Agile Governance And Audit An Overview For Auditors And Agile Teams

Boards and business leaders expect their key advisors to deliver fresh insights, and increasingly expect them to demonstrate foresight. To achieve what is expected, it is crucial to understand the dynamics of conversations in the boardroom and around the audit committee table. This book provides those unique perspectives. The journey from the 'mailroom to the boardroom' follows the story of a young banker who moved into the internal auditing profession as part of the 'new breed', then rose through the ranks into senior leadership and chief audit executive roles, before assuming audit committee and board roles that had an immense influence on governance, risk, compliance, and audit professionals. Success does not always follow a smooth and uneventful trajectory, and this story reflects insights from both the ups and the downs of the journey. Each chapter shares insights, better practices, case studies, practical examples, and real-life challenges and draws them together into 101 building blocks, each one providing crucial career-long learnings. The storytelling provides insights to people at all levels on the importance of positioning oneself to step into leadership roles, helps them understand how to evaluate and pursue potential career growth opportunities, provides tips on how to holistically manage and advance their career, and inspires higher-level thinking that enhances governance, risk, compliance and audit practices.

"How can you argue with the core principles of Lean, that you focus on what provides value to your customer and eliminate work that is not necessary (muda)? Internal auditors need to

understand not only who their primary customers are, but what is valuable to them - which in most cases is assurance that the risks that matter to the achievement of objectives are properly managed. We need to communicate what they need to know and not what we want to say. This incessant focus on the customer and the efficient production of a valued product should extend to every internal audit team. How else can we ensure that we optimize the use of our limited resources to address the dynamic business and risk environment within which our organizations operate?" Norman Marks, GRC Thought Leader Using lean techniques to enhance value add and reduce waste in internal auditing Lean Auditing is a practical guide to maximising value and efficiency in internal audit through the application of lean techniques. It is an ideal book for anyone interested in understanding what progressive, value adding audit can be like. It is also ideal for anyone wondering whether audit activities can be streamlined or better co-ordinated with other activities. The book contains practical advise from the author's experience as CAE of AstraZeneca PLC; from his work as a consultant specializing in this field; as well as insights from leading CAEs in the UK, US and elsewhere. In addition, there are important insights from thought leaders such as Richard Chambers (IIA US) and Norman Marks (GRC thought leader) and Chris Baker (Technical Manager of the IIA UK). Increasing pressure on resources is driving a need for greater efficiency in all areas of business, and Internal Audit is no exception. Lean techniques can help streamline the workflow, but having only recently been applied to IA, lack the guidance available for other techniques. Lean Auditing fills this need by combining expert instruction and actionable advice that helps Internal Auditors: Benchmark their efficiency against lean ways of working Understand warning signs of waste and lower added value Understanding practical ways of working that improve added

value and reduce waste Gain confidence about progressive ways of working in internal audit Understand how improved ways of working in audit can positively impact the culture of the wider organization One of the keys to the lean audit is finding out exactly what the stakeholder wants, and eliminating everything else. Scaling back certain operations can delineate audit from advisory, and in the process, dramatically improve crucial outcomes. To this end, Lean Auditing is the key to IA efficiency.

This is the definitive guide for managers and students to agile and iterativedevelopment methods: what they are, how they work, how to implement them, andwhy they should. How Cyber Security Can Protect your Business – A guide for all stakeholders provides an effective and efficient framework for managing cyber governance, risk and compliance, which organisations can adapt to meet their own risk appetite and synchronise with their people, processes and technology.

Agile Governance and AuditAn Overview for Auditors and Agile TeamsIt Governance Pub Includes four agile implementation case studies that provide a better understanding of agile internal auditing from a practical viewpoint.

Lean, Agile, and the Toyota Production System are transforming everything... how cars are made, software is designed, health care is delivered, even how utilities provide service. Waste and inefficiency are being driven from every aspect of business... except internal auditing. Until now! Mashing up principles from all three, Active Auditing teaches you how to... A) Get more internal audit work done in less time, B) Build closer relationships with your audit clients, C) Anticipate obstacles and install countermeasures before they derail your engagements, D) Avoid conflicts and celebrate successes, E) Create shared purpose with your audit clients and Page 3/28

act as a single combined team. Created and tested in the real world, Active Auditing combines visual management tools, iterative audit execution, and energetic collaboration to create a whole new way to manage internal audits. Regardless of your organization or environment, you can use these tools to do internal audit work in a better, more rewarding, and more efficient way.

