

## Business Models Sparx Systems

Mastering ArchiMate is a book about the ArchiMate(r) Enterprise Architecture Modeling Language, which is an open standard and a Registered Trade Mark of The Open Group. This book gives an introduction to the language and then goes on to show you many different patterns for its use. From Business to Infrastructure, from Risk & Security to Application Exploitation and Maintenance. The first edition was published in 2012 and quickly became widely used. The Open Group even published a white paper "ArchiMate, Understanding the Basics" that was almost literally taken from the ArchiMate Basics chapter of the first edition of this book. This second edition has twice the diagrams in a book roughly one and a half times the pages of the first edition. There are several new subjects, like linking ArchiMate to BPMN. It has been updated to ArchiMate 2.1. Gerben Wierda (1961) is Lead Architect of APG Asset Management, one of the largest Fiduciary Managers in the world. He has overseen the construction of one of the largest single ArchiMate models in the world to date. He holds an M.Sc. in Physics from the University of Groningen and an MBA from RSM Erasmus, Rotterdam. The unusual direct progress of civilization in many fields concerning technical sciences is being observed in the period of last two decades.

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Experiencing extraordinary dynamics of the development of technological processes, particularly in ways of communicating, makes us believe that the information society is coming into existence. Having the information in today's world of changing attitudes and socio-economic conditions can be perceived as one of the most important advantages. The content of this book is divided into four parts: Mathematical and technical fundamentals Information management systems and project management Information security and business continuity management Interdisciplinary problems This monograph has been prepared to contribute in a significant way to the success of implementing consequences of human imagination into social life. The authors believe that this monograph will influence the further technology development regarding IT with constantly expanding spectrum of its applications.

An integral element of software engineering is model engineering. They both endeavor to minimize cost, time, and risks with quality software. As such, model engineering is a highly useful field that demands in-depth research on the most current approaches and techniques. Only by understanding the most up-to-date research can these methods reach their fullest potential. Advancements in Model-Driven Architecture in Software Engineering is an essential publication that prepares readers to exercise

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modeling and model transformation and covers state-of-the-art research and developments on various approaches for methodologies and platforms of model-driven architecture, applications and software development of model-driven architecture, modeling languages, and modeling tools. Highlighting a broad range of topics including cloud computing, service-oriented architectures, and modeling languages, this book is ideally designed for engineers, programmers, software designers, entrepreneurs, researchers, academicians, and students.

The progress of data mining technology and large public popularity establish a need for a comprehensive text on the subject. The series of books entitled by "Data Mining" address the need by presenting in-depth description of novel mining algorithms and many useful applications. In addition to understanding each section deeply, the two books present useful hints and strategies to solving problems in the following chapters. The contributing authors have highlighted many future research directions that will foster multi-disciplinary collaborations and hence will lead to significant development in the field of data mining.

Modeling Enterprise Architecture with TOGAF explains everything you need to know to effectively model enterprise architecture with The Open Group Architecture Framework (TOGAF), the leading EA standard. This solution-focused reference presents

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key techniques and illustrative examples to help you model enterprise architecture. This book describes the TOGAF standard and its structure, from the architecture transformation method to governance, and presents enterprise architecture modeling practices with plenty of examples of TOGAF deliverables in the context of a case study. Although widespread and growing quickly, enterprise architecture is delicate to manage across all its dimensions. Focusing on the architecture transformation method, TOGAF provides a wide framework, which covers the repository, governance, and a set of recognized best practices. The examples featured in this book were realized using the open source Modelio tool, which includes extensions for TOGAF. Includes intuitive summaries of the complex TOGAF standard to let you effectively model enterprise architecture Uses practical examples to illustrate ways to adapt TOGAF to the needs of your enterprise Provides model examples with Modelio, a free modeling tool, letting you exercise TOGAF modeling immediately using a dedicated tool Combines existing modeling standards with TOGAF

\*Describes an agile process that works on large projects \*Ideal for hurried developers who want to develop software in teams \*Incorporates real-life C#/.NET web project; can compare this with cases in book

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"The objective of this book is to examine issues and promote research initiatives in the area of effectiveness in e-government by suggesting integrated e-business models for government solutions, through citizen-centric service oriented methodologies and processes"--Provided by publisher.

