

## Devops By Len Bass

This is a practical guide for software developers, and different than other software architecture books. Here's why: It teaches risk-driven architecting. There is no need for meticulous designs when risks are small, nor any excuse for sloppy designs when risks threaten your success. This book describes a way to do just enough architecture. It avoids the one-size-fits-all process tar pit with advice on how to tune your design effort based on the risks you face. It democratizes architecture. This book seeks to make architecture relevant to all software developers. Developers need to understand how to use constraints as guiderails that ensure desired outcomes, and how seemingly small changes can affect a system's properties. It cultivates declarative knowledge. There is a difference between being able to hit a ball and knowing why you are able to hit it, what psychologists refer to as procedural knowledge versus declarative knowledge. This book will make you more aware of what you have been doing and provide names for the concepts. It emphasizes the engineering. This book focuses on the technical parts of software development and what developers do to ensure the system works not job titles or processes. It shows you how to build models and analyze architectures so that you can make principled design tradeoffs. It describes the techniques software designers use to reason about medium to large sized problems and points out where you can learn specialized techniques in more detail. It provides practical advice. Software design decisions influence the architecture and vice versa. The approach in this book embraces drill-down/pop-up behavior by describing models that have various levels of abstraction, from architecture to data structure design.

“This book fills a huge gap in our knowledge of software testing. It does an excellent job describing how test automation differs from other test activities, and clearly lays out what kind of skills and knowledge are needed to automate tests. The book is essential reading for students of testing and a bible for practitioners.” –Jeff Offutt, Professor of Software Engineering, George Mason University “This new book naturally expands upon its predecessor, Automated Software Testing, and is the perfect reference for software practitioners applying automated software testing to their development efforts. Mandatory reading for software testing professionals!” –Jeff Rashka, PMP, Coauthor of Automated Software Testing and Quality Web Systems Testing accounts for an increasingly large percentage of the time and cost of new software development. Using automated software testing (AST), developers and software testers can optimize the software testing lifecycle and thus reduce cost. As technologies and development grow increasingly complex, AST becomes even more indispensable. This book builds on some of the proven practices and the automated testing lifecycle methodology (ATLM) described in Automated Software Testing and provides a renewed practical, start-to-finish guide to implementing AST successfully. In Implementing Automated Software Testing, three leading experts explain AST in detail, systematically reviewing its components, capabilities, and limitations. Drawing on their experience deploying AST in both defense and commercial industry, they walk you through the entire implementation process—identifying best practices, crucial success factors, and key pitfalls along with solutions for avoiding them. You will learn how to: Make a realistic business case for AST, and use it to drive your initiative Clarify your testing requirements and develop an

automation strategy that reflects them Build efficient test environments and choose the right automation tools and techniques for your environment Use proven metrics to continuously track your progress and adjust accordingly Whether you're a test professional, QA specialist, project manager, or developer, this book can help you bring unprecedented efficiency to testing—and then use AST to improve your entire development lifecycle.

DevOpsA Software Architect's PerspectiveAddison-Wesley Professional

In *Continuous Architecture in Practice*, three leading software architecture experts update the discipline's classic practices for today's environments, software development contexts, and applications. Coverage includes: Discover what's changed, and how the architect's role must change Reflect today's quality attributes in evolvable architectures Understand team-based software architecture, and architecture as a "flow of decisions" Architect for security, including continuous threat modeling and mitigation Explore architectural opportunities to improve performance in continuous delivery environments Architect for scalability, avoid common scalability pitfalls, and scale microservices and serverless environments Improve resilience and reliability in the face of inevitable failures Architect data for NoSQL, big data, and analytics Use architecture to promote innovation: case studies in AI/ML, chatbots, and blockchain

This is the eBook version of the printed book. This digital Short Cut provides a concise and supremely useful guide to the emerging trend of User Acceptance Testing (UAT). The ultimate goal of UAT is to validate that a system of products is of sufficient quality to be accepted by the users and, ultimately, the sponsors. This Short Cut is unique in that it views UAT through the concept that the user should be represented in every step of the software delivery lifecycle—including requirements, designs, testing, and maintenance—so that the user community is prepared, and even eager, to accept the software once it is completed. Rob Cimperman offers an informal explanation of testing, software development, and project management to equip business testers with both theory and practical examples, without the overwhelming details often associated with books written for "professional" testers. Rather than simply explaining what to do, this resource is the only one that explains why and how to do it by addressing this market segment in simple, actionable language. Throughout the author's considerable experience coordinating UAT and guiding business testers, he has learned precisely what testers do and do not intuitively understand about the software development process. *UAT Defined* informs the reader about the unfamiliar political landscape they will encounter. Giving the UAT team the tools they need to comprehend the process on their own saves the IT staff from having to explain test management from the beginning. The result is a practice that increases productivity and eliminates the costs associated with unnecessary mistakes, tedious rework, and avoidable delays. Chapter 1 Introduction Chapter 2 Defining UAT—What It Is...and What It Is Not Chapter 3 Test Planning—Setting the Stage for UAT Success Chapter 4 Building the Team—Transforming Users into Testers Chapter 5 Executing UAT—Tracking and Reporting Chapter 6 Mitigating Risk—Your Primary Responsibility

