

Construction Delay Forensic Schedule Analysis

The audience for this book in the United States alone is well over half a million: construction managers (389,000), architects (113,000), engineers (228,000), and urban planners (32,000)

Contracts can be your first line of defense against delays. But they have to be drafted very carefully. Construction Delay Claims gives you an in-depth analysis of all the pertinent clauses and details what they can and can't do to minimize delays and avoid litigation. Construction Delay Claims, Fourth Edition, by Barry B. Bramble and Michael T. Callahan is written for everyone involved with delay and impact construction claims--the most common form of disputes in the construction industry. You'll find that this resource presents the most thorough, detailed review of delay claims liability available, including a complete description of the entire process for filing and pursuing claims along with more than 1,950 cases and analyses. Construction Delay Claims gives you the information you need to determine your best course of action. the book presents detailed knowledge drawn from the authors' thirty-five years of experience in the industry. You'll learn how to anticipate delays and mitigate damages through the use of advanced planning and immediate responses by the parties involved. You'll

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also receive helpful instructions about the best use of construction schedules to avert delays, or to prove their impact if they do occur. Construction Delay Claims keeps you completely up-to-date with the changes in the construction industry, and the construction litigation process. Coverage includes: Effective ways to challenge a claimant's use of the Total Cost Method of Calculation The effectiveness of "no damages for delay" clauses The use of ADR methods to resolve delay claims The meaning and implication of concurrent delays Cumulative impact effect of multiple change orders The impact and probability of delays in design-build, construction management, and multiple prime contracting Latest research into the effect and measurement of lost productivity The most recent assessments of how states are applying the Eichleay formula Delay Analysis in Construction Contracts John Wiley & Sons

Ensure successful construction projects through effective project scheduling and control The success of a construction project is dependent on a schedule that is well-defined yet flexible to allow for inevitable delays or changes. Without an effective schedule, projects often run over budget and deadlines are missed which can jeopardize the success of the project. The updated Construction Project Scheduling and Control, Fourth Edition is a comprehensive guide that examines the analytical

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methods used to devise an efficient and successful schedule for construction projects of all sizes. This Fourth Edition describes the tools and methods that make projects run smoothly, with invaluable information from a noted career construction professional. Construction Project Scheduling and Control, Fourth Edition offers construction professionals a redefined Critical Path Method (CPM) and updated information on Building Information Modeling (BIM) and how it impacts project control. This Fourth Edition includes worked problems and scheduling software exercises that help students and practicing professionals apply critical thinking to issues in construction scheduling. This updated edition of Construction Project Scheduling and Control:

- Includes a revised chapter on the Critical Path Method (CPM) and an all-new chapter on project scheduling and control as viewed through the owner's perspective
- Provides numerous worked problems and construction scheduling exercises
- Includes an expanded glossary and list of acronyms
- Offers updated instructor materials including PowerPoint lecture slides and an instructor's manual

Written for undergraduate and graduate students in construction management, civil engineering, and architecture, as well as practicing construction management professionals, Construction Project Scheduling and Control, Fourth Edition is updated to reflect the latest

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practices in the field.

The most significant unanticipated costs on many construction projects are the financial impacts associated with delay and disruption to the works. Assessing these, and establishing a causal link from each delay event to its effect, contractual liability and the damages experienced as a direct result of each event, can be difficult and complex. This book is a practical guide to the process of delay analysis and includes an in-depth review of the primary methods of delay analysis, together with the assumptions that underlie the precise calculations required in any quantitative delay analysis. The techniques discussed can be used on projects of any size, under all forms of construction contract, both domestic and international. The authors discuss not only delay analysis techniques, but also their appropriateness under given circumstances, demonstrating how combined approaches may be applied where necessary. They also consider problematic issues including 'who owns the float', concurrent delay, early completion programmes, and disruption. The book has been brought fully up to date, including references to the latest publications from the CIOB, ACEI and SCL, as well as current case law. Broad in scope, the book discusses the different delay analysis approaches likely to be encountered on national and international projects, and features practical worked examples and case