Multi-agent systems have been a focus of studies for more than 25 years. Yet, despite substantial effort of an active research community, modeling of multi-agent systems still lacks complete and proper definition, general acceptance, and practical application. This book provides the Agent-Modeling Language (AML), a comprehensive modeling language as an extension of UML 2.0, concentrating on multi-agent systems and applications.

Driven by the need and desire to reduce costs, organizations are faced with a set of decisions that require analytical scrutiny. Enterprise Architecture A to Z: Frameworks, Business Process Modeling, SOA, and Infrastructure Technology examines cost-saving trends in architecture planning, administration, and management. To establish a framework for discussion, this book begins by evaluating the role of Enterprise Architecture Planning and Service-Oriented Architecture (SOA) modeling. It provides an extensive review of the most widely deployed architecture framework models. In particular, the book discusses The Open

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Group Architecture Framework (TOGAF) and the Zachman Architectural Framework (ZAF) in detail, as well as formal architecture standards and all four layers of these models: the business architecture, the information architecture, the solution architecture, and the technology architecture. The first part of the text focuses on the upper layers of the architecture framework, while the second part focuses on the technology architecture. In this second section, the author presents an assessment of storage technologies and networking and addresses regulatory and security issues. Additional coverage includes high-speed communication mechanisms such as Ethernet, WAN and Internet communication technologies, broadband communications, and chargeback models. Daniel Minoli has written a number of columns and books on the high-tech industry and has many years of technical hands-on and managerial experience at top financial companies and telecom/networking providers. He brings a wealth of knowledge and practical experience to these pages. By reviewing the strategies in this book, CIOs, CTOs, and senior managers are empowered by a set of progressive approaches to designing state-of-the-art IT data centers.

Best-selling author and database expert with more than 25 years of experience modeling application and enterprise data, Dr. Michael Blaha provides tried

and tested data model patterns, to help readers avoid common modeling mistakes and unnecessary frustration on their way to building effective data models. Unlike the typical methodology book, *Patterns of Data Modeling* provides advanced techniques for those who have mastered the basics. Recognizing that database representation sets the path for software, determines its flexibility, affects its quality, and influences whether it succeeds or fails, the text focuses on databases rather than programming. It is one of the first books to apply the popular patterns perspective to database systems and data models. It offers practical advice on the core aspects of applications and provides authoritative coverage of mathematical templates, antipatterns, archetypes, identity, canonical models, and relational database design.

This book constitutes the proceedings of two events held at the CAiSE conference and relating to the areas of enterprise, business process and information systems modeling: The 20th International Conference on Business Process Modeling, Development and Support, BPMDS 2019, and the 24th International Conference on Evaluation and Modeling Methods for Systems Analysis and Development, EMMSAD 2019. The conferences took place in Rome, Italy, in June 2019. The 7 full and 2 short papers accepted for BPMDS were carefully reviewed and selected from a total of 20

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submissions; for EMMSAD 15 full papers were accepted from 38 submissions. The papers were organized in topical sections named as follows: BPMDS: large and complex business process modeling and development; execution and understandability of declarative process models; novel approaches in enterprise modeling; transformative business process modeling, development, and support. EMMSAD: foundations of modeling and method engineering; enterprise process and capability modeling; information systems and requirements modeling; domain-specific and ontology modeling; and evaluation of modeling approaches.

A fast and easy five-step UML approach developed by the author is the basis of this practical introduction to the application of UML in a .NET world.

This book constitutes the thoroughly refereed conference proceedings of the 6th International Conference on Networked Systems, NETYS 2018, held in Essaouira, Morocco, in May 2018. The 22 full and 6 short papers presented together with 11 keynotes and 2 invited papers were carefully reviewed and selected from 85 submissions. They are organized in the following topics: distribution; concurrency; verification; networking; self-stabilization; security; graph; and middleware. Increasingly, cruise operators are utilising



information and communication technologies (ICTs) to improve service-effectiveness and process efficiency, both on- and off-board. Therefore, it is worth initiating a discussion on the potential and challenges ICTs entail for both cruise operators' back-offices and for cruisers' consumption experiences. This book documents the proceedings of the 1st e-Cruising Conference (Bremerhaven, Germany), which was aimed at discussing the possibilities and applicability of ICTs and mobile services in various aspects of cruise operations. Following a rigorous double-blind review, the best papers were chosen to be incorporated in this volume.