44 reusable patterns to develop and deploy reliable production-quality microservices-based applications, with worked examples in Java Key Features 44 design patterns for building and deploying microservices applications Drawing on decades of unique

experience from author and microservice architecture pioneer Chris Richardson A pragmatic approach to the benefits and the drawbacks of microservices architecture Solve service decomposition, transaction management, and inter-service communication Purchase of the print book includes a free eBook in PDF, Kindle, and ePub formats from Manning Publications. About The Book Microservices Patterns teaches you 44 reusable patterns to reliably develop and deploy production-quality microservices-based applications. This invaluable set of design patterns builds on decades of distributed system experience, adding new patterns for composing services into systems that scale and perform under real-world conditions. More than just a patterns catalog, this practical guide with worked examples offers industry-tested advice to help you design, implement, test, and deploy your microservices-based application. What You Will Learn How (and why!) to use microservices architecture Service decomposition strategies Transaction management and querying patterns Effective testing strategies Deployment patterns This Book Is Written For Written for enterprise developers familiar with standard enterprise application architecture. Examples are in Java. About The Author Chris Richardson is a Java Champion, a JavaOne rock star, author of Manning's POJOs in Action, and creator of the original CloudFoundry.com. Table of Contents Escaping monolithic hell Decomposition strategies Interprocess communication in a microservice architecture Managing transactions with sagas Designing business logic in a microservice architecture Developing business logic with event sourcing Implementing queries in a microservice architecture External API patterns Testing microservices: part 1 Testing microservices: part 2 Developing production-ready services Deploying microservices Refactoring to microservices

Organizations today often struggle to balance business requirements with ever-increasing volumes of data. Additionally, the demand for leveraging large-scale, real-time data is growing rapidly among the most competitive digital industries. Conventional system architectures may not be up to the task. With this practical guide, you'll learn how to leverage large-scale data usage across the business units in your organization using the principles of event-driven microservices. Author Adam Bellemare takes you through the process of building an event-driven microservice-powered organization. You'll reconsider how data is produced, accessed, and propagated across your organization. Learn powerful yet simple patterns for unlocking the value of this data. Incorporate event-driven design and architectural principles into your own systems. And completely rethink how your organization delivers value by unlocking near-real-time access to data at scale. You'll learn: How to leverage event-driven architectures to deliver exceptional business value The role of microservices in supporting event-driven designs Architectural patterns to ensure success both within and between teams in your organization Application patterns for developing powerful event-driven microservices Components and tooling required to get your microservice ecosystem off the ground

The Definitive, Practical, Proven Guide to Architecting Modern Software--Fully Updated with New Content on Mobility, the Cloud, Energy Management, DevOps, Quantum Computing, and More Updated with eleven new chapters, Software Architecture in Practice, Fourth Edition, thoroughly explains what software architecture is, why it's important, and how to design, instantiate, analyze, evolve, and manage it in disciplined and effective ways. Three renowned software architects cover the entire lifecycle,

presenting practical guidance, expert methods, and tested models for use in any project, no matter how complex. You'll learn how to use architecture to address accelerating growth in requirements, system size, and abstraction, and to manage emergent quality attributes as systems are dynamically combined in new ways. With insights for utilizing architecture to optimize key quality attributes--including performance, modifiability, security, availability, interoperability, testability, usability, deployability, and more--this guide explains how to manage and refine existing architectures, transform them to solve new problems, and build reusable architectures that become strategic business assets. Discover how architecture influences (and is influenced by) technical environments, project lifecycles, business profiles, and your own practices Leverage proven patterns, interfaces, and practices for optimizing quality through architecture Architect for mobility, the cloud, machine learning, and quantum computing Design for increasingly crucial attributes such as energy efficiency and safety Scale systems by discovering architecturally significant influences, using DevOps and deployment pipelines, and managing architecture debt Understand architecture's role in the organization, so you can deliver more value Register your book for convenient access to downloads, updates, and/or corrections as they become available. See inside book for details.