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studies demonstrating the techniques commonly used by experienced practitioners. This is an invaluable resource to programmers and schedulers, delay analysts, contractors, architects, engineers and surveyors. It will also be of interest to clients' professional advisors managing extension of time or delay claims, as well as construction lawyers who require a better understanding of the underlying assumptions on which many quantitative delay analyses are based. Reviews of First Edition "John Keane and Anthony Caletka are pukka analysts in that tricky area of delays, programming and extension of time. I highly recommend their book Delay Analysis in Construction Contracts. Buy the book." (Building Magazine, February 2009) "The book?s stated purpose is to provide a practical guide for those interested in schedule delay analysis. It provides a good in-depth review of the most common delay analysis techniques.... An excellent book, full of practical tips for the reader and very timely in its publication. It is well worth the cost and a good read for anyone involved in schedule delay analysis." (Cost Engineering, February 2009) It achieves in spades its stated aim of being a practical guide for contractors, contract administrators, programmers and delay analysts, as well as construction lawyers who require a better understanding of the underlying assumptions on which many quantitative delay analyses are based.

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(Construction Law Journal, 2009)

Focuses on the different goals of the parties involved and on the treatment of the key issues of risk, time and information. Emphasizes handling of information through documentation and systems. Discusses common problem areas of a construction project, providing techniques for avoiding or resolving them. Includes sample forms and contract clauses.

Provides a wider perspective of approaches to project management and related decision-making.

First published in 1988 by RS Means, the new edition of Project Scheduling and Management for Construction has been substantially revised for students enrolled in construction management and civil engineering programs. While retaining its emphasis on developing practical, professional-level scheduling skills, the new edition is a relatable, real-world case study that can be used over the course of a semester. The book also includes classroom elements like exercises, quizzes, skill-building exercises, as well as an instructor's manual including two additional new cases.

This fast-paced business novel does for project management what *The Goal* and *It's Not Luck* have done for production and marketing. Goldratt's novels have traditionally slain sacred cows and delivered new ways of looking at processes which seem like common sense once you read them.

Critical Chain is no exception. In perhaps Eli's most

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readable book yet, two of the established principles of project management, the engineering estimate and project milestones, are found wanting and dismissed, and other established principles are up for scrutiny - as Goldratt once more applies his Theory of Constraints. The approach is radical, yet clear, understandable and logical. New techniques are introduced, and Project Buffers, Feeding Buffers, Limit Multitasking, Improved Communications and Correct Measurements make them work. Goldratt even handles the complicated statistics of dispersed variability versus accumulated variability so deftly you won't even be aware of learning about them - they'll just seem like more common sense! Critical Chain is critical reading for anyone who deals with projects. If you use block diagrams, drawings or charts to keep track of your activities, you are managing a project - and this book is for you. Delay and disruption in the course of construction impacts upon building projects of any scale. Now in its 5th edition Delay and Disruption in Construction Contracts continues to be the pre-eminent guide to these often complex and potentially costly issues and has been cited by the judiciary as a leading textbook in court decisions worldwide, see, for example, *Mirant v Ove Arup* [2007] EWHC 918 (TCC) at [122] to [135] per the late His Honour Judge Toulmin CMG QC. Whilst covering the manner in which delay and disruption should be

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considered at each stage of a construction project, from inception to completion and beyond, this book includes: An international team of specialist advisory editors, namely Francis Barber (insurance), Steve Briggs (time), Wolfgang Breyer (civil law), Joe Castellano (North America), David-John Gibbs (BIM), Wendy MacLaughlin (Pacific Rim), Chris Miers (dispute boards), Rob Palles-Clark (money), and Keith Pickavance Comparative analysis of the law in this field in Australia, Canada, England and Wales, Hong Kong, Ireland, New Zealand, the United States and in civil law jurisdictions

Commentary upon, and comparison of, standard forms from Australia, Ireland, New Zealand, the United Kingdom, USA and elsewhere, including two major new forms

New chapters on adjudication, dispute boards and the civil law dynamic

Extensive coverage of Building Information Modelling

New appendices on the SCL Protocol (Julian Bailey) and the choice of delay analysis methodologies (Nuhu Braimah)

Updated case law (to December 2014), linked directly to the principles explained in the text, with over 100 helpful "Illustrations"

Bespoke diagrams, which are available for digital download and aid explanation of multi-faceted issues

This book addresses delay and disruption in a manner which is practical, useful and academically rigorous. As such, it remains an essential reference for any lawyer, dispute resolver, project manager, architect,

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engineer, contractor, or academic involved in the construction industry.