This book shows us how to use UML and apply it in object-oriented software development. Part 1 of the book guides the reader step-by-step through the development process while part 2 explains the basics of UML in detail.

This book constitutes thoroughly revised and selected papers from the 5th International Conference on Model-Driven Engineering and Software Development, MODELSWARD 2017, held in Porto, Portugal, in February 2017. The 20 thoroughly revised and extended papers presented in this volume were carefully reviewed and selected from 91 submissions. They contribute to the development of highly relevant research trends in model-driven engineering and software development

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such as methodologies for MDD development and exploitation, model-based testing, model simulation, domain-specific modeling, code generation from models, new MDD tools, multi-model management, model evolution, and industrial applications of model-based methods and technologies.

"An excellent hands-on book for practitioners eager to document the internal structure and everyday workings of business processes. This clear and practical book belongs on the shelf of everyone dedicated to mapping, maintaining, and streamlining business processes." -Richard Mark Soley, Phd, Chairman and CEO, OMG "Eriksson and Penker have not just written another patterns book; this is a significant contribution to the key field of business-IT alignment. While capturing profound academic insights, what makes the book so refreshing from a practitioner's viewpoint is the richness of accessible, down-to-earth examples and its pragmatic, unpretentious style." -Paul allen Principal of CBD Strategies and Architectures, Sterling Software "UML may have been designed by and for software engineers, but Eriksson and Penker have defined a practical extension to UML for describing business processes. They put this extended UML immediately to use with a gallery of common business patterns that should jump start any BPR effort." -Philippe Krchten, Director of Process Development Rational Software "This book is a marriage between proven business modeling concepts and the techniques of UML. It provides real-world strategies for developing large-scale, mission-critical business systems in a manner accessible to both software and business professionals." -Scott W. Ambler, Author of Process Patterns Following up on their bestselling book, UML Toolkit, Hans-Erik Eriksson and Magnus Penker now provide expert guidance on how to use UML to model your business

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systems. In this informative book, key business modeling concepts are presented, including how to define Business Rules with UML's Object Constraint Language (OCL) and how to use business models with use cases. The authors then provide 26 valuable Business Patterns along with an e-business case study that utilizes the techniques and patterns discussed in the book. Visit our Web site at [www.wiley.com/compbooks/](http://www.wiley.com/compbooks/)

This Seventh Edition of Donald Reifer's popular, bestselling tutorial summarizes what software project managers need to know to be successful on the job. The text provides pointers and approaches to deal with the issues, challenges, and experiences that shape their thoughts and performance. To accomplish its goals, the volume explores recent advances in dissimilar fields such as management theory, acquisition management, globalization, knowledge management, licensing, motivation theory, process improvement, organization dynamics, subcontract management, and technology transfer. Software Management provides software managers at all levels of the organization with the information they need to know to develop their software engineering management strategies for now and the future. The book provides insight into management tools and techniques that work in practice. It also provides sufficient instructional materials to serve as a text for a course in software management. This new edition achieves a balance between theory and practical experience. Reifer systematically addresses the skills, knowledge, and abilities that software managers, at any level of experience, need to have to practice their profession effectively. This book contains original articles by leaders in the software management field written specifically for this tutorial, as well as a collection of applicable reprints. About forty percent of the material in this edition has been produced specifically for the tutorial.

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Contents: \* Introduction \* Life Cycle Models \* Process Improvement \* Project Management \* Planning Fundamentals \* Software Estimating \* Organizing for Success \* Staffing Essentials \* Direction Advice \* Visibility and Control \* Software Risk Management \* Metrics and Measurement \* Acquisition Management \* Emerging Management Topics "The challenges faced by software project managers are the gap between what the customers can envision and the reality on the ground and how to deal with the risks associated with this gap in delivering a product that meets requirements on time and schedule at the target costs. This tutorial hits the mark by providing project managers, practitioners, and educators with source materials on how project managers can effectively deal with this risk." -Dr. Kenneth E. Nidiffer, Systems & Software Consortium, Inc. "The volume has evolved into a solid set of foundation works for anyone trying to practice software management in a world that is increasingly dependent on software release quality, timeliness, and productivity." -Walker Royce, Vice President, IBM Software Services-Rational

Why collaborative enterprise architecture? -- What is enterprise architecture -- What enterprise architects do: core activities of EA -- EA frameworks -- EA maturity models -- Foundations of collaborative EA -- Towards pragmatism: lean and agile EA -- Inviting to participation: eam 2.0 -- The next steps: taking collaborative EA forward.