“This is an incredibly wise and useful book. The authors have considerable real-world experience in delivering quality systems that matter, and their expertise shines through in these pages. Here you will learn what technical debt is, what it is not, how to manage it, and how to pay it down in responsible ways. This is a book I wish I had when I was just beginning my career. The authors present a myriad of case studies, born from years of experience, and offer a multitude of actionable insights for how to apply it to your project.” –Grady Booch, IBM Fellow Master Best Practices for Managing Technical Debt to Promote Software Quality and Productivity As software systems mature, earlier design or code decisions made in the context of budget or schedule constraints increasingly impede evolution and innovation. This phenomenon is called technical debt, and practical solutions exist. In *Managing Technical Debt*, three leading experts introduce integrated, empirically developed principles and practices that any software professional can use to gain control of technical debt in any software system. Using real-life examples, the authors explain the forms of technical debt that afflict software-intensive systems, their root causes, and their impacts. They introduce proven approaches for identifying and assessing specific sources of technical debt, limiting new debt, and “paying off” debt over time. They describe how to establish managing technical debt as a core software engineering practice in your organization. Discover how technical debt damages manageability, quality, productivity, and morale—and what you can do about it Clarify root causes of debt, including the linked roles of business goals, source code, architecture, testing, and infrastructure Identify technical debt items, and analyze their costs so you can prioritize action Choose the right solution for each technical debt item: eliminate, reduce, or mitigate Integrate software engineering practices that minimize new debt *Managing Technical Debt* will be a valuable resource for every software professional who wants to accelerate innovation in existing systems,

or build new systems that will be easier to maintain and evolve.

Increase profitability, elevate work culture, and exceed productivity goals through DevOps practices. More than ever, the effective management of technology is critical for business competitiveness. For decades, technology leaders have struggled to balance agility, reliability, and security. The consequences of failure have never been greater?whether it's the healthcare.gov debacle, cardholder data breaches, or missing the boat with Big Data in the cloud. And yet, high performers using DevOps principles, such as Google, Amazon, Facebook, Etsy, and Netflix, are routinely and reliably deploying code into production hundreds, or even thousands, of times per day. Following in the footsteps of The Phoenix Project, The DevOps Handbook shows leaders how to replicate these incredible outcomes, by showing how to integrate Product Management, Development, QA, IT Operations, and Information Security to elevate your company and win in the marketplace.

Great software architects aren't born. They are a product of decades of building real-life solutions and relentless learning. They become really good at their trade closer to the retirement age. But most startups are fostered by young entrepreneurs who dare to try but lack the experience. They also lack the \$\$ to hire a silver-haired architect to join their team from day one. Left to their own faculties, the entrepreneurs and their engineering teams quickly get on the path of learning from their own mistakes. Eventually, they discover this is the most expensive way of learning. Over time they get better, and some become the true masters of the craft - but way too late to make a difference for their early-day projects. This book is meant to break the vicious circle. It isn't a textbook, at least not in the traditional sense. It is a business-centric practical guide to software architecture, intended for software engineers, technology executives, students of computer science, and tech-savvy entrepreneurs who want to de-risk their entrepreneurial endeavors or to fast-track their careers in software engineering. The recipes in this book are highly practical, battle-tested, and current for building mid- to large-scale systems in 2019.

"Mastering the Requirements Process: Getting Requirements Right" sets out an industry-proven process for gathering and verifying requirements, regardless of whether you work in a traditional or agile development environment. In this sweeping update of the bestselling guide, the authors show how to discover precisely what the customer wants and needs, in the most efficient manner possible.

This textbook mainly addresses beginners and readers with a basic knowledge of object-oriented programming languages like Java or C#, but with little or no modeling or software engineering experience – thus reflecting the majority of students in introductory courses at universities. Using UML, it introduces basic modeling concepts in a highly precise manner, while refraining from the interpretation of rare special cases. After a brief explanation of why modeling is an