Printed in full color. Faced with a software project of epic proportions? Tired of over-committing and under-delivering? Enter the dojo of the agile samurai, where agile expert Jonathan Rasmusson shows you how to kick-start, execute, and deliver your agile projects. Combining cutting-edge tools with classic agile practices, The Agile Samurai gives you everything you need to deliver something of value every week and make rolling your software into production a non-event. Get ready to kick some software project butt. By learning the ways of the agile samurai you will discover: how to create plans and schedules your customer and your team can believe in what characteristics make a good agile team and how to form your own how to gather requirements in a fraction of the time using agile user stories what to do when you discover your schedule is wrong, and how to look like a pro correcting it how to execute fiercely by leveraging the power of agile software engineering practices By the end of this book you will know everything you need to set up, execute, and successfully deliver agile projects, and have fun along the way. If you're a project lead, this book gives you the tools to set up and lead your agile project from start to finish. If you are an analyst, programmer, tester, usability designer, or project manager, this book gives you the insight and foundation necessary to become a valuable agile team member. The Agile Samurai slices away the fluff and theory that make other books less-than-agile. It's packed with best practices, war stories, plenty of humor and

hands-on tutorial exercises that will get you doing the right things, the right way. This book will make a difference.

Today success comes from building products people love, creating loyal customers and serving the broader stakeholder community. In this thoughtful exploration on the future of work, the authors explore the past, present and future of the "project." And why, in today's fast changing & hyper-competitive world, running a temporary endeavour is the wrong approach to building sustainable products and how #noprojects is fundamentally changing the way companies work. The metrics by which we have historically defined success are no longer applicable and we need to re-examine the way value is delivered in the new economy. This book starts from the premise that our goal is to create value, for the customer, for the organisation and for society as a whole and shows how to empower and optimise our teams to achieve this. The authors draw on modern management approaches to provide proven techniques and tools for producing, and sustaining, creative products that go beyond "meeting requirements." Ideal for risk managers, information security managers, lead implementers, compliance managers and consultants, as well as providing useful background material for auditors, this book will enable readers to develop an ISO 27001-compliant risk assessment framework for their organisation and deliver

real, bottom-line business benefits.

Lean Software Development: An Agile Toolkit Adapting agile practices to your development organization Uncovering and eradicating waste throughout the software development lifecycle Practical techniques for every development manager, project manager, and technical leader Lean software development: applying agile principles to your organization In Lean Software Development, Mary and Tom Poppendieck identify seven fundamental "lean" principles, adapt them for the world of software development, and show how they can serve as the foundation for agile development approaches that work. Along the way, they introduce 22 "thinking tools" that can help you customize the right agile practices for any environment. Better, cheaper, faster software development. You can have all three—if you adopt the same lean principles that have already revolutionized manufacturing, logistics and product development. Iterating towards excellence: software development as an exercise in discovery Managing uncertainty: "decide as late as possible" by building change into the system. Compressing the value stream: rapid development, feedback, and improvement Empowering teams and individuals without compromising coordination Software with integrity: promoting coherence, usability, fitness, maintainability, and adaptability How to "see the whole"-even when your developers are scattered across multiple locations and

contractors Simply put, Lean Software Development helps you refocus development on value, flow, and people—so you can achieve breakthrough quality, savings, speed, and business alignment.

Chapter 1 looks at your role as a manager. How will your responsibilities change under Agile Business Management? What techniques can you use to manage your staff? Chapter 2 discusses your organisation's relationship and interaction with its customers. What are their needs and goals, and how can you work together to achieve them? Chapter 3 provides the organisational context in which Agile Business Management operates. It discusses lean management structures and the techniques to manage different types of staff, teams and organisations. Chapter 4 looks at how you and your team work the "agile way" and describes tools and techniques to help optimise workflow, exploit change and manage customer requirements. The book closes with a look at associated financial models that support your Agile organisation, the processes you can use to run an Agile Business Management transformation, and the first steps to take towards that transformation.