Software Engineering: A Methodical Approach (Second Edition) provides a comprehensive, but concise introduction to software engineering. It adopts a methodical approach to solving software engineering problems, proven over several years of teaching, with outstanding results. The book covers concepts, principles, design, construction, implementation, and management issues of software engineering. Each chapter is organized systematically into brief, reader-friendly

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sections, with itemization of the important points to be remembered. Diagrams and illustrations also sum up the salient points to enhance learning. Additionally, the book includes the author's original methodologies that add clarity and creativity to the software engineering experience. New in the Second Edition are chapters on software engineering projects, management support systems, software engineering frameworks and patterns as a significant building block for the design and construction of contemporary software systems, and emerging software engineering frontiers. The text starts with an introduction of software engineering and the role of the software engineer. The following chapters examine in-depth software analysis, design, development, implementation, and management. Covering object-oriented methodologies and the principles of object-oriented information engineering, the book reinforces an object-oriented approach to the early phases of the software development life cycle. It covers various diagramming techniques and emphasizes object classification and object behavior. The text features comprehensive treatments of:

- Project management aids that are commonly used in software engineering
- An overview of the software design phase, including a discussion of the software design process, design strategies, architectural design, interface design, database design, and design and development standards
- User interface design
- Operations design
- Design considerations including system catalog, product documentation, user message management, design for real-time software, design for reuse, system security, and the agile effect
- Human resource management from a software engineering perspective
- Software economics
- Software implementation issues that range from operating environments to the marketing of software
- Software maintenance, legacy systems, and re-engineering

This textbook can be used as a

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one-semester or two-semester course in software engineering, augmented with an appropriate CASE or RAD tool. It emphasizes a practical, methodical approach to software engineering, avoiding an overkill of theoretical calculations where possible. The primary objective is to help students gain a solid grasp of the activities in the software development life cycle to be confident about taking on new software engineering projects.

This book presents the most interesting talks given at ISSE/SECURE 2007 - the forum for the interdisciplinary discussion of how to adequately secure electronic business processes. The topics include: Identity Management, Information Security Management - PKI-Solutions, Economics of IT-Security - Smart Tokens, eID Cards, Infrastructure Solutions - Critical Information Infrastructure Protection, Data Protection, Legal Aspects. Adequate information security is one of the basic requirements of all electronic business processes. It is crucial for effective solutions that the possibilities offered by security technology can be integrated with the commercial requirements of the applications. The reader may expect state-of-the-art: best papers of the Conference ISSE/SECURE 2007.

The groundbreaking book Design Driven Testing brings sanity back to the software development process by flipping around the concept of Test Driven Development (TDD)—restoring the concept of using testing to verify a design instead of pretending that unit tests are a replacement for design. Anyone who feels that TDD is “Too Damn Difficult” will appreciate this book. Design Driven Testing shows that, by combining a forward-thinking development process with cutting-edge automation, testing can be a finely targeted, business-driven, rewarding effort. In other words, you’ll learn how to test smarter, not harder. Applies a feedback-driven approach to each stage of the project lifecycle. Illustrates a

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lightweight and effective approach using a core subset of UML. Follows a real-life example project using Java and Flex/ActionScript. Presents bonus chapters for advanced DDTers covering unit-test antipatterns (and their opposite, “test-conscious” design patterns), and showing how to create your own test transformation templates in Enterprise Architect.

This is the first book that addresses all three main activities in improving business and technology decisions: the planning, design and assessment of enterprise architectures (EAs).

Emphasis is on medium and large-size organizations in the private sector (such as banks, airlines and auto industries) and the public sector (such as federal agencies, local government organizations and military services in the Department of Defense). The book addresses the challenges faced by EA builders through an organized presentation of the issues and a step-by-step approach. The material is based on real-life EA project experience and lessons learned over a decade working in multiple-contractor, multiple-discipline teams, and multiple-agency environments.

