

# Applied Software Project Management

**Daniel J. Paulish**

**Applied Software Project Management** Andrew Stellman, Jennifer Greene, 2005-11-18 If you're looking for solid, easy-to-follow advice on estimation, requirements gathering, managing change, and more, you can stop now: this is the book for you.--Scott Berkun, Author of *The Art of Project Management* What makes software projects succeed? It takes more than a good idea and a team of talented programmers. A project manager needs to know how to guide the team through the entire software project. There are common pitfalls that plague all software projects and rookie mistakes that are made repeatedly--sometimes by the same people! Avoiding these pitfalls is not hard, but it is not necessarily intuitive. Luckily, there are tried and true techniques that can help any project manager. In *Applied Software Project Management*, Andrew Stellman and Jennifer Greene provide you with tools, techniques, and practices that you can use on your own projects right away. This book supplies you with the information you need to diagnose your team's situation and presents practical advice to help you achieve your goal of building better software. Topics include: Planning a software project Helping a team estimate its workload Building a schedule Gathering software requirements and creating use cases Improving programming with refactoring, unit testing, and version control Managing an outsourced project Testing software Jennifer Greene and Andrew Stellman have been building software together since 1998. Andrew comes from a programming background and has managed teams of requirements analysts, designers, and developers. Jennifer has a testing background and has managed teams of architects, developers, and testers. She has led multiple large-scale outsourced projects. Between the two of them, they have managed every aspect of software development. They have worked in a wide range of industries, including finance, telecommunications, media, nonprofit, entertainment, natural-language processing, science, and academia. For more information about them and this book, visit [stellman-greene.com](http://stellman-greene.com)

*User Stories Applied* Mike Cohn, 2004-03-01 Thoroughly reviewed and eagerly anticipated by the agile community, *User Stories Applied* offers a requirements process that saves time, eliminates rework, and leads directly to better software. The best way to build software that meets users' needs is to begin with user stories: simple, clear, brief descriptions of functionality that will be valuable to real users. In *User Stories Applied*, Mike Cohn provides you with a front-to-back blueprint for writing these user stories and weaving them into your development lifecycle. You'll learn what makes a great user story, and what makes a bad one. You'll discover practical ways to gather user stories, even when you can't speak with

your users. Then, once you've compiled your user stories, Cohn shows how to organize them, prioritize them, and use them for planning, management, and testing. User role modeling: understanding what users have in common, and where they differ Gathering stories: user interviewing, questionnaires, observation, and workshops Working with managers, trainers, salespeople and other proxies Writing user stories for acceptance testing Using stories to prioritize, set schedules, and estimate release costs Includes end-of-chapter practice questions and exercises User Stories Applied will be invaluable to every software developer, tester, analyst, and manager working with any agile method: XP, Scrum... or even your own home-grown approach.

**Applied Software Risk Management** C. Ravindranath Pandian, 2006-12-15 Few software projects are completed on time, on budget, and to their original specifications. Focusing on what practitioners need to know about risk in the pursuit of delivering software projects, *Applied Software Risk Management: A Guide for Software Project Managers* covers key components of the risk management process and the software development process, as well as best practices for software risk identification, risk planning, and risk analysis. Written in a clear and concise manner, this resource presents concepts and practical insight into managing risk. It first covers risk-driven project management, risk management processes, risk attributes, risk identification, and risk analysis. The book continues by examining responses to risk, the tracking and modeling of risks, intelligence gathering, and integrated risk management. It concludes with details on drafting and implementing procedures. A diary of a risk manager provides insight in implementing risk management processes. Bringing together concepts across software engineering with a project management perspective, *Applied Software Risk Management: A Guide for Software Project Managers* presents a rigorous, scientific method for identifying, analyzing, and resolving risk.

*Quality Software Project Management* Robert T. Futrell, Donald F. Shafer, Linda Shafer, 2002 The book is based on the best practices of the UT Software Quality Institute Software Project Management certificates program. *Quality Software Project Management* identifies and teaches 34 essential project management competencies project managers can use to minimize cost, risk, and time-to-market. Covers the entire project lifecycle: planning, initiation, monitoring/control, and closing. Illuminates its techniques with real-world software management case studies. Authors (leading practitioners) address the pillars of any successful software venture: process, project, and people. Endorsed by the Software Quality Institute.