Introduction to Disciplined Agile Delivery 2nd Edition provides a quick overview of how agile software development works from beginning-to-end. It describes Disciplined Agile Delivery (DAD), the first of four levels of the Disciplined Agile

(DA) process decision framework, and works through a case study describing a typical agile team's experiences adopting a DA approach. The book describes how the team develops the first release of a mission-critical application while working in a legacy enterprise environment. It describes their experiences from beginning-to-end, starting with their initial team initiation efforts through construction and finally to deploying the solution into production. It also describes how the team stays together for future releases, overviewing their process improvement efforts from their Scrum-based beginnings through to a lean continuous delivery approach that fits in with their organization's evolving DevOps strategy. The DAD framework is a hybrid of existing methods such as Scrum, Kanban, Agile Modeling, SAFe, Extreme Programming, Agile Data, Unified Process and many others. DAD provides the flexibility to use various approaches and plugs the gaps not addressed by mainstream agile methods. In a nutshell, DAD is "pragmatic agile." DAD describes proven strategies to adapt and scale your agile initiatives to suit the unique realities of your enterprise without having to figure it all out by yourself. Here's an overview of what each chapter covers: Chapter 1: Introduction. This chapter provides a guick overview of the book and a brief history of Disciplined Agile. Chapter 2: Reality over Rhetoric. This chapter explores several common myths about DAD and more

importantly disproves them. Chapter 3: Disciplined Agile Delivery in a Nutshell. This chapter provides a brief yet comprehensive overview of DAD. Chapter 4: Introduction to the Case Study. This chapter introduces us to the team, describes the market opportunity that they hope to address, and describes the environment in which they're working. Chapter 5: Inception. The team's initiation effort includes initial requirements modeling and planning with their stakeholders in a streamlined manner, initial architecture modeling, setting up their physical work environment, setting up the start of their tooling infrastructure, initial risk identification, and finally securing stakeholder support and funding for the rest of the first release. Chapters 6 through 10: Construction. These chapters each describe a single Construction iteration, sharing the team's experiences during each of those two-week timeboxes. Chapter 11: Transition. The two-week transition phase focuses on final testing and fixing, training the support/help-desk staff, finishing a few short end-user "how to" videos, and deploying the solution into production. Chapter 12: The Road to Disciplined DevOps. This chapter overviews the team's improvement efforts over the next few releases, describing how they evolve from the agile Scrum-based lifecycle to a leaner approach and eventually to continuous delivery. All of this dovetails into their organization's efforts to implement a Disciplined DevOps strategy. Chapter 13: Closing

Thoughts. This chapter overviews the disciplined agile resources that are available to you. Appendix: The Disciplined Agile Framework. This short appendix overviews our ongoing work on the Disciplined Agile framework to address the full scope of an agile business. At 111 pages, you should find this book to be a quick, informative read. What's Different in This Edition: Chapter 3 was completely rewritten to reflect the changes to DAD. Chapter 12 was rewritten to describe how the team evolved into a Disciplined DevOps strategy. Appendix A was rewritten to reflect the latest release of the DA framework. General updates were made throughout the book.

"...a well written and content rich book. From a teacher's perspective, using this book in an advanced project management seminar challenges students to understand the application of these concepts." —Alexander Walton, PMP, IT consultant to the University of California at Berkeley Widely acclaimed as one of the top agile books in its first edition, Project Management the Agile Way has now been updated and redesigned by popular demand. This second edition is in a modular format to facilitate training and advanced course instruction, and provides new coverage of agile, such as hybrid agile methods, the latest public sector practices, and a chapter dedicated to transitioning to agile. It discusses the "grand bargain" between project management and business; the shift in

dominance from plans to product and from input to output; and introduces new concepts such as return on benefit. Experienced practitioners and students that want to learn how to make agile work effectively in the enterprise should read this book. Individuals preparing for the PMI Agile Certified Practitioner (PMI-ACP)®examination, and training providers developing courses, will find this second edition quite helpful.

Adapting Configuration Management for Agile Teams provides very tangible approaches on how Configuration Management with its practices and infrastructure can be adapted and managed in order to directly benefit agile teams. Written by Mario E. Moreira, author of Software Configuration Management Implementation Roadmap, columnist for CM Crossroads online community and writer for the Agile Journal, this unique book provides concrete guidance on tailoring CM for Agile projects without sacrificing the principles of Configuration Management.