Cloud Enterprise Architecture examines enterprise architecture (EA) in the context of the surging popularity of Cloud computing. It explains the different kinds of desired transformations the architectural blocks of EA undergo in light of this strategically significant convergence. Chapters cover each of the contributing architectures of EA—business, information, application, integration, security, and technology—illustrating the current and impending implications of the Cloud on each. Discussing the implications of the Cloud paradigm on EA, the book details the perceptible and positive changes that will affect EA design, governance, strategy, management, and sustenance. The author ties these topics together with chapters on Cloud integration and composition architecture. He also examines the Enterprise

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Cloud, Federated Clouds, and the vision to establish the InterCloud. Laying out a comprehensive strategy for planning and executing Cloud-inspired transformations, the book: Explains how the Cloud changes and affects enterprise architecture design, governance, strategy, management, and sustenance Presents helpful information on next-generation Cloud computing Describes additional architectural types such as enterprise-scale integration, security, management, and governance architectures This book is an ideal resource for enterprise architects, Cloud evangelists and enthusiasts, and Cloud application and service architects. Cloud center administrators, Cloud business executives, managers, and analysts will also find the book helpful and inspirational while formulating appropriate mechanisms and schemes for sound modernization and migration of traditional applications to Cloud infrastructures and platforms.

Bringing together an international group of researchers involved in military, business, and health modeling and simulation, *Conceptual Modeling for Discrete-Event Simulation* presents a comprehensive view of the current state of the art in the field. The book addresses a host of issues, including: What is a conceptual model? How is conceptual modeling performed in general and in specific modeling domains? What is the role of established approaches in conceptual modeling? Each of the book's six parts focuses on a different aspect of conceptual modeling for simulation. The first section discusses the purpose and requirements of a conceptual model. The next set of chapters provides frameworks and tools for conceptual modeling. The book then describes the use of soft systems methodology for model structuring as well as the application of software engineering methods



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and tools for model specification. After illustrating how conceptual modeling is adopted in the military and semiconductor manufacturing, the book concludes with a discussion on future research directions. This volume offers a broad, multifaceted account of the field by presenting diverse perspectives on what conceptual modeling entails. It also provides a basis upon which these perspectives can be compared.

Learn the concepts, principles, design, implementation, and management issues of databases. You will adopt a methodical and pragmatic approach to solving database systems problems. Database Systems: A Pragmatic Approach provides a comprehensive, yet concise introduction to database systems, with special emphasis on the relational database model. This book discusses the database as an essential component of a software system, as well as a valuable, mission-critical corporate resource. New in this second edition is updated SQL content covering the latest release of the Oracle Database Management System along with a reorganized sequence of the topics which is more useful for learning. Also included are revised and additional illustrations, as well as a new chapter on using relational databases to anchor large, complex management support systems. There is also added reference content in the appendixes. This book is based on lecture notes that have been tested and proven over several years, with outstanding results. It combines a balance of theory with practice, to give you your best chance at success. Each chapter is organized systematically into brief sections, with itemization of the important points to be remembered.

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Additionally, the book includes a number of author Elvis Foster's original methodologies that add clarity and creativity to the database modeling and design experience. What You'll Learn Understand the relational model and the advantages it brings to software systems Design database schemas with integrity rules that ensure correctness of corporate data Query data using SQL in order to generate reports, charts, graphs, and other business results Understand what it means to be a database administrator, and why the profession is highly paid Build and manage web-accessible databases in support of applications delivered via a browser Become familiar with the common database brands, their similarities and differences Explore special topics such as tree-based data, hashing for fast access, distributed and object databases, and more Who This Book Is For Students who are studying database technology, who aspire to a career as a database administrator or designer, and practicing database administrators and developers desiring to strengthen their knowledge of database theory

Diagramming and process are important topics in today's software development world, as the UML diagramming language has come to be almost universally accepted. Yet process is necessary; by themselves, diagrams are of little use. Use Case Driven Object Modeling with UML - Theory and Practice combines the notation of UML with a lightweight but effective process - the ICONIX process - for designing and developing software systems. ICONIX has developed a growing following over the years. Sitting

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between the free-for-all of Extreme Programming and overly rigid processes such as RUP, ICONIX offers just enough structure to be successful.

