide recognized publisher, well known for our extensive professional network (authors, reviewers and accreditation bodies of standards), flexibility and years of experience. We make content available in hard copy and digital formats, designed to suit your personal preference (iPad, Kindle and online), available through over 50 distribution partners (Amazon, Google Play, Barnes & Noble, Managementboek and Bol.com, etc.) and over 700 outlets worldwide.

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This book will undoubtedly become one of the classics of the project management literature. There will be a growing need for project managers who can look beyond the internal processes of their projects to the organisational, technological and socio-economic contexts in which projects must be managed. A good starting point would be for all project managers to read this book. - Construction Management and Economics

ISO 21500 Guidance on project management – A Pocket Guide Van Haren

The financing of modern construction projects reflects the need to address the costs and benefits of the whole life of the project. This means that end of life economics can now have a far greater impact on the planning and feasibility phases. During the project itself, decisions on construction materials and processes all influence the schedule as well as both immediate and down-the-line

costs. Massimo Pica and his co-authors explain in detail the fundamentals of project life cycle economics and how they apply in the context of complex modern construction. This is an essential guide for those involved in construction project design, tendering and contracting; to help ensure the sustainability of the project or their contribution to it, from the start. It is also important for those involved in the delivery of the project to help them make the choices to keep the project on a financial even keel. Government, corporations and other organizations are looking for new models of collaborative working to fund their large construction and infrastructure projects in the face of changing attitudes to risk; a better educated and more demanding base of end-user clients and the increasing requirements for projects that are environmentally responsible and sustainable. Project Life Cycle Economics is a fundamental primer for those commissioning and those delivering construction.

This volume constitutes the refereed proceedings of the 22st EuroSPI conference, held in Ankara, Turkey, in September/October 2015. The 18 revised papers presented together with 9 selected key notes and workshop papers were carefully reviewed and selected from 49 submissions. They are organized in topical sections on SPI themed case studies; SPI approaches in safety-critical domains; SPI in social and organizational issues; software process improvement best practices; models and optimization approaches in SPI; SPI and process assessment; creating environments supporting innovation and improvement; social aspects of SPI: conflicts, games, gamification and other social approaches; risk management and functional safety management.

This volume constitutes the refereed proceedings of the 23rd EuroSPI conference, held in Graz, Austria, in September 2016. The 15 revised full papers presented together with 14 selected key notes and workshop papers were carefully reviewed and selected from 51 submissions. They are organized in topical sections on SPI and the ISO/IEC 29110 standard; communication and team issues in SPI; SPI and assessment; SPI in secure and safety critical environments; SPI initiatives; GamifySPI; functional safety; supporting innovation and improvement.

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