The government reform expert and acclaimed author of The Solution Revolution presents a roadmap for navigating the digital government era. In October 2013, HealthCare.gov went live—and promptly crashed. Poor website design was getting in the way of government operations, and the need for digital excellence in public institutions was suddenly crystal clear. Hundreds of the tech industry's

best and brightest dedicated themselves to redesigning the government's industrial-era frameworks as fully digital systems. But to take Washington into the 21st century, we have to start by imagining a new kind of government. Imagine prison systems that use digital technology to return nonviolent offenders promptly and securely into society. Imagine a veteran's health care system built around delivering a personalized customer experience for every Vet. We now have the digital tools—such as cloud computing, mobile devices, and analytics—to stage a real transformation. Delivering on Digital provides the handbook to make it happen. A leading authority on government reform, William D. Eggers knows how we can use tech-savvy teams, strong leadership, and innovative practices to reduce the risks and truly achieve a digitally transformed government. The PRINCE2 Agile® Practical Implementation Guide – Step-by-step advice for every project type, Second edition is an official AXELOS-licensed guide that explains the PRINCE2 Agile framework in clear business language with practical guidance on how to implement this framework for any project in your organisation.

Reviewing IT in Due Diligence provides an introduction to IRM in due diligence, and outlines some of the key IT issues to consider as part of the due diligence process. For those new to the process, it explains how to conduct an IT due diligence review, from scoping to reporting, and includes information on post-merger integration to realise business benefits from the deal. For more experienced practitioners, Reviewing IT in Due Diligence provides fresh insight into

the process, highlighting issues that need to be addressed, and provides a business case for IRM involvement in the due diligence process.

Many auditors are now encountering Agile management methodologies for the first time. This can cause problems for the audit process because the methodology is very different from traditional project approaches. Aside from the difficulties faced by the auditor, an ineffective audit can have a negative effect on an Agile project and might even harm the final outcome. Written for auditors and Agile managers, Agile Governance and Audit bridges the gap between auditing requirements and Agile methodologies. It provides an overview of Agile for auditors and other risk professionals who have not encountered the approach before. The book also tells Agile teams what auditors and risk professionals need, and the questions they are likely to ask. Each chapter includes hints and tips for auditors, and a selection of case studies illustrates the practical issues involved in auditing Agile projects. This is an ideal book for any auditor encountering Agile, and Agile teams preparing for a management audit. The essential capabilities organizations need to master turbulent change Rapid and disruptive change threatens the adaptive capacity of organizations, along with the individuals and teams leading them. Based upon over a decade of global research and consulting, Joseph E. McCann and John W. Selsky outline five capabilities highly agile and resilient systems must possess. They must be: Purposeful, Aware, Action-Oriented, Resourceful, and Networked. In addition the authors illustrate how these capabilities can be assessed across four levels—individuals, teams, organizations, and their business ecosystems. The goal is to develop these capabilities in tandem so that the individual, team, organization and ecosystem have High AR—not just greater agility or resiliency, but both high agility and high resiliency. The Page 13/28

authors outline balanced development strategies for creating High AR that can be used to master turbulent environments for competitive advantage and sustained performance Includes cutting-edge concepts and examples that take readers from the latest advances in neuroscience and executive wellness to global supply chains and innovation strategy Contains illustrative examples and vignettes from leading organizations including Mayo Clinic, Microsoft, Starbucks, Southwest Airlines, TECO Energy, Shell Oil, Walmart, and others Most important, McCann, and Selsky deliver a unique and practical perspective that helps organization leaders make sense of the dynamic world in which they operate.

An introduction to Lean thinking Lean is a mindset rather than a methodology; it is a way of thinking based on practices, strategies, tools and methods that can be applied to maximise value and minimise waste while ensuring that processes achieve corporate goals. Lean helps organisations in all sectors achieve their objectives by facilitating a long-term culture shift focusing on three fundamental areas: waste, customer value and continuous incremental improvement. A good assurance review will ensure that resources are being applied efficiently and effectively to achieve these objectives. Product overview Fundamentals of Assurance for Lean Projects explains the fundamental concepts of Lean and how they can be applied to any project, including software development and organisational change. It explains the jargon and dispels the mystique that surrounds Lean, providing readers with guidance and tips on performing audits or assurance reviews for Lean projects. It also describes how Lean fits with Agile and Kanban, and how it can be combined with Six Sigma to create an efficient, high-quality approach. The book provides strong practical guidance for those tasked with providing assurance for Lean projects. Read this book to learn about the approach and principles of