The #1 construction law guide for construction professionals Updated and expanded to reflect the most recent changes in construction law, this practical guide teaches readersthe difficult theories, principles, and established rules that regulate the construction business. It addresses the practical steps required to avoid and mitigate risks—whether the project is performed domestically or internationally, or whether it uses a traditional design-bid-build delivery system or one of the many alternative project delivery systems. Smith, Currie & Hancock's Common Sense Construction Law: A Practical Guide for the Construction Professional provides a comprehensive introduction to the important legal topics and questions affecting the construction industry today. This latest edition features: all-new coverage of Electronically Stored Information (ESI) and Integrated Project Delivery (IPD); extended information on the civil False Claims Act; and fully updated references to current AIA, ConsensusDocs, DBIA, and EJDC contract documents. Chapters coverthe legal context of construction; interpreting a contract; public-private partnerships (P3); design-build and EPC; and international construction contracts. Other topics include: management techniques to limit risks and avoid disputes; proving costs and damages,

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including for changes and claims for delay and disruption; construction insurance, including general liability, builders risk, professional liability, OCIP, CCIP, and OPPI; bankruptcy; federal government construction contracting; and more. Fully updated with comprehensive coverage of the significant legal topics and questions that affect the construction industry Discusses new project delivery methods including Public-Private Partnerships (P3) and Integrated Project Delivery (IPD) Presents new coverage of digital tools and processes including Electronically Stored Information (ESI) Provides extended and updated coverage of the civil False Claims Act as it relates to government construction contracting Filled with checklists, sample forms, and summary “Points to Remember” for each chapter, Smith, Currie & Hancock's Common Sense Construction Law: A Practical Guide for the Construction Professional, Sixth Edition is the perfect resource for construction firm managers, contractors, subcontractors, architects and engineers. It will also greatly benefit students in construction management, civil engineering, and architecture.

Nuclear Power Plant Development covers the intricacies of developing a nuclear power plant project from a construction and legal standpoint. It deals with structuring, drafting, and negotiating a wide range of standard and specialised contracts

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relating to the development of nuclear power-generation projects and also covers the other forms of power-generating facilities. It covers the forms of contract, the law involved internationally, and potential areas of pitfalls and how to avoid them in a systematic format covering various forms of projects. It is suitable for solicitors and barristers involved in the contracting for such facilities and the handling of litigation related to them, government officials involved in the commissioning and development of nuclear facilities for regional governments, and engineers and contractors involved in the actual work of design and contract administration and dispute resolution.

A comprehensive book on project management, covering all principles and methods with fully worked examples, this book includes both hard and soft skills for the engineering, manufacturing and construction industries. Ideal for engineering project managers considering obtaining a Project Management Professional (PMP) qualification, this book covers in theory and practice, the complete body of knowledge for both the Project Management Institute (PMI) and the Association of Project Management (APM). Fully aligned with the latest 2005 updates to the exam syllabi, complete with online sample Q&A, and updated to include the latest revision of BS 6079 (British Standards Institute Guide to Project Management in the Construction

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Industry), this book is a complete and valuable reference for anyone serious about project management. • The complete body of knowledge for project management professionals in the engineering, manufacturing and construction sectors • Covers all hard and soft topics in both theory and practice for the newly revised PMP and APMP qualification exams, along with the latest revision of BS 6079 standard on project management in the construction industry • Written by a qualified PMP exam accreditor and accompanied by online Q&A resources for self-testing

The first edition of *Delay and Disruption in Construction Contracts* was reviewed in CILL, June 1998, p1396. This book remains the most comprehensive English work dedicated to delay, disruption and related issues and remains the leader in its field. The second edition considers in detail the implications of recent cases such as *Henry Boot Constructions (UK) Limited v Mal Maision Hotel (Manchester) Limited* and *Ascon Contracting Limited v Alfred McAlpine Construction (Isle of Man) Limited*. Further, the second edition is significantly expanded with a number of additional chapters. Of particular interest and importance are the separate chapters on disruption and the use of computers for the presentation of claims. As with the first edition the second edition is highly recommended and essential reading for those dealing with contractual claims.