This easy to read text provides a broad introduction to the fundamental concepts of modeling and simulation (M&S) and systems engineering, highlighting how M&S is used across the entire systems engineering lifecycle. Features: reviews the full breadth of technologies, methodologies and uses of M&S, rather than just focusing on a specific aspect of the field; presents contributions from specialists in each topic covered; introduces the foundational elements and processes that serve as the groundwork for understanding M&S; explores common methods and methodologies used in M&S; discusses how best to design and execute experiments, covering the use of Monte Carlo techniques, surrogate modeling and distributed simulation; explores the use of M&S throughout the systems development lifecycle, describing a number of methods, techniques, and tools available to support systems engineering processes; provides a selection of case studies illustrating the use of M&S in systems engineering across a variety of domains.

Within the Smart Grid, the combination of automation equipment, communication technology and IT is crucial. Interoperability of devices and systems can be seen as the key enabler of smart grids. Therefore, international initiatives have been started in order to identify interoperability core standards for Smart Grids. IEC 62357, the so called Seamless Integration Architecture, is one of these very core standards, which has been

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identified by recent Smart Grid initiatives and roadmaps to be essential for building and managing intelligent power systems. The Seamless Integration Architecture provides an overview of the interoperability and relations between further standards from IEC TC 57 like the IEC 61970/61968: Common Information Model - CIM. CIM has proven to be a mature standard for interoperability and engineering; consequently, it is a cornerstone of the IEC Smart Grid Standardization Roadmap. This book provides an overview on how the CIM developed, in which international projects and roadmaps is has already been covered and describes the basic use cases for CIM. This book has been written for both Power Engineers trying to get to know the EMS and business IT part of Smart Grid and for Computer Scientist finding out where ICT technology is applied in EMS and DMS Systems. The book is divided into two parts dealing with the theoretical foundations and a practical part describing tools and use cases for CIM.

Fifty Enterprise Architect Tricks Agile Systems  
Engineering Morgan Kaufmann

The second edition of this book is a response to the fact that today BAs are expected to not merely help in gathering requirement for software, but solve real-world business problems, act as design thinkers and innovators, architects, drive process, and business transformation, and become 'trusted advisors' to managements—while leveraging their core strength in Information Technology. If the earlier edition was the first book on the subject—this edition takes the subject to the next level by preparing a BA to become a design thinker!

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An architect/design thinker usually views any problem from multiple perspectives. This edition, has therefore, been structured such that most of the chapters represent a distinct view-point about a problem space, business area or a process. Divided into five sections, the book delves onto three important aspects of Business Analysis—Processes, Information and Systems. The external enterprise context, competitiveness and strategy; internal enterprise context; flow perspective; information perspective; decision/business rules perspective; dynamic perspective; innovation and human perspective and technology perspective are some of the key view-points described in the chapters. Each of these perspectives are covered by way of conceptual framework, real-life illustrations and practical tips for a BA. With the help of a comprehensive cases, this edition guides the BA to synthesize these discrete perspectives, and propose meaningful solutions to the organization. In doing this, the book also explains the core artifacts which a BA produces, viz. Requirements Documents, Estimation and Business Cases. The book is designed for the aspiring Business Analysts and IT Managers/CIOs. Besides, the book will be equally beneficial for the students opting for the courses on MIS, Systems Analysis and Design, MBA, MCA and Business Process Analysis.

"This book displays how to effectively map and respond to the real-world challenges and purposes which software must solve, covering domains such as mechatronic, embedded and high risk systems, where failure could cost human lives"--Provided by publisher.

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ArchiMate®, an Open Group Standard, is an open and independent modelling language for Enterprise Architecture that is supported by different tool vendors and consulting firms. ArchiMate provides instruments to enable enterprise architects to describe, analyze, and visualize the relationships among business domains in an unambiguous way. This book provides the official specification of ArchiMate 2.1 from The Open Group. ArchiMate 2.1 is a maintenance update to ArchiMate 2.0, addressing comments raised since the introduction of ArchiMate 2.0 in 2012. The ArchiMate 2.1 Standard supports modelling throughout the TOGAF® Architecture Development Method (ADM). The intended audience is threefold: Enterprise Architecture practitioners, such as architects (e.g. application, information, process, infrastructure, and, obviously, enterprise architects), senior and operational management, project leaders, and anyone committed to work within the reference framework defined by the Enterprise Architecture. Those who intend to implement ArchiMate in a software tool; they will find a complete and detailed description of the language in this book. The academic community, on which we rely for amending and improving the language, based on state-of-the-art research results in the enterprise architecture field.