Lean, the governance of Lean projects, and Lean audit and review. Topics covered include: The five main Lean principles and their significance. Tools used for root-cause analysis (the five whys and fishbone analysis). Defining and modelling customer value, and innovative responses to customer needs (the Kano model). Common causes of waste and how to improve flow. Customer pull and Kanban mechanisms to manage the associated flow of processing and information. The pursuit of perfection (Kaikaku and Kaizen) and total quality management (TQM). The application of Lean principles to software development. Practical suggestions for approaches to auditing. As with all books in the Fundamentals Series, Fundamentals of Assurance for Lean Projects introduces the subject and includes references for those who would like to further investigate specific areas.

This key resource is often referred to as the "Green Book". Federal policymakers and program managers are continually seeking ways to better achieve agencies' missions and program results, in other words, they are seeking ways to improve accountability. A key factor in helping achieve such outcomes and minimize operational problems is to implement appropriate internal control. Effective internal control also helps in managing change to cope with shifting environments and evolving demands and priorities. As programs change and as agencies strive to improve operational processes and implement new technological developments, management must continually assess and evaluate its internal control to assure that the control activities being used are effective and updated when necessary. The Federal Managers' Financial Integrity Act of 1982 (FMFIA) requires the General Accounting Office (GAO) to issue standards for internal control in government. The standards provide the overall framework for establishing and maintaining internal control and for identifying and addressing

major performance and management challenges, and areas at greatest risk of fraud, waste, abuse and mismanagement. This report explores the Five Standards for Internal Control as identified by GAO for policymakers and program managers: - Control Environment - Risk Assessment - Control Activities - Information and Communications - Monitoring These standards apply to all aspects of an agency's operations: programmatic, financial, and compliance. However, they are not intended to limit or interfere with duly granted authority related to developing legislation, rule-making, or other discretionary policy-making in an agency. These standards provide a general framework. In implementing these standards, management is responsible for developing the detailed policies, procedures, and practices to fit their agency's operations and to ensure that they are built into and an integral part of operations. Other related products: Government Auditing Standards: 2011 Revision (Yellow Book) --print format can be found here: https:

//bookstore.gpo.gov/products/sku/020-000-00291-3 --ePub format can be found here: https://bookstore.gpo.gov/products/sku/999-000-44443-1 Reducing the Deficit: Spending and Revenue Options can be found here: https://bookstore.gpo.gov/products/sku/052-070-07612-7 The Budget and Economic Outlook: 2016 to 2026 can be found here: https:

//bookstore.gpo.gov/products/sku/052-070-07697-6

Few organizations realize a return on their digital investment. They're distracted by political infighting and technology-first solutions. To reach the next level, organizations must realign their assets—people, content, and technology—by practicing the discipline of digital governance. Managing Chaos inspires new and necessary conversations about digital governance and its transformative power to support creativity, real collaboration, digital quality, and online growth.

Ensuring an efficient and agile information system in organizations is a real challenge. Only an agile IT strategy can underpin this. Strategic Information System Agility offers methodological and practical support to achieve effective IT agility in complex and dynamic environments. Master new, disruptive technologies in the field of auditing Agile Auditing: Fundamentals and Applications introduces readers to the applications and techniques unlocked by tested and proven agile project management principles. This book educates readers on an approach to auditing that emphasizes risk-based auditing, collaboration, and speedy delivery of meaningful assurance assessments while ensuring quality results and a focus on the areas that pose the greatest material risks to the business under audit. The discipline of auditing has been forever changed via the introduction of new technologies, including: Machine learning Virtual Conferencing Process automation Data analytics Hugely popular in software development, the agile approach is just making its way into the field of audit. This book provides concrete examples and practical solutions for auditors who seek to implement agile techniques and methods. Agile Auditing is perfect for educators, practitioners, and students in the auditing field who are looking for ways to introduce greater levels of efficiency and effectiveness to their discipline.

Governments on both sides of the Atlantic have committed to introducing agile change management for faster results with cheaper implementation at lower risk. The first hands-on guide is designed to help public sector leaders reap the rewards of agile

methods, based on the latest national and international research.