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Arbitration in Context Series Volume 1 There is probably no area of activity more in need of reliable dispute resolution procedures than construction projects, especially if more than one jurisdiction is involved. The third edition of this eminently practical guide greatly facilitates the process for all parties concerned. The text, updated to include the latest edition of arbitral rules and introducing the Prague Rules, considers the full range of available dispute resolution methods, including mediation, conciliation and determination by dispute review boards, before focusing specifically on arbitration. The book then looks in detail at all aspects of arbitration, from commencement of proceedings, selection of the tribunal, through preparation and collection of the evidence necessary in complex construction cases, to common procedural issues, the conduct of the hearing, the effect of the award, challenges to it and its enforcement. The third edition addresses fresh thinking on MedArb, guidance on preparation for and conduct of virtual hearings in the wake of COVID-19, technological advances to assist collection and presentation of evidence, litigation funding and includes a new chapter on the role of arbitration in tender disputes. Specific valuable features include the following: guidance on the drafting of dispute resolution provisions designed to minimise disputes and facilitate their swift resolution; flowcharts to illustrate the stages in dispute procedures and

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arbitration; a comparison between common law and civil law approaches to key concepts; details of the key features of a construction contract, common standard forms and procurement structures; expert guidance on effective contract administration; step-by-step advice on the conduct of a construction arbitration to maximise efficiency; and coverage of particular issues thrown up by complex construction disputes which differentiate them from other commercial disputes, with guidelines on how to approach such issues in the presentation before a tribunal. As an easy-to-use resource for both general counsel and the lawyers in private practice, this book has no peers. It has proved to be of particular value to commercial contract negotiators and corporate counsel who may have many years of experience but have not had to live through a construction dispute or manage a construction contract during the life of a project. Lawyers in private practice embarking on a construction dispute for the first time will also find this book of value, as will students of dispute resolution.

Construction Delays, Third Edition, provides the latest specialized tools and techniques needed to avoid delays on construction projects. These include institutional, industrial, commercial, hi-rise, power and water, transportation and marine construction projects. Most other references provide only post facto construction delay analysis. This update includes 18 chapters, 105

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sections and approximately 100 new pages relative to the second edition. Features greatly expanded discussion of the project management concerns related to construction delays, including a more comprehensive discussion of the development and review of the project schedule Offers a detailed analysis of the strengths and weaknesses of the most common construction delay approaches and how they should be properly deployed or avoided Includes significant discussion of the contract provisions governing scheduling, the measurement of delays and payments for delay Includes numerous real world case studies

The Fourth Edition of Construction Schedules examines the use of construction schedules in resolving disputes over contract time extensions and the economic consequences of such, and takes an in-depth look at the only lasting opinions that count in this litigious arena. These opinions are the ones expressed by the United States court system and other third party neutrals across the world. Construction schedules are now globally used and analyzed to establish and prove opposing positions when projects are completed later than promised, occurrences that are attributable to a multitude of causes during the construction process. Entitlement to equitable adjustments due to changed conditions is now argued across the globe and American court opinions are the linchpin landmarks for neutral decision makers. The current edition of Construction Schedules reflects the current thinking of the courts and suggests how parties and their attorneys should prepare and proceed in litigation, arbitration, or mediation. For anyone involved

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or potentially involved in construction schedule litigation and/or dispute resolution, this work is the required starting point and reference.

The Managing Forensic Analysis Module is to introduce the tools, techniques and methodologies, that have been identified as being “best tested and proven” practices from Forensic Analyses and which have been found to work on “most projects, most of the time”; provide a logical or rational sequence showing when those tools or techniques would normally and customarily be used and in selected instances, show how to use those tools/techniques and/or where to find additional information on how to use or apply them.

A majority of large-scale construction and major infrastructure projects are funded by public funds from taxpayers. However, these projects are often subject to severe delays and cost overruns. Large-Scale Construction Project Management: Understanding Legal and Contract Requirements introduces integrated approaches to project management and control mechanisms to effectively manage large-scale construction projects. It explains the contractual requirements and associated legal principles under the latest edition of the leading standard forms of contracts, including FIDIC 2017, NEC4, and JCT 2016. It explains integrated project governance regarding time, cost, risk, change, contract management, and more. Further, it discusses the legal issues of scheduling delays and disruptions regarding the Delay and Disruption Protocol (Society of Construction Law) as well as Forensic Schedule Analysis guidance (American Association of

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Cost Engineering). Features: Provides strategies to effectively resolve disputes during construction projects Examines Quantitative Schedule Risk Analysis (QSRA) and Quantitative Cost Risk Analysis (QCRA) Introduces the most recent software and techniques used in managing large-scale construction projects This book serves as a useful resource for project control and management professionals, researchers in construction management and project management, and students in building construction management and project management.