This book constitutes the refereed proceedings of the 11th International Symposium on Business Modeling and Software Design, BMSD 2021, which took place in Sofia, Bulgaria, in July 2021. The 14 full and 13 short papers included in this book were carefully reviewed and selected from a total of 61 submissions. BMSD is a leading international forum that brings together researchers and practitioners interested in business modeling and its relation to software design.

Particular areas of interest are: Business Processes and Enterprise Engineering; Business Models and Requirements; Business Models and Services; Business Models and

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Software; Information Systems Architectures and Paradigms; Data Aspects in Business Modeling and Software Development; Blockchain-Based Business Models and Information Systems; IoT and Implications for Enterprise Information Systems. The BMSD 2021 theme was: Towards Enterprises and Software that are Resilient against Disruptive Events.

The task of structuring information on built environment has presented challenges to the research community, software developers and the industry for the last 20 years. Recent work has taken advantage of Web and industry standards such as XML, OWL, IFC and STEP. Another important technology for the fragmented AEC industry is digital communication. Wired or wireless, it brings together architects, engineers and construction site workers, enabling them to exchange information, communicate and work together. Virtual enterprise organization structures, involving mobile teams over distance, are highly compatible with the needs of the construction industry.

In the current fast-paced and constantly changing business environment, it is more important than ever for organizations to be agile, monitor business performance, and meet with increasingly stringent compliance requirements. Written by pioneering consultants and bestselling authors with track records of international success, *The Decision Model: A Business Logic Framework Linking Business and Technology* provides a platform for rethinking how to view, design, execute, and govern business logic. The book explains how to implement the Decision Model, a stable, rigorous model of core business logic that informs current and emerging technology. The authors supply a strong theoretical foundation, while succinctly defining the path needed to incorporate agile and iterative techniques for developing a model that will be the cornerstone for continual growth.

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Because the book introduces a new model with tentacles in many disciplines, it is divided into three sections: Section 1: A Complete overview of the Decision Model and its place in the business and technology world Section 2: A Detailed treatment of the foundation of the Decision Model and a formal definition of the Model Section 3: Specialized topics of interest on the Decision Model, including both business and technical issues The Decision Model provides a framework for organizing business rules into well-formed decision-based structures that are predictable, stable, maintainable, and normalized. More than this, the Decision Model directly correlates business logic to the business drivers behind it, allowing it to be used as a lever for meeting changing business objectives and marketplace demands. This book not only defines the Decision Model and but also demonstrates how it can be used to organize decision structures for maximum stability, agility, and technology independence and provide input into automation design.

Agile Systems Engineering presents a vision of systems engineering where precise specification of requirements, structure, and behavior meet larger concerns as such as safety, security, reliability, and performance in an agile engineering context. World-renown author and speaker Dr. Bruce Powel Douglass incorporates agile methods and model-based systems engineering (MBSE) to define the properties of entire systems while avoiding errors that can occur when using traditional textual specifications. Dr. Douglass covers the lifecycle of systems development, including requirements, analysis, design, and the handoff to specific engineering disciplines. Throughout, Dr. Douglass couples agile methods with SysML and MBSE to arm system engineers with the conceptual and methodological tools they need to avoid specification defects and improve system quality while simultaneously reducing the effort and cost of systems



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engineering. Identifies how the concepts and techniques of agile methods can be effectively applied in systems engineering context Shows how to perform model-based functional analysis and tie these analyses back to system requirements and stakeholder needs, and forward to system architecture and interface definition Provides a means by which the quality and correctness of systems engineering data can be assured (before the entire system is built!) Explains agile system architectural specification and allocation of functionality to system components Details how to transition engineering specification data to downstream engineers with no loss of fidelity Includes detailed examples from across industries taken through their stages, including the "Waldo" industrial exoskeleton as a complex system

Simple SysML for Beginners Using Sparx Enterprise Architect is for beginners. The book assumes that you have just purchased a copy of Enterprise Architect and are anxious to get started, but otherwise don't know too much about SysML and don't have much experience using Enterprise Architect or any other similar tool. There are several good books on the market about SysML. However, these books show only finished diagrams. They don't cover the steps needed to construct the models and the diagrams. These steps can be remarkably complicated; the sequence of steps needed to construct the underlying model for a diagram is often less than obvious when using a real SysML tool. The purpose of this book is to help you get through the initial learning curve and get you on your way to becoming proficient at SysML modeling.

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