"We need better approaches to understanding and managing software requirements, and Dean provides them in this book. He draws ideas from three very useful intellectual pools: classical management practices, Agile methods, and lean product development. By combining the strengths of these three approaches, he has produced something that works better than any one in isolation." –From the Foreword by Don Reinertsen, President of Reinertsen & Associates; author of Managing the Design Factory; and leading expert on rapid product development Effective requirements discovery and analysis is a critical best practice for serious application development. Until now, however, requirements and Agile methods have rarely coexisted peacefully. For many enterprises considering Agile approaches, the absence of effective and scalable Agile requirements processes has been a showstopper for Agile adoption. In Agile Software Requirements, Dean Leffingwell shows exactly how to create effective requirements in Agile environments. Part I presents the "big picture" of Agile requirements in the enterprise, and describes an overall process model for Agile requirements at the project team, program, and portfolio levels Part II describes a simple and lightweight, yet comprehensive model that Agile project teams can use to manage requirements Part III shows how to develop Agile requirements for complex systems that require the cooperation of multiple teams Part IV guides enterprises in developing Agile requirements for ever-larger "systems of systems," application suites, and product

portfolios This book will help you leverage the benefits of Agile without sacrificing the value of effective requirements discovery and analysis. You'll find proven solutions you can apply right now—whether you're a software developer or tester, executive, project/program manager, architect, or team leader.

In the last ten years IT has brought fundamental changes to the way the world works. Not only has it increased the speed of operations and communications, but it has also undermined basic assumptions of traditional business models and increased the number of variables. Today, the survival of major corporations is challenged by a worldwide marketplace, international operations, outsourcing, global communities, a changing workforce, security threats, business continuity, web visibility, and customer expectations. Enterprises must constantly adapt or they will be unable to compete. Fred Cummins, an EDS Fellow, presents IT as a key enabler of the agile enterprise. He demonstrates how the convergence of key technologies—including SOA, BPM and emerging enterprise and data models—can be harnessed to transform the enterprise. Cummins mines his 25 years experience to provide IT leaders, as well as enterprise architects and management consultants, with the critical information, skills, and insights they need to partner with management and redesign the enterprise for continuous change. No other book puts IT at the center of this transformation, nor integrates these technologies for this purpose. Shows how to integrate and deploy critical technologies to foster agility Details how to design an enterprise architecture that takes full

advantage of SOA, BPM, business rules, enterprise information management, business models, and governance Outlines IT's critical mission in providing an integration infrastructure and key services, while optimizing technology adoption throughout the enterprise Illustrates concepts with examples and cases from large and small commercial enterprises Shows how to create systems that recognize and respond to the need for change Identifies the unique security issues that arise with SOA and shows how to deploy a framework of technologies and processes that address them Attacks on information systems and applications have become more prevalent with new advances in technology. Management of security and quick threat identification have become imperative aspects of technological applications. Information Technology Risk Management and Compliance in Modern Organizations is a pivotal reference source featuring the latest scholarly research on the need for an effective chain of information management and clear principles of information technology governance. Including extensive coverage on a broad range of topics such as compliance programs, data leak prevention, and security architecture, this book is ideally designed for IT professionals, scholars, researchers, and academicians seeking current research on risk management and compliance.

IT governance seems to be one of the best strategies to optimize IT assets in an economic context dominated by information, innovation, and the race for performance. The multiplication of internal and external data and increased digital management,

collaboration, and sharing platforms exposes organizations to ever-growing risks. Understanding the threats, assessing the risks, adapting the organization, selecting and implementing the appropriate controls, and implementing a management system are the activities required to establish proactive security governance that will provide management and customers the assurance of an effective mechanism to manage risks. IT Governance and Information Security: Guides, Standards, and Frameworks is a fundamental resource to discover IT governance and information security. This book focuses on the guides, standards, and maturity frameworks for adopting an efficient IT governance and information security strategy in the organization. It describes numerous case studies from an international perspective and brings together industry standards and research from scientific databases. In this way, this book clearly illustrates the issues, problems, and trends related to the topic while promoting the international perspectives of readers. This book offers comprehensive coverage of the essential topics, including: IT governance guides and practices; IT service management as a key pillar for IT governance; Cloud computing as a key pillar for Agile IT governance; Information security governance and maturity frameworks. In this new book, the authors share their experience to help you navigate today's dangerous information security terrain and take proactive steps to measure your company's IT governance and information security maturity and prepare your organization to survive, thrive, and keep your data safe. It aspires to provide a relevant reference for executive managers,