Years of extensive research culminated in this easy to read reference guide for the analysis and formulation of delay claims. Complex delay analysis concepts are made accessible with easy to understand diagrams and descriptions. The Second Edition of this popular book includes a new section on claims as a result of pandemics. The book shares information in a user-friendly manner on: Delays - terms, definitions, and concepts Common Causes of delay - Delay Analysis - terms, definitions, and concepts- Common Delay Analysis Methods simplified- Cause & Effect, Concurrency, and Float Ownership- Delays caused by Pandemics - Risk Allocation - How construction contracts deal with pandemics - Pandemics as Excusable delays - Pandemics as Force Majeure - Claim Analysis - Pandemics and popular form contracts- Step-by-step Delay Analysis for complex claims- Claim Formulation in 6 easy steps- Construction Form Contacts - Claim Analysis The book is written in such a way that it can be utilized for an in-depth study into delays or as a roadmap

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to analyze or formulate delay claims.

The role of the project manager continues to evolve, presenting new challenges to established practitioners and those entering the field for the first time. This second edition of Peter Fewings' groundbreaking textbook has been thoroughly revised to recognise the increasing importance of sustainability and lean construction in the construction industry. It also tackles the significance of design management, changing health and safety regulation, leadership and quality for continuous improvement of the service and the product. Using an integrated project management approach, emphasis is placed on the importance of effectively handling external factors in order to best achieve an on-schedule, on-budget result, as well as good negotiation with clients and skilled team leadership. Its holistic approach provides readers with a thorough guide in how to increase efficiency and communication at all stages while reducing costs, time and risk. Short case studies are used throughout the book to illustrate different tools and techniques. Combining the theories underpinning best practice in construction project management, with a wealth of practical examples, this book is uniquely valuable for practitioners and clients as well as undergraduate and graduate students for construction project management.

Every project is an investment; however, traditional project management methodologies do not support assessment of the business value that enables senior management to maximize decision making. The next evolution in project management, therefore, will be to

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manage projects as investments. Managing Projects as Investments: Earned Value to Business V

SIEDS is a student focused international forum for applied research, development, and design in Systems and Information Engineering The symposium is the leading showcase for undergraduate and masters graduate design projects or design oriented graduate theses Faculty, industry, and government project advisors are welcome coauthors

This volume compiles the work coordinated by the Scheduling Excellence Initiative Committee (SEI) to improve standardization and provide best practice guidelines for scheduling processes in the construction industry. It serves as a guide for all schedulers and planners from entry level to senior schedulers, as well as non-schedulers in management roles.

The authoritative industry guide on good practice for planning and scheduling in construction This handbook acts as a guide to good practice, a text to accompany learning and a reference document for those needing information on background, best practice, and methods for practical application. A Handbook for Construction Planning & Scheduling presents the key issues of planning and programming in scheduling in a clear, concise and practical way. The book divides into four main sections: Planning and Scheduling within the

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Construction Context; Planning and Scheduling Techniques and Practices; Planning and Scheduling Methods; Delay and Forensic Analysis. The authors include both basic concepts and updates on current topics demanding close attention from the construction industry, including planning for sustainability, waste, health and safety and Building Information Modelling (BIM). The book is especially useful for early career practitioners - engineers, quantity surveyors, construction managers, project managers - who may already have a basic grounding in civil engineering, building and general construction but lack extensive planning and scheduling experience. Students will find the website helpful with worked examples of the methods and calculations for typical construction projects plus other directed learning material. This authoritative industry guide on good practice for planning and scheduling in construction is written in a direct, informative style with a clear presentation enabling easy access of the relevant information with a companion website providing additional resources and learning support material. the authoritative industry guide on construction planning and scheduling direct informative writing style and clear presentation enables easy access of the relevant information companion website provides additional learning material.

This book provides guidance on delay analysis,

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particularly in relation to extension of time submissions. It gives readers the information and practical details to be considered in formulating and resolving extension of time submissions and time-related prolongation claims. Useful guidance and recommended good practice is given on all the common delay analysis techniques, and worked examples of extension of time submissions and time-related prolongation claims are included. Written in a practical and user-friendly style, the book includes helpful charts and graphics. It will be useful for construction professionals dealing with extensions of time and delay claims, and for lawyers and others who are involved in the contentious side of the construction and engineering industries. Roger Gibson has over 40 years of planning & programming experience in the construction and engineering industries. During the latter part of his career he has received many appointments as an Expert in time-related disputes.

Robust Project Scheduling is to review the fundamentals of robust project scheduling through the deployment of proactive/reactive project scheduling procedures.

Standard ANSI/ASCE/CI 67-17 presents 35 guiding principles that can be used on construction projects to assess responsibility for delays and to calculate associated damages.

Calculating construction damages can be complex

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and confusing. Written by recognized experts in the area of construction claims, Aspen Publishers and' Calculating Construction Damages is a one-of-a-kind resource providing step-by-step guidelines for valuing a claim and calculating damages. Calculating Construction Damages keeps you completely up-to-date with the changes in the construction industry, and provides new and updated coverage on:

- Reductions in scope through deductive changes
- The meaning and explanation of acceleration
- The use of the actual cost method and the total cost method to calculate damages
- The effectiveness of expanding on productivity analysis.
- The definition of home office overhead costs and the use of the Eichleay formula.
- The most recent assessment of attorneys' fees on Miller Act claims

Only Aspen Publishers and' Calculating Construction Damages leads you through every step you need to take in order to reach an accurate assessment of construction damages. Complete coverage includes: General Principles of Damage Calculation Labor Costs Equipment and Small Tool Costs; Additional Equipment Costs Material Costs Bond and Insurance Costs Home Office Overhead Calculating Construction Damages is organized by type of damage rather than type of claim. Its clear, mathematical techniques will enable you to value any claim and accurately calculate damages. With extensive case studies for illustration, this is a

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practitioner's guide to an entirely new production system for construction management using flowline scheduling. Covering the entire process of presenting a comprehensive management system – from design, through measurement, scheduling, and visualization and control – its emphasis is on reducing cost and increasing quality. Drawing its components together into a management system, the authors not only include theory and explanations of how and why it works, but also examine and present a suite of methods for successful project implementation. Perfect as a how-to guide for researchers and advanced construction students to discover the simple application of the new techniques, and invaluable for acquiring the practical tools for planning and controlling projects.

A Guide to the Project Management Body of Knowledge (PMBOK® Guide) provides generalized project management guidance applicable to most projects most of the time. In order to apply this generalized guidance to construction projects, the Project Management Institute has developed the Construction Extension to the PMBOK® Guide. This Construction Extension provides construction-specific guidance for the project management practitioner for each of the PMBOK® Guide Knowledge Areas, as well as guidance in these additional areas not found in the PMBOK® Guide:

- All project resources, rather than just human resources
- Project health, safety, security, and environmental management
- Project financial management, in addition to cost
- Management of claims in construction

This edition of the Construction Extension also follows a new structure, discussing the principles in each of the Knowledge Areas rather than discussing the individual processes. This approach broadens the applicability of the Construction Extension by increasing the focus on the “what” and “why” of construction project management. This Construction

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Extension also includes discussion of emerging trends and developments in the construction industry that affect the application of project management to construction projects. This book discusses the proper use of construction schedules in the resolution of construction disputes. The work provides a detailed treatment of legal decisions interpreting schedules and schedule clauses.

Delays in construction projects are frequently expensive, since there is usually a construction loan involved which charges interest, management staff dedicated to the project whose costs are time dependent, and ongoing inflation in wage and material prices. Many techniques are used to analyze delays. Some of these methods have inherent weaknesses and should be avoided. This book points out the shortcomings of these faulty methods and explains how a delay analysis should be performed. It then describes specifically how the analysis is done with CPM schedules. A explanation of delays and delay damages, presented in a straightforward, accessible manner, should be useful to public and private owners, construction managers, general contractors, subcontractors, designers, suppliers, and attorneys whose work involves them in the construction industry. The discussion will include subtleties of the process, such as shifts in the critical path, and non-critical delays. The subject of damages is covered in detail, including the major categories of extended field overhead and unabsorbed home office overhead. Likewise, the damages suffered by the owner, either actual or liquidated, are also explained. Finally, a chapter is devoted to managing the risk of delays and time extensions from the viewpoints of the various parties to a construction project. A discussion of early completion schedules and constructive acceleration is also included. In this new edition, all chapters are updated to reflect the changes in the construction field since the first edition

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published over 16 years ago. The Second Edition includes over 40% more information such as new methods for analyzing delays with examples of the proper approach. The author also includes a new chapter on risk management which focuses on the delay-related risks of the various parties in a construction project. Explains the different categories of delays Addresses the concept of concurrency and also non-critical delays Discusses the more common approaches used for measuring and analyzing delays and the strengths and weaknesses associated with them Prevention of Time-Related Delay Problems

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