indispensable part of software development, the authors introduce the individual diagram types of UML (the class and object diagram, the sequence diagram, the state machine diagram, the activity diagram, and the use case diagram), as well as their interrelationships, in a step-by-step manner. The topics covered include not only the syntax and the semantics of the individual language elements, but also pragmatic aspects, i.e., how to use them wisely at various stages in the software development process. To this end, the work is complemented with examples that were carefully selected for their educational and illustrative value. Overall, the book provides a solid foundation and deeper understanding of the most important object-oriented modeling concepts and their application in software development. An additional website offers a complete set of slides to aid in teaching the contents of the book, exercises and further e-learning material. This book constitutes the refereed proceedings of the 20th International Conference on Product-Focused Software Process Improvement, PROFES 2019, held in Barcelona, Spain, in November 2019. The 24 revised full papers, 4 industry papers, and 11 short papers presented were carefully reviewed and selected from 104 submissions. The papers cover a broad range of topics related to professional software development and process improvement driven by product and service quality needs. They are organized in topical sections on testing, software development, technical debt, estimations, continuous delivery, agile, project management, microservices, and continuous experimentation. This book also includes papers from the co-located events: 10 project papers, 8 workshop papers, and 4 tutorial summaries. Agile software development approaches have had significant impact on industrial software development practices. Today, agile software development has penetrated to most IT companies across the globe, with an intention to increase quality, productivity, and profitability. Comprehensive knowledge is needed to understand the architectural challenges involved in adopting and using agile approaches and industrial practices to deal with the development of large, architecturally challenging systems in an agile way. Agile Software Architecture focuses on gaps in the requirements of applying architecture-centric approaches and principles of agile software development and demystifies the agile architecture paradox. Readers will learn how agile and architectural cultures can co-exist and support each other according to the context. Moreover, this book will also provide useful leads for future research in architecture and agile to bridge such gaps by developing appropriate approaches that incorporate architecturally sound practices in agile methods. Presents a consolidated view of the state-of-art and state-of-practice as well as the newest research findings Identifies gaps in the requirements of applying architecture-centric approaches and principles of agile software development and demystifies the agile architecture paradox Explains whether or not and how agile and architectural cultures can co-exist and support each other depending upon the context Provides useful leads for future research in both architecture and agile to bridge such gaps by developing appropriate approaches, which incorporate architecturally

sound practices in agile methods

Designing Software Architectures will teach you how to design any software architecture in a systematic, predictable, repeatable, and cost-effective way. This book introduces a practical methodology for architecture design that any professional software engineer can use, provides structured methods supported by reusable chunks of design knowledge, and includes rich case studies that demonstrate how to use the methods. Using realistic examples, you'll master the powerful new version of the proven Attribute-Driven Design (ADD) 3.0 method and will learn how to use it to address key drivers, including quality attributes, such as modifiability, usability, and availability, along with functional requirements and architectural concerns. Drawing on their extensive experience, Humberto Cervantes and Rick Kazman guide you through crafting practical designs that support the full software life cycle, from requirements to maintenance and evolution. You'll learn how to successfully integrate design in your organizational context, and how to design systems that will be built with agile methods. Comprehensive coverage includes Understanding what architecture design involves, and where it fits in the full software development life cycle Mastering core design concepts, principles, and processes Understanding how to perform the steps of the ADD method Scaling design and analysis up or down, including design for pre-sale processes or lightweight architecture reviews Recognizing and optimizing critical relationships between analysis and design Utilizing proven, reusable design primitives and adapting them to specific problems and contexts Solving design problems in new domains, such as cloud, mobile, or big data

Don't engineer by coincidence-design it like you mean it! Filled with practical techniques, Design It! is the perfect introduction to software architecture for programmers who are ready to grow their design skills. Lead your team as a software architect, ask the right stakeholders the right questions, explore design options, and help your team implement a system that promotes the right -ilities. Share your design decisions, facilitate collaborative design workshops that are fast, effective, and fun-and develop more awesome software! With dozens of design methods, examples, and practical know-how, Design It! shows you how to become a software architect. Walk through the core concepts every architect must know, discover how to apply them, and learn a variety of skills that will make you a better programmer, leader, and designer. Uncover the big ideas behind software architecture and gain confidence working on projects big and small. Plan, design, implement, and evaluate software architectures and collaborate with your team, stakeholders, and other architects. Identify the right stakeholders and understand their needs, dig for architecturally significant requirements, write amazing quality attribute scenarios, and make confident decisions. Choose technologies based on their architectural impact, facilitate architecture-centric design workshops, and evaluate architectures using lightweight, effective methods. Write lean architecture descriptions people love to read. Run an architecture design studio, implement the architecture you've designed, and grow your team's architectural knowledge. Good design requires good communication. Talk about your software architecture with stakeholders using whiteboards, documents, and code, and apply architecture-focused design methods

in your day-to-day practice. Hands-on exercises, real-world scenarios, and practical team-based decision-making tools will get everyone on board and give you the experience you need to become a confident software architect.

This is the eagerly-anticipated revision to one of the seminal books in the field of software architecture which clearly defines and explains the topic.