**Applied Software Measurement** Capers Jones, 2008-05-11 Effectively forecast, manage, and control software across the entire project lifecycle Accurately size, estimate, and administer software projects with real-world guidance from an industry expert. Fully updated to cover the latest tools and techniques, *Applied Software Measurement, Third Edition* details how to deploy a cost-effective and pragmatic analysis strategy. You will learn how to use function points and baselines, implement benchmarks and tracking systems, and perform efficiency tests. Full coverage of the latest regulations, metrics,

and standards is included. Measure performance at the requirements, coding, testing, and installation phases Set function points for efficiency, cost, market share, and customer satisfaction Analyze quality and productivity using assessments, benchmarks, and baselines Design and manage project cost, defect, and quality tracking systems Use object-oriented, reusable component, Agile, CMM, and XP methods Assess defect removal efficiency using unit tests and multistage test suites

**Head First PMP** Jennifer Greene, Andrew Stellman, 2018-09-11 Now updated for the 2021 PMP Exam What will you learn from this book? Head First PMP teaches you the latest principles and certification objectives in The PMBOK® Guide in a unique and inspiring way. This updated fourth edition takes you beyond specific questions and answers with a unique visual format that helps you grasp the big picture of project management. By putting PMP concepts into context, you'll be able to understand, remember, and apply them -- not just on the exam, but on the job. No wonder so many people have used Head First PMP as their sole source for passing the PMP exam. This book will help you: Learn PMP's underlying concepts to help you understand the PMBOK principles and pass the certification exam with flying colors Get 100% coverage of the latest principles and certification objectives in The PMBOK® Guide, Sixth Edition Make use of a thorough and effective preparation guide with hundreds of practice questions and exam strategies Explore the material through puzzles, games, problems, and exercises that make learning easy and entertaining Why does this book look so different? Based on the latest research in cognitive science and learning theory, Head First PMP uses a visually rich format to engage your mind, rather than a text-heavy approach that puts you to sleep. Why waste your time struggling with new concepts? This multi-sensory learning experience is designed for the way your brain really works.

**Requirements Engineering for Software and Systems, Second Edition** Phillip A. Laplante, 2013-10-17 As requirements engineering continues to be recognized as the key to on-time and on-budget delivery of software and systems projects, many engineering programs have made requirements engineering mandatory in their curriculum. In addition, the wealth of new software tools that have recently emerged is empowering practicing engineers to improve their requirements engineering habits. However, these tools are not easy to use without appropriate training. Filling this need, Requirements Engineering for Software and Systems, Second Edition has been vastly updated and expanded to include about 30 percent new material. In addition to new exercises and updated references in every chapter, this edition updates all chapters with the latest applied research and industry practices. It also presents new material derived from the experiences of professors who have used the text in their classrooms. Improvements to this edition include: An expanded introductory chapter with extensive discussions on requirements analysis, agreement, and consolidation An expanded chapter on requirements engineering for Agile methodologies An expanded chapter on formal methods with new examples An expanded section on requirements traceability An updated and expanded section on requirements engineering tools New exercises including ones

suitable for research projects Following in the footsteps of its bestselling predecessor, the text illustrates key ideas associated with requirements engineering using extensive case studies and three common example systems: an airline baggage handling system, a point-of-sale system for a large pet store chain, and a system for a smart home. This edition also includes an example of a wet well pumping system for a wastewater treatment station. With a focus on software-intensive systems, but highly applicable to non-software systems, this text provides a probing and comprehensive review of recent developments in requirements engineering in high integrity systems.

*Global Software Development Handbook* Raghvinder Sangwan,Matthew Bass,Neel Mullick,Daniel J. Paulish,Juergen Kazmeier,2006-09-29 Economics and technology have dramatically re-shaped the landscape of software development. It is no longer uncommon to find a software development team dispersed across countries or continents. Geographically distributed development challenges the ability to clearly communicate, enforce standards, ensure quality levels, and coordinate tasks. Globa

Introduction to Software Project Management Adolfo Villafiorita,2016-04-19 Although software development is one of the most complex activities carried out by man, sound development processes and proper project management can help ensure your software projects are delivered on time and under budget. Providing the know-how to manage software projects effectively, *Introduction to Software Project Management* supplies an acces

*Architecture-centric Software Project Management* Daniel J. Paulish,2002 To fully leverage the value of software architecture in enterprise development projects, you need to expressly and consciously link architecture with project management. This book shows how, drawing on powerful lessons learned at Siemens, one of the world's leading software development organizations. The authors offer insight into project management for software architects, insight into software architecture for project managers, and above all, insight into integrating the two disciplines to maximize the effectiveness of both of them. Learn how to develop cost and schedule estimates for development projects, based on software architecture; how to clarify architecture so projects can be more effectively planned and managed; and then how to use architecture to organize, implement, and measure the project iteratively as work progresses.