CISOs, cybersecurity professionals, engineers, and researchers interested in exploring and implementing efficient IT governance and information security strategies. Flex your project management muscle Agile project management is a fast and flexible approach to managing all projects, not just software development. By learning the principles and techniques in this book, you'll be able to create a product roadmap, schedule projects, and prepare for product launches with the ease of Agile software developers. You'll discover how to manage scope, time, and cost, as well as team dynamics, quality, and risk of every project. As mobile and web technologies continue to evolve rapidly, there is added pressure to develop and implement software projects in weeks instead of months—and Agile Project Management For Dummies can help you do just that. Providing a simple, step-by-step guide to Agile project management approaches, tools, and techniques, it shows product and project managers how to complete and implement projects more quickly than ever. Complete projects in weeks instead of months Reduce risk and leverage core benefits for projects Turn Agile theory into practice for all industries Effectively create an Agile environment Get ready to grasp and apply Agile principles for faster, more accurate development.

Discover new and interesting online content based on your interests! StumbleUpon helps you discover new and interesting content on the Internet based on your specific interests. With this helpful For Dummies guide, you will learn to complete a profile that alerts StumbleUpon what topics interest you and assists in making your online perusing

interesting and productive. Coverage explains how the Stumble button allows StumbleUpon to learn more about you and what type of content you like to view and it also helps that particular piece of content turn up higher in other users' searches. Gets you started with setting up a profile, using the site and mobile app, and installing the browser Offers guidance for Stumbling and sharing content on other social networks Explains how to create a channel and use Paid Discovery Shows you how to install a Stumble button on your site to encourage people to Stumble your content With StumbleUpon For Dummies, you've stumbled upon the ideal guide to get you started with this exciting engine!

Solutions for Agile Governance in the Enterprise (SAGE) is the essential guide to understanding, implementing, and perfecting Agile product development throughout your organization, from one of the leading experts in software and hardware project management and planning.

Integrate Agile ALM and DevOps to Build Better Software and Systems at Lower Cost Agile Application Lifecycle Management (ALM) is a comprehensive development lifecycle that embodies essential Agile principles and guides all activities needed to deliver successful software or systems. Agile ALM embodies Agile Configuration Management (CM) and much more. Flexible and robust, it offers "just enough process" to get the job done and leverages DevOps to enhance interactions among all participants. Agile Application Lifecycle Management offers practical advice and strategies for implementing Agile ALM in your complex environment. Leading experts Bob Aiello and Leslie Sachs show how to fully leverage

Agile benefits without sacrificing structure, traceability, or repeatability. You'll find realistic guidance for managing source code, builds, environments, change control, releases, and more. The authors help you support Agile in organizations that maintain traditional practices; conventional ALM systems; or siloed, non-Agile teams. They also show how to scale Agile ALM to large or distributed teams, and to environments from cloud to mainframe. Coverage includes Understanding key concepts underlying modern application and system lifecycles Creating your best processes for developing your most complex software and systems Automating build engineering, continuous integration, and continuous delivery/deployment Enforcing Agile ALM controls without compromising productivity Creating effective IT operations that align with Agile ALM processes Gaining more value from testing and retrospectives Making ALM work in the cloud, and across the enterprise Preparing for the future of Agile ALM Today, you need maximum control, quality, and productivity, and this guide will help you achieve those by using Agile ALM, CM, and DevOps together. An introductory guide to information risk management auditing, giving an interesting and useful insight into the risks and controls/mitigations that you may encounter when performing or managing an audit of information risk. Case studies and chapter summaries impart expert guidance to provide the best grounding in information risk available for risk managers and nonspecialists alike.

Assessing IT Projects to Ensure Successful Outcomes is a comprehensive reference guide that focuses on the assessment of IT projects. Organised into five main sections (Approach, Plan, Collect Information, Assess and Recommend, Package and Present), interspersed with case studies based on the author's extensive experience delivering projects, the book

provides exhaustive guidance on structuring and conducting an IT project assessment, from planning to presentation.

This work is the definitive guide for IT managers and agile practitioners. It elucidates the principles of agile risk management and how these relate to individual projects. Explained in clear and concise terms, this synthesis of project risk management and agile techniques is illustrated using the major methodologies such as XP, Scrum and DSDM. Although the agile community frequently cites risk management, research suggests that risk is often narrowly defined and, at best, implicitly treated, which in turn leads to an inability to make informed decisions concerning risk and reward and a poor understanding of when to engage in riskrelated activities. Moreover, the absence of reference to enterprise risk management means that project managers are unable to clearly articulate scope or tailor their projects in line with the wider expectations of the organisation. Yet the agile approach, with its rich toolset of techniques, is very well equipped to effectively and efficiently deal with the risks that arise in projects. Alan Moran addresses the above issues by proposing an agile risk-management process derived from classical risk management but adapted to the circumstances of agile projects. Though his main focus is on the software development process, much of what he describes could be applied to other types of IT projects as well. This book is intended for anyone who is serious about balancing risk and reward in the pursuit of value for their stakeholders, and in particular for those directly involved in agile software development who share a concern for how risk should be managed. Whilst a thorough background in risk management is not presumed, a basic level of familiarity with or exposure to agility is helpful. Managing information within the enterprise has always been a vital and important task to

support the day-to-day business operations and to enable analysis of that data for decision making to better manage and grow the business for improved profitability. To do all that, clearly the data must be accurate and organized so it is accessible and understandable to all who need it. That task has grown in importance as the volume of enterprise data has been growing significantly (analyst estimates of 40 - 50% growth per year are not uncommon) over the years. However, most of that data has been what we call "structured" data, which is the type that can fit neatly into rows and columns and be more easily analyzed. Now we are in the era of "big data." This significantly increases the volume of data available, but it is in a form called "unstructured" data. That is, data from sources that are not as easily organized, such as data from emails, spreadsheets, sensors, video, audio, and social media sites. There is valuable information in all that data but it calls for new processes to enable it to be analyzed. All this has brought with it a renewed and critical need to manage and organize that data with clarity of meaning, understandability, and interoperability. That is, you must be able to integrate this data when it is from within an enterprise but also importantly when it is from many different external sources. What is described here has been and is being done to varying extents. It is called "information governance." Governing this information however has proven to be challenging. But without governance, much of the data can be less useful and perhaps even used incorrectly, significantly impacting enterprise decision making. So we must also respect the needs for information security, consistency, and validity or else suffer the potential economic and legal consequences. Implementing sound governance practices needs to be an integral part of the information control in our organizations. This IBM® Redbooks® publication focuses on the building blocks of a solid governance program. It examines some familiar governance

initiative scenarios, identifying how they underpin key governance initiatives, such as Master Data Management, Quality Management, Security and Privacy, and Information Lifecycle Management. IBM Information Management and Governance solutions provide a comprehensive suite to help organizations better understand and build their governance solutions. The book also identifies new and innovative approaches that are developed by IBM practice leaders that can help as you implement the foundation capabilities in your organizations.

To support the broadening spectrum of project delivery approaches, PMI is offering A Guide to the Project Management Body of Knowledge (PMBOK® Guide) - Sixth Edition as a bundle with its latest, the Agile Practice Guide. The PMBOK® Guide – Sixth Edition now contains detailed information about agile; while the Agile Practice Guide, created in partnership with Agile Alliance®, serves as a bridge to connect waterfall and agile. Together they are a powerful tool for project managers. The PMBOK® Guide – Sixth Edition – PMI's flagship publication has been updated to reflect the latest good practices in project management. New to the Sixth Edition, each knowledge area will contain a section entitled Approaches for Agile, Iterative and Adaptive Environments, describing how these practices integrate in project settings. It will also contain more emphasis on strategic and business knowledge—including discussion of project management business documents—and information on the PMI Talent Triangle™ and the essential skills for success in today's market. Agile Practice Guide has been developed as a resource to understand, evaluate, and use agile and hybrid agile approaches. This practice guide provides guidance on when, where, and how to apply agile approaches and provides practical tools for practitioners and organizations wanting to increase agility. This practice

guide is aligned with other PMI standards, including A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition, and was developed as the result of collaboration between the Project Management Institute and the Agile Alliance.

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