Architect and design highly scalable, robust, clean, and highly performant applications in Python About This Book Identify design issues and make the necessary adjustments to achieve improved performance Understand practical architectural quality attributes from the perspective of a practicing engineer and architect using Python Gain knowledge of architectural principles and how they can be used to provide accountability and rationale for architectural decisions Who This Book Is For This book is for experienced Python developers who are aspiring to become the architects of enterprise-grade applications or software architects who would like to leverage Python to create effective blueprints of applications. What You Will Learn Build programs with the right architectural attributes Use Enterprise Architectural Patterns to solve scalable problems on the Web Understand design patterns from a Python perspective Optimize the performance testing tools in Python Deploy code in remote environments or on the Cloud using Python Secure architecture applications in Python In Detail This book starts off by explaining how Python fits into an application architecture. As you move along, you will understand the architecturally significant demands and how to determine them. Later, you'll get a complete understanding of the different architectural quality requirements that help an architect to build a product that satisfies business needs, such as maintainability/reusability, testability, scalability, performance, usability, and security. You will use various techniques such as incorporating DevOps, Continuous Integration, and more to make your application robust. You will understand when and when not to use object orientation in your applications. You will be able to think of the future and design applications that can scale proportionally to the growing business. The focus is on building the business logic based on the business process documentation and which frameworks are to be used when. We also cover some important patterns that are to be taken into account while solving design problems as well as those in relatively new domains such as the Cloud. This book will help you understand the ins and outs of Python so that you can make those critical design decisions that not just live up to but also surpass the expectations of your clients. Style and approach Filled with examples and use cases, this guide takes a no-nonsense approach to help you with everything it takes to become a successful software architect.

The First Complete Guide to DevOps for Software Architects DevOps promises to accelerate the release of new software features and improve monitoring of systems in production, but its crucial implications for software architects and architecture are often ignored. In DevOps: A Software Architect's Perspective, three leading architects address these issues head-on. The authors review decisions software architects must make in order to achieve DevOps' goals and clarify how other DevOps participants are likely to impact the architect's work. They also provide the organizational, technical, and operational context needed to deploy DevOps more efficiently, and review DevOps' impact on each development phase. The authors address cross-cutting concerns that link multiple functions, offering practical insights into compliance, performance, reliability, repeatability, and security. This

guide demonstrates the authors' ideas in action with three real-world case studies: datacenter replication for business continuity, management of a continuous deployment pipeline, and migration to a microservice architecture. Comprehensive coverage includes

- Why DevOps can require major changes in both system architecture and IT roles
- How virtualization and the cloud can enable DevOps practices
- Integrating operations and its service lifecycle into DevOps
- Designing new systems to work well with DevOps practices
- Integrating DevOps with agile methods and TDD
- Handling failure detection, upgrade planning, and other key issues
- Managing consistency issues arising from DevOps' independent deployment models
- Integrating security controls, roles, and audits into DevOps
- Preparing a business plan for DevOps adoption, rollout, and measurement

How do you detangle a monolithic system and migrate it to a microservice architecture? How do you do it while maintaining business-as-usual? As a companion to Sam Newman's extremely popular *Building Microservices*, this new book details a proven method for transitioning an existing monolithic system to a microservice architecture. With many illustrative examples, insightful migration patterns, and a bevy of practical advice to transition your monolith enterprise into a microservice operation, this practical guide covers multiple scenarios and strategies for a successful migration, from initial planning all the way through application and database decomposition. You'll learn several tried and tested patterns and techniques that you can use as you migrate your existing architecture. Ideal for organizations looking to transition to microservices, rather than rebuild

Helps companies determine whether to migrate, when to migrate, and where to begin

Addresses communication, integration, and the migration of legacy systems

Discusses multiple migration patterns and where they apply

Provides database migration examples, along with synchronization strategies

Explores application decomposition, including several architectural refactoring patterns

Delves into details of database decomposition, including the impact of breaking referential and transactional integrity, new failure modes, and more

Serves two purposes: first, to explain the concepts behind the development of user interfaces both from the end user's perspective and from the developer's perspective; second, to provide a categorization of the levels of abstraction of various tools and systems. For programmers and software engineers. Annotation copyrighted by Book News, Inc., Portland, OR

Software architecture—the conceptual glue that holds every phase of a project together for its many stakeholders—is widely recognized as a critical element in modern software development. Practitioners have increasingly discovered that close attention to a software system's architecture pays valuable dividends. Without an architecture that is appropriate for the problem being solved, a project will stumble along or, most likely, fail. Even with a superb architecture, if that architecture is not well understood or well communicated the project is unlikely to succeed. *Documenting Software Architectures, Second Edition*, provides the most complete and current guidance, independent of language or notation, on how to capture an architecture in a commonly understandable form. Drawing on their extensive experience, the authors first help you decide what information to document, and then, with guidelines and examples (in various notations, including UML), show you how to express an architecture so that others can successfully build, use, and maintain a system from it. The book features rules for sound documentation, the goals and

strategies of documentation, architectural views and styles, documentation for software interfaces and software behavior, and templates for capturing and organizing information to generate a coherent package. New and improved in this second edition: Coverage of architectural styles such as service-oriented architectures, multi-tier architectures, and data models Guidance for documentation in an Agile development environment Deeper treatment of documentation of rationale, reflecting best industrial practices Improved templates, reflecting years of use and feedback, and more documentation layout options A new, comprehensive example (available online), featuring documentation of a Web-based service-oriented system Reference guides for three important architecture documentation languages: UML, AADL, and SysML