Applied Software Product Line Engineering Kyo C. Kang,Vijayan Sugumaran,Sooyong Park,2009-12-22 Over the last decade, software product line engineering (SPLE) has emerged as one of the most promising software development paradigms for increasing productivity in IT-related industries. Detailing the various aspects of SPLE implementation in different domains, *Applied Software Product Line Engineering* documents best practices with regard to syst

Lean Software Development Mary Poppendieck,Tom Poppendieck,2003-05-08 *Lean Software Development: An Agile Toolkit* Adapting agile practices to your development organization Uncovering and eradicating waste throughout the software development lifecycle Practical techniques for every development manager, project manager, and technical leader

Lean software development: applying agile principles to your organization In Lean Software Development, Mary and Tom Poppendieck identify seven fundamental lean principles, adapt them for the world of software development, and show how they can serve as the foundation for agile development approaches that work. Along the way, they introduce 22 thinking tools that can help you customize the right agile practices for any environment. Better, cheaper, faster software development. You can have all three-if you adopt the same lean principles that have already revolutionized manufacturing, logistics and product development. Iterating towards excellence: software development as an exercise in discovery Managing uncertainty: decide as late as possible by building change into the system. Compressing the value stream: rapid development, feedback, and improvement Empowering teams and individuals without compromising coordination Software with integrity: promoting coherence, usability, fitness, maintainability, and adaptability How to see the whole-even when your developers are scattered across multiple locations and contractors Simply put, Lean Software Development helps you refocus development on value, flow, and people-so you can achieve breakthrough quality, savings, speed, and business alignment.

**Managing and Leading Software Projects** Richard E. Fairley,2011-09-20 The book is organized around basic principles of software project management: planning and estimating, measuring and controlling, leading and communicating, and managing risk. Introduces software development methods, from traditional (hacking, requirements to code, and waterfall) to iterative (incremental build, evolutionary, agile, and spiral). Illustrates and emphasizes tailoring the development process to each project, with a foundation in the fundamentals that are true for all development methods. Topics such as the WBS, estimation, schedule networks, organizing the project team, and performance reporting are integrated, rather than being relegating to appendices. Each chapter in the book includes an appendix that covers the relevant topics from CMMI-DEV-v1.2, IEEE/ISO Standards 12207, IEEE Standard 1058, and the PMI® Body of Knowledge. (PMI is a registered mark of Project Management Institute, Inc.)

**Succeeding with Agile** Mike Cohn,2010 Proven, 100% Practical Guidance for Making Scrum and Agile Work in Any Organization This is the definitive, realistic, actionable guide to starting fast with Scrum and agile-and then succeeding over the long haul. Leading agile consultant and practitioner Mike Cohn presents detailed recommendations, powerful tips, and real-world case studies drawn from his unparalleled experience helping hundreds of software organizations make Scrum and agile work. Succeeding with Agile is for pragmatic software professionals who want real answers to the most difficult challenges they face in implementing Scrum. Cohn covers every facet of the transition: getting started, helping individuals transition to new roles, structuring teams, scaling up, working with a distributed team, and finally, implementing effective metrics and continuous improvement. Throughout, Cohn presents Things to Try Now sections based on his most successful advice. Complementary Objection sections reproduce typical conversations with those resisting change and offer practical guidance for addressing their concerns. Coverage includes Practical ways to get started immediately-and get good fast

Overcoming individual resistance to the changes Scrum requires Staffing Scrum projects and building effective teams Establishing improvement communities of people who are passionate about driving change Choosing which agile technical practices to use or experiment with Leading self-organizing teams Making the most of Scrum sprints, planning, and quality techniques Scaling Scrum to distributed, multiteam projects Using Scrum on projects with complex sequential processes or challenging compliance and governance requirements Understanding Scrum's impact on HR, facilities, and project management Whether you've completed a few sprints or multiple agile projects and whatever your role-manager, developer, coach, ScrumMaster, product owner, analyst, team lead, or project lead-this book will help you succeed with your very next project. Then, it will help you go much further: It will help you transform your entire development organization.

**Head First C#** Andrew Stellman, Jennifer Greene, 2008-12-26 A guide to C# 3.0 and Visual Studio 2008 covers such topics as objects, data types and references, encapsulation, interfaces, exception handling, and LINQ.

*Design - Build - Run* Dave Ingram, 2009-02-23 This unique and critical book shares no-fail secrets for building software and offers tried-and-true practices and principles for software design, development, and testing for mission-critical systems that must not fail. A veteran software architect walks you through the lifecycle of a project as well as each area of production readiness—functionality, availability, performance and scalability, operability, maintainability, and extensibility, and highlights their key concepts.

Applied Statistics for Software Managers Katrina Maxwell, 2002 Applied Statistics for Software Managers is the first complete guide to using statistical techniques to solve specific software development and maintenance problems. You don't need a mathematical background; Katrina Maxwell presents an easy-to-follow methodology and detailed case studies that show you exactly how to assess productivity, time to market, development costs, maintenance cost drivers, and more.