The trendsetting architect Rem Koolhaas has carried it out to perfection, whereas the next generation of international stars refined it even more, giving us the unconventional presentation of designs and ideas in the form of diagrams. This method of presentation is easy to understand when dealing with the client and can be communicated internationally, beyond language and cultural barriers – a product of our globalised world. However, diagrams are now much more than explanations and form their own discipline in creative professions connected to design and construction. What looks simple is in fact a complex matter. This title in the series Construction and Design Manual is in its second edition and assembles 384 pages of diagrams by avant-garde architects and designers who specialise in public space, landscape architecture and urban planning.

This book describes in contributions by scientists and practitioners the development of scientific concepts, technologies, engineering techniques and tools for a service-based society. The focus is on microservices, i.e cohesive, independent processes deployed in isolation and equipped with dedicated memory persistence tools, which interact via messages. The book is structured in six parts. Part 1 “Opening” analyzes the new (and old) challenges including service design and specification, data integrity, and consistency management and provides the introductory information needed to successfully digest the remaining parts. Part 2 “Migration” discusses the issue of migration from monoliths to microservices and their loosely coupled architecture. Part 3 “Modeling” introduces a catalog and a taxonomy of the most common microservices anti-patterns and identifies common problems. It also explains the concept of RESTful conversations and presents insights from studying and developing two further modeling approaches. Next, Part 4 is dedicated to various aspects of “Development and Deployment”. Part 5 then covers “Applications” of microservices, presenting case studies from Industry 4.0, Netflix, and customized SaaS examples. Eventually, Part 6 focuses on “Education” and reports on experiences made in special programs, both at academic level as a master program course and for practitioners in an industrial training. As only a joint effort between academia and industry can lead to the release of modern paradigm-based programming languages, and subsequently to the deployment of robust and scalable software systems, the book mainly targets researchers in academia and industry who develop tools and applications for microservices.

As the digital economy changes the rules of the game for enterprises, the role of software and IT architects is also transforming. Rather than focus on technical decisions alone, architects and senior technologists need to combine organizational and technical knowledge to effect change in their company's structure and processes. To accomplish that, they need to connect the IT engine room to the penthouse, where the business strategy is defined. In this guide, author Gregor Hohpe shares real-world advice and hard-learned lessons from actual IT transformations. His anecdotes help architects, senior developers, and other IT professionals prepare for a more complex but rewarding role in the enterprise. This book is ideal for: Software architects and senior developers looking to shape the company's technology direction or assist in an organizational transformation Enterprise architects and senior technologists searching for practical advice on how to navigate technical and organizational topics CTOs and senior technical architects who are devising an IT strategy that impacts the way the organization works IT managers who want to learn what's worked and what hasn't in large-scale transformation

The nature of an information system; Naming; Relationships; Attributes; Types and categories and sets; Models; The record model; The other three popular models; The modelling of relationships; Elementary concepts; Philosophy. Software Quality Assurance in Large Scale and Complex Software-intensive Systems presents novel and high-quality research related approaches that relate the quality of software architecture to system requirements, system architecture and enterprise-architecture, or software testing. Modern software has become complex and adaptable due to the emergence of globalization and new software technologies, devices and networks. These changes challenge both traditional software quality assurance techniques and software engineers to ensure software quality when building today (and tomorrow's) adaptive, context-sensitive, and highly diverse applications. This edited volume presents state of the art techniques, methodologies, tools, best practices and guidelines for software quality assurance and offers guidance for future software engineering research and practice. Each contributed chapter considers the practical application of the topic through case studies, experiments, empirical validation, or systematic comparisons with other approaches already in practice. Topics of interest include, but are not limited, to: quality attributes of system/software architectures; aligning enterprise, system, and software architecture from the point of view of total quality; design decisions and their influence on the quality of system/software architecture; methods and processes for evaluating architecture quality; quality assessment of legacy systems and third party applications; lessons learned and empirical validation of theories and frameworks on architectural quality; empirical validation and testing for assessing architecture quality. Focused on quality assurance at all levels of software design and development Covers domain-specific software quality assurance issues e.g. for cloud, mobile, security, context-sensitive, mash-up and autonomic systems Explains likely trade-offs from design

decisions in the context of complex software system engineering and quality assurance Includes practical case studies of software quality assurance for complex, adaptive and context-critical systems

This is the digital copy of the printed book (Copyright © 2001). With detailed scenarios, imaginative illustrations, and step-by-step instructions, consultant and speaker Norman L. Kerth guides readers through productive, empowering retrospectives of project performance. Whether your shop calls them postmortems or postpartums or something else, project retrospectives offer organizations a formal method for preserving the valuable lessons learned from the successes and failures of every project. These lessons and the changes identified by the community will foster stronger teams and savings on subsequent efforts. For a retrospective to be effective and successful, though, it needs to be safe. Kerth shows facilitators and participants how to defeat the fear of retribution and establish an air of mutual trust. One tool is Kerth's Prime Directive: Regardless of what we discover, we must understand and truly believe that everyone did the best job he or she could, given what was known at the time, his or her skills and abilities, the resources available, and the situation at hand. Applying years of experience as a project retrospective facilitator for software organizations, Kerth reveals his secrets for managing the sensitive, often emotionally charged issues that arise as teams relive and learn from each project.

Ansible is a simple, but powerful, server and configuration management tool. Learn to use Ansible effectively, whether you manage one server--or thousands.

Continuous Architecture provides a broad architectural perspective for continuous delivery, and describes a new architectural approach that supports and enables it. As the pace of innovation and software releases increases, IT departments are tasked to deliver value quickly and inexpensively to their business partners. With a focus on getting software into end-users hands faster, the ultimate goal of daily software updates is in sight to allow teams to ensure that they can release every change to the system simply and efficiently. This book presents an architectural approach to support modern application delivery methods and provide a broader architectural perspective, taking architectural concerns into account when deploying agile or continuous delivery approaches. The authors explain how to solve the challenges of implementing continuous delivery at the project and enterprise level, and the impact on IT processes including application testing, software deployment and software architecture. Covering the application of enterprise and software architecture concepts to the Agile and Continuous Delivery models Explains how to create an architecture that can evolve with applications Incorporates techniques including refactoring, architectural analysis, testing, and feedback-driven development Provides insight into incorporating modern software development when structuring teams and organizations

Introduction. Architectural styles. Case studies. Shared information systems. Architectural design guidance. Formal models and specifications. Linguistics issues. Tools for architectural design. Education of software architects.

This accessible and authoritative reference explores the practical implications of new trends in the development of user interface software. Developments such as groupware, virtual reality and multimedia are likely to alter the way we all view software both as developers and users. This book looks beyond the hype and tells what all the buzzwords mean for the working programmer and developer.

This book provides essential insights on the adoption of modern software engineering practices at large companies producing software-intensive systems, where hundreds or even thousands of engineers collaborate to deliver on new systems and new versions of already deployed ones. It is based on the findings collected and lessons learned at the Software Center (SC), a unique collaboration between research and industry, with Chalmers University of Technology, Gothenburg University and Malmö University as academic partners and Ericsson, AB Volvo, Volvo Car Corporation, Saab Electronic Defense Systems, Grundfos, Axis Communications, Jeppesen (Boeing) and Sony Mobile as industrial partners. The 17 chapters present the “Stairway to Heaven” model, which represents the typical evolution path companies move through as they develop and mature their software engineering capabilities. The chapters describe theoretical frameworks, conceptual models and, most importantly, the industrial experiences gained by the partner companies in applying novel software engineering techniques. The book’s structure consists of six parts. Part I describes the model in detail and presents an overview of lessons learned in the collaboration between industry and academia. Part II deals with the first step of the Stairway to Heaven, in which R&D adopts agile work practices. Part III of the book combines the next two phases, i.e., continuous integration (CI) and continuous delivery (CD), as they are closely intertwined. Part IV is concerned with the highest level, referred to as “R&D as an innovation system,” while Part V addresses a topic that is separate from the Stairway to Heaven and yet critically important in large organizations: organizational performance metrics that capture data, and visualizations of the status of software assets, defects and teams. Lastly, Part VI presents the perspectives of two of the SC partner companies. The book is intended for practitioners and professionals in the software-intensive systems industry, providing concrete models, frameworks and case studies that show the specific challenges that the partner companies encountered, their approaches to overcoming them, and the results. Researchers will gain valuable insights on the problems faced by large software companies, and on how to effectively tackle them in the context of successful cooperation projects.

Job titles like “Technical Architect” and “Chief Architect” nowadays abound in software industry, yet many people suspect that “architecture” is one of the most overused and least understood terms in professional software development. Gorton’s book tries to resolve this dilemma. It concisely describes the essential elements of knowledge and key skills required to be a software architect. The explanations encompass the essentials of architecture thinking, practices, and supporting technologies. They range from a general understanding of structure and quality attributes through technical issues like middleware components and service-oriented architectures to recent technologies like model-driven architecture, software product lines, aspect-oriented design, and the Semantic Web, which will presumably influence future software systems. This second edition contains new material covering enterprise architecture, agile development, enterprise service bus technologies, RESTful Web services, and a case study on how to use the MeDICi integration framework. All approaches are illustrated by an ongoing real-world example. So if you work as an architect or senior designer (or want to someday), or if you are a student in software engineering, here is a valuable and yet approachable knowledge source for you.

Software Systems Architecture is a practitioner-oriented guide to designing and implementing effective architectures for information systems. It is both a readily accessible introduction to software architecture and an invaluable handbook of well-established best practices. It shows why the role of the architect is central to any successful information-systems development project, and, by presenting a set of architectural viewpoints and perspectives, provides specific direction for improving your own and your organization's approach to software systems architecture. With this book you will learn how to Design an architecture that reflects and balances the different needs of its stakeholders Communicate the architecture to stakeholders and demonstrate that it has met their requirements Focus on architecturally significant aspects of design, including frequently overlooked areas such as performance, resilience, and location Use scenarios and patterns to drive the creation and validation of your architecture Document your architecture as a set of related views Use perspectives to ensure that your architecture exhibits important qualities such as performance, scalability, and security The architectural viewpoints and perspectives presented in the book also provide a valuable long-term reference source for new and experienced architects alike. Whether you are an aspiring or practicing software architect, you will find yourself referring repeatedly to the practical advice in this book throughout the lifecycle of your projects. A supporting Web site containing further information can be found at [www.viewpoints-and-perspectives.info](http://www.viewpoints-and-perspectives.info)

A hands-on, introductory book about managing infrastructure with Terraform. Start small and then build on what you learn to scale up to complex infrastructure. Written for both developers and sysadmins. Focuses on how to build infrastructure and applications with Terraform. The book contains: Chapter 1: An Introduction to Terraform Chapter 2: Installing Terraform Chapter 3: Building our first application Chapter 4: Provisioning and Terraform Chapter 5: Collaborating with Terraform Chapter 6: Building a multi-environment architecture Chapter 7: Infrastructure testing Updated for Terraform 0.12!

Software architecture is foundational to the development of large, practical software-intensive applications. This brand-new text covers all facets of software architecture and how it serves as the intellectual centerpiece of software development and evolution. Critically, this text focuses on supporting creation of real implemented systems. Hence the text details not only modeling techniques, but design, implementation, deployment, and system adaptation -- as well as a host of other topics -- putting the elements in context and comparing and contrasting them with one another. Rather than focusing on one method, notation, tool, or process, this new text/reference widely surveys software architecture techniques, enabling the instructor and practitioner to choose the right tool for the job at hand. Software Architecture is intended for upper-division undergraduate and graduate courses in software architecture, software design, component-based software engineering, and distributed systems; the text may also be used in introductory as well as advanced software engineering courses.

Key concepts and best practices for new software engineers — stuff critical to your workplace success that you weren't taught in school. For new software engineers, knowing how to program is only half the battle. You'll quickly find that many of the skills and processes key to your success are not taught in any school or bootcamp. The Missing README fills in that gap—a distillation of workplace lessons, best practices, and engineering fundamentals that the authors have taught rookie developers at top companies for more than a decade. Early chapters explain what to expect when you begin your career at a company. The book's middle section expands your technical education, teaching you how to work with existing codebases, address and prevent technical debt, write production-grade software, manage dependencies, test effectively, do code reviews, safely deploy software, design evolvable architectures, and handle incidents when you're on-call. Additional chapters cover planning and interpersonal skills such as Agile planning, working effectively with your manager, and growing to senior levels and beyond. You'll learn:

- How to use the legacy code change algorithm, and leave code cleaner than you found it
- How to write operable

code with logging, metrics, configuration, and defensive programming • How to write deterministic tests, submit code reviews, and give feedback on other people's code • The technical design process, including experiments, problem definition, documentation, and collaboration • What to do when you are on-call, and how to navigate production incidents • Architectural techniques that make code change easier • Agile development practices like sprint planning, stand-ups, and retrospectives This is the book your tech lead wishes every new engineer would read before they start. By the end, you'll know what it takes to transition into the workplace—from CS classes or bootcamps to professional software engineering.

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