Software Project Management Lawrence J. Peters, 2024-06-14 The management of a software project has been shown to be the number one factor in determining a software development project's success. It has been found that most software projects fail because of poor management. Not surprisingly, most software development managers have not been trained in project management. *Software Project Management: Methods and Techniques* aims to remedy this situation in two ways: familiarizing software developers with the elements of the project management discipline and providing fact-based resources on practicing software project management. Much like the checklist pilots go through prior to a flight, this book provides a pre-project checklist which enables the software engineering team to review and evaluate an extensive set of technical and sociopolitical risks which will help the software project manager and the team determine the project team's chances of success. This same list and the individual question responses can be used later as part of the project's closeout process helping team members to improve their individual and collective abilities to assess risk. Intended for both students and software project managers, the book is organized along the lines of the five major functions of a software project manager:

planning; scheduling and costing; controlling; staffing; and motivating. The basics of each of these functions are presented in a single chapter. These are followed by a series of narrow topic presentations in the form of appendices that are intended to help solve specific problems that may occur during the conduct of a software project. As in the main portion of the text, the appendices include references that provide an avenue into further detail on the topic. Designed to promote project success, this approach has been taken because software projects are each unique undertakings such that providing a one size fits all approach will fail most of the time.

**The Nature of Software Development** Ron Jeffries,2015-02-19 You need to get value from your software project. You need it free, now, and perfect. We can't get you there, but we can help you get to cheaper, sooner, and better. This book leads you from the desire for value down to the specific activities that help good Agile projects deliver better software sooner, and at a lower cost. Using simple sketches and a few words, the author invites you to follow his path of learning and understanding from a half century of software development and from his engagement with Agile methods from their very beginning. The book describes software development, starting from our natural desire to get something of value. Each topic is described with a picture and a few paragraphs. You're invited to think about each topic; to take it in. You'll think about how each step into the process leads to the next. You'll begin to see why Agile methods ask for what they do, and you'll learn why a shallow implementation of Agile can lead to only limited improvement. This is not a detailed map, nor a step-by-step set of instructions for building the perfect project. There is no map or instructions that will do that for you. You need to build your own project, making it a bit more perfect every day. To do that effectively, you need to build up an understanding of the whole process. This book points out the milestones on your journey of understanding the nature of software development done well. It takes you to a location, describes it briefly, and leaves you to explore and fill in your own understanding. What You Need: You'll need your Standard Issue Brain, a bit of curiosity, and a desire to build your own understanding rather than have someone else's detailed ideas poured into your head.

**Leading Lean Software Development** Mary Poppendieck,Tom Poppendieck,2009-10-21 Building on their breakthrough bestsellers Lean Software Development and Implementing Lean Software Development, Mary and Tom Poppendieck's latest book shows software leaders and team members exactly how to drive high-value change throughout a software organization—and make it stick. They go far beyond generic implementation guidelines, demonstrating exactly how to make lean work in real projects, environments, and companies. The Poppendiecks organize this book around the crucial concept of frames, the unspoken mental constructs that shape our perspectives and control our behavior in ways we rarely notice. For software leaders and team members, some frames lead to long-term failure, while others offer a strong foundation for success. Drawing on decades of experience, the authors present twenty-four frames that offer a coherent, complete framework for leading lean software development. You'll discover powerful new ways to act as competency leader, product

champion, improvement mentor, front-line leader, and even visionary. Systems thinking: focusing on customers, bringing predictability to demand, and revamping policies that cause inefficiency Technical excellence: implementing low-dependency architectures, TDD, and evolutionary development processes, and promoting deeper developer expertise Reliable delivery: managing your biggest risks more effectively, and optimizing both workflow and schedules Relentless improvement: seeing problems, solving problems, sharing the knowledge Great people: finding and growing professionals with purpose, passion, persistence, and pride Aligned leaders: getting your entire leadership team on the same page From the world's number one experts in Lean software development, *Leading Lean Software Development* will be indispensable to everyone who wants to transform the promise of lean into reality—in enterprise IT and software companies alike.

Reviewing **Applied Software Project Management** : Unlocking the Spellbinding Force of Linguistics

In a fast-paced world fueled by information and interconnectivity, the spellbinding force of linguistics has acquired newfound prominence. Its capacity to evoke emotions, stimulate contemplation, and stimulate metamorphosis is actually astonishing. Within the pages of "**Applied Software Project Management** ," an enthralling opus penned by a highly acclaimed wordsmith, readers set about an immersive expedition to unravel the intricate significance of language and its indelible imprint on our lives. Throughout this assessment, we shall delve into the book's central motifs, appraise its distinctive narrative style, and gauge its overarching influence on the minds of its